

State of Rhode Island and Providence Plantations Contract Offer
RIVIP GENERATED BIDDER CERTIFICATION COVER FORM

SECTION 1 - VENDOR INFORMATION

Bid/RFP Number: 7449522A3
Bid/RFP Title: HAZARDOUS MATERIALS MITIGATION, DEMO. & SITE RESTORATION-DEMO. OF BLDGS .
Opening Date & Time: 4/4/2012 11:00 AM
RIVIP Vendor ID #: 44825
Vendor Name: S&R Corporation
Address: 706 Broadway Street
Lowell, MA 01854
USA
Telephone: (978) 441-2000
Fax: (978) 441-2002
E-Mail: ltardiff@sandrcorp.com
Contact Person: Linda A. Tardiff
Title: Contract Administrator
R.I. Foreign Corp #:

REVISED NOTICE TO VENDORS

Effective January 1, 2012 all public works projects related bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars are required to include a "public copy". All agency contract solicitations, requests for proposals, invitations for bids, etc. shall state that any bid or proposal that exceeds SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars must include a copy to be available for public inspection upon the opening of the bids. Any bid or proposal that exceeds SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive. Additionally, proposals submitted for a Master Price Agreement, when the total amount potentially may exceed SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars and the solicitation expressly requires any or all vendors to submit a public copy, must include a copy to be available for public inspection. For further information, please see RI Gen Laws §37-2-18(j) and State of RI Procurement Regulations at <http://purchasing.ri.gov/rulesandregulations/rulesandregulations.aspx>. Please see Question #11 below for further instructions regarding RIDOT Highway and Bridge construction projects.

NOTE: AWARD OF CONTRACTS AND PURCHASE ORDERS SHALL BE SUBJECT, AT THE DISCRETION OF THE PURCHASING AGENT, TO THE OFFEROR COMPLETING AN ON-LINE RIVIP REGISTRATION at www.purchasing.ri.gov. It is THE RESPONSIBILITY OF THE VENDOR to make on-line corrections/updates using the Vendor maintenance program on the RI Division of Purchases Web Site.

SECTION 2 - REQUIREMENTS

ALL OFFERS ARE SUBJECT TO THE REQUIREMENTS, PROVISIONS AND PROCEDURES CONTAINED IN THIS THREE-PAGE CERTIFICATION FORM. Offerors are expected to READ, SIGN and COMPLY with all requirements. Failure to do so may be grounds for disqualification of the offer contained herein.

Section 2.1 - RULES FOR SUBMITTING OFFERS

2.1A. This CERTIFICATION FORM MUST BE ATTACHED IN ITS ENTIRETY TO THE FRONT OF THE OFFER and shall be considered an integral part of each offer made by a vendor to enter into a contract with the State of Rhode Island, Division of Purchases. As such, submittal of the entire Bidder Certification Cover Form, signed by a duly authorized representative of the offeror attesting that he/she (1) has read and agrees to comply with the requirements set forth herein and (2) to the accuracy of the information provided and the offer extended, is a mandatory part of any contract award.

To assure that offers are considered on time, each offer must be submitted with the specific Bid/RFP/LOI number (provided above), date and time of opening marked in the upper left hand corner of envelope. Each bid/offer must be submitted in separate sealed envelopes.

A complete, signed (in ink) offer package, must be delivered to the Division of Purchases (via any mail or messenger service) by the time and date specified for the opening of responses in a sealed envelope.

Bids must be submitted on the RI bid solicitation forms provided, indicating brand and part numbers of items offered, as appropriate. Bidders must submit detailed cuts and specs on items offered as equivalent to brands requested WITH THE OFFER. Bidders must be able to submit samples if requested.
Mail To: Division of Purchases, One Capitol Hill, Second Floor, Providence, RI 02908-5855.

Documents misdirected to other State locations or which are not present in the Division of Purchases at the time of opening for whatever cause will be deemed to be late and will not be considered. For the purposes of this requirement, the official time and date shall be that of the time clock in the Division of Purchases. Postmarks shall not be considered proof of timely submission.

2.1B. RIVIP SOLICITATIONS. To assure maximum access opportunities for users, public bid/RFP solicitations shall be posted on the RIVIP for a minimum of seven days and no amendments shall be made within the last five days before the date an offer is due. Except when access to the Web Site has been severely curtailed and it is determined by the State Purchasing Agent that special circumstances preclude extending a solicitation due date, requests to mail or fax hard copies of solicitations will not be honored. When the result of an Internet solicitation is unsuccessful, the State of Rhode Island will cancel the original solicitation and resolicit the original offer directly from vendors.

2.2. PRICING. Offers are irrevocable for sixty (60) days from the opening date (or such other extended period set forth in the solicitation) and may not be withdrawn, except with the express permission of the State Purchasing Agent. All pricing will be considered to be firm and fixed unless otherwise indicated. The State of Rhode Island is exempt from Federal excise taxes and State Sales and Use Taxes. Such taxes shall not be included in the bid price. PRICES QUOTED ARE FOB DESTINATION.

2.3. DELIVERY and PRODUCT QUALITY. All offers must define delivery dates for all items; if no delivery date is specified, it is assumed that immediate delivery from stock will be made. The contractor will be responsible for delivery of materials in first class condition. Rejected materials will be at vendor's expense.

2.4. PREVAILING WAGE, OSHA and APPRENTICESHIP.

2.4.1 Prevailing Wage and OSHA Safety Training Requirements. The provisions of the State labor laws and OSHA Safety Training, including but not limited to Rhode Island General Laws 37-13-1 et seq. and 28-20-1 et seq., shall apply for all public works contracts. Prevailing wage rates are posted in the information section of the RIVIP. The RI Department of Labor and Training should be contacted for regulatory requirements.

2.4.2 (a) Apprenticeship. Rhode Island General Laws §37-13-3.1 requires all general contractors and subcontractors who perform work on any public works contract awarded by the state valued at one million dollars (\$1,000,000) or more shall employ apprentices required for the performance of the awarded contract. The number of apprentices shall comply with the apprentice to journeyman ratio for each trade approved by the apprenticeship council of the Department of Labor and Training.

2.4.2(b) In addition to executing this certification, the general contractor shall be responsible for requiring that all subcontractors on the awarded project certify their compliance with R.I. Gen. Laws §37-13-3.1 prior to allowing the subcontractor to commence work on the awarded project. The general contractor shall be responsible for submitting the subcontractors' compliance certification to the Division of Purchases after the contracts are finalized between the contractor and subcontractor.

2.5. PUBLIC RECORDS. Offerors are advised that all materials submitted to the State for consideration in response to this solicitation will be considered without exception to be Public Records pursuant to Title 38 Chapter 2 of the Rhode Island General Laws, and will be released for inspection immediately upon request once an award has been made. Offerors are encouraged to attend public bid/RFP openings to obtain information; however, bid/RFP response summaries may be reviewed after award(s) have been made by using the RIVIP at any time or appearing in person at the Division of Purchases Mondays through Fridays between 8:30 a.m. and 3:30 p.m. Telephone requests for results will not be honored. Written requests for results will only be honored if the information is not available on the RIVIP.

SECTION 3 - AWARD DETERMINATION

Award will be made to the responsive and responsible offeror quoting the lowest net price in accordance with specifications, for any individual item(s), for major groupings of items, or for all items listed, at the State's sole option.

3.1. BID SURETY. Where bid surety is required, bidder must furnish a bid bond or certified check for 5% of the bid total with the bid, or for such other amount as may be specified. Bids submitted without a required bid surety will not be considered.

3.2. SPECIFICATIONS. Unless specified "no substitute," product offerings equivalent in quality and performance will be considered (at the sole option of the State) on the condition that the offer is accompanied by detailed product specifications. Offers which fail to include alternate specifications may be deemed nonresponsive.

SECTION 4 - CONTRACT PROVISIONS

4.1. VENDOR AUTHORIZATION TO PROCEED.

4.1A. When a purchase order, change order, contract/agreement or contract/agreement amendment is issued by the RI Division of Purchases, no claim for payment for services rendered or goods delivered contrary to or in excess of the contract terms and scope shall be considered valid unless the vendor has obtained a written change order or contract amendment issued by the Division of Purchases PRIOR TO delivery.

4.1B. Any offer, whether in response to a solicitation for proposals or bids, or made without a solicitation, which is accepted in the form of an order OR Pricing Agreement made in writing by the Purchasing Agent, or a state official with purchasing authority delegated by the Purchasing Agent, shall be considered a binding contract.

4.2. REGULATIONS, GENERAL TERMS AND CONDITIONS GOVERNING STATE CONTRACTS. This solicitation and any contract or purchase order arising from it are issued in accordance with the specific requirements described herein, and the State's Purchasing Laws and Regulations and other applicable State Laws. The Regulations, General Terms and Conditions are incorporated into all state contracts. These regulations and basic information on How To Do Business with the State of Rhode Island are posted on the Rhode Island Vendor Information Program Website (www.purchasing.ri.gov).

4.2A. ARRA SUPPLEMENTAL TERMS AND CONDITIONS. Contracts and sub-awards funded in whole or in part by the American Recovery and Reinvestment Act of 2009, Pub.L.No. 111-5 and any amendments thereto, such contracts and sub-awards, shall be subject to the Supplemental Terms and Conditions For Contracts and Sub-awards Funded in Whole or in Part by the American Recovery and Reinvestment Act of 2009, Pub.L.No. 111-5 and any amendments thereto located on the Division of Purchases website at www.purchasing.ri.gov.

4.3. EQUAL EMPLOYMENT OPPORTUNITY. Compliance certificate and agreement procedures will apply to all awards for supplies or services valued at \$10,000 and more. Minority Business Enterprise policies and procedures, including subcontracting opportunities as described in Title 37 Chapter 14.1, of the Rhode Island General Laws, also apply.

Revised: 12/20/2011

4.4. PERFORMANCE BONDS. Where indicated, successful bidder must furnish a 100% performance bond and labor and payment bond for contracts subject to Title 37 Chapters 12 and 13 of the Rhode Island General Laws. All bonds must be furnished by a surety company authorized to conduct business in the State of Rhode Island. Performance bonds must be submitted within 21 calendar days of the issuance of a tentative notice of award.

4.5. DEFAULT and NON-COMPLIANCE. Default and/or non-compliance with the RIVIP requirements and any other aspects of the award may result in withholding of payment(s), contract termination, debarment, suspension, or any other remedy necessary that is in the best interest of the state.

4.6. COMPLIANCE. Vendor must comply with all applicable federal, state and local laws, regulations and ordinances.

4.7. SPRINKLER IMPAIRMENT AND HOT WORK. The Contractor agrees to comply with the practices of the State's insurance carrier for sprinkler impairment and hot work. Prior to performing any work, the Contractor shall obtain the necessary information for compliance from the Risk Management Office at the Department of Administration or the agency for which work will be performed.

SECTION 5 – CERTIFICATIONS AND DISCLOSURES
ALL CONTRACT AWARDS ARE SUBJECT TO THE FOLLOWING DISCLOSURES & CERTIFICATIONS
Offerors must respond to every disclosure statement.

A person authorized to enter into contracts must sign the offer and attest to the accuracy of all statements.

Indicate Yes (Y) or No (N):

- Y 1. Has your firm (or any principal) been subject to any of the following findings by the Federal Government, the State of Rhode Island or any other jurisdiction? Suspension, Debarment, Indictment, Criminal Conviction. CIRCLE APPROPRIATE ITEM(S).
- N 2. Has your firm (or any principal) been fined more than \$5000 for a single violation by the Rhode Island Department of Environmental Management for violation of Rhode Island Wetlands law?
- Y 3. I/we certify that I/we will immediately disclose, in writing, to the Chief Purchasing Officer any potential conflict of interest, which may occur during the course of the engagement authorized pursuant to this contract.
- Y 4. I/we acknowledge that, in accordance with Chapter 37-2-54(c) of the Rhode Island General Laws "no purchase or contract shall be binding on the state or any agency thereof unless approved by the Department [of Administration] or made under general regulations which the Chief Purchasing Officer may prescribe", including change orders and other types of contracts and under State Purchasing Regulation 8.2.1.1.2, "any alleged oral agreement or arrangements made by a bidder or contractor with any agency or an employee of the Office of Purchases may be disregarded and shall not be binding on the state".
- Y 5. I/we certify that the above vendor information is correct and complete.
- Y 6. I/we certify that I/we or my/our firm possesses all licenses required by Federal and State laws and regulations as they pertain to the requirements of the solicitation and offer made herein and shall maintain such required license(s) during the entire course of the contract resulting from the offer contained herein and should my/our license lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
- Y 7. I/we certify that I/we will maintain required insurance during the entire course of the contract resulting from the offer contained herein and should my/our insurance lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
- Y 8. I/we certify that I/we understand that falsification of any information herein or failure to notify the Rhode Island State Purchasing Agent as certified herein may be grounds for suspension, debarment and/or prosecution for fraud.
- Y 9. I/we acknowledge that the provisions and procedures set forth in this three-page form apply to any contract arising from this offer.
- Y 10. I/we acknowledge that I/we understand the State's Purchasing Laws (37-2 of the General Laws of Rhode Island) and Purchasing Regulations and General Terms and Conditions available at the Rhode Island Division of Purchases Website (www.purchasing.ri.gov) apply as the governing conditions for any contract or purchase order I/we may receive from the State of Rhode Island, including the offer contained herein.
- Y 11. NEW REVISED REQUIREMENT-IMPORTANT!!! I/we hereby acknowledge that I/we understand that effective January 1, 2012 all public works related project bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars, inclusive of all proposed alternates, must include a "public copy" as required by RI Gen Laws § 37-2-18(j) and the State Procurement Regulations. It is further understood that any bid or proposal in excess of SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive.

RIDOT Highway and Bridge Public Works related projects utilizing Quest Lite program only – Effective immediately, submission to the Division of Purchases of a duplicate original of a vendor's Quest Lite compatible electronic copy on a readable compact disk shall satisfy the statutory "public copy" requirements. Quest Lite software is defined in the Division of Purchases "State Procurement Regulations" §12.102.05 (Preparation of Proposal).

For further information, please see R.I. Gen. Laws § 37-2-18(j) and specific instructions at www.purchasing.ri.gov.

IF YOU HAVE ANSWERED "YES" TO QUESTIONS #1-2 OR IF YOU ARE UNABLE TO CERTIFY YES TO ITEMS #3-11 OF THE FOREGOING, PROVIDE DETAILS/EXPLANATION IN AN ATTACHED STATEMENT. INCOMPLETE CERTIFICATION FORMS SHALL BE GROUNDS FOR DISQUALIFICATION OF OFFER.

Signature below commits vendor to the attached offer and certifies (1) that the offer has taken into account all solicitation amendments, (2) that the above statements and information are accurate and that vendor understands and has complied with the requirements set forth herein. When delivering offers in person to One Capitol Hill, vendors are advised to allow at least one hour additional time for clearance through security checkpoints.

Vendor's Signature (Person authorized to enter into contracts; signature must be in ink.)

Date April 4, 2012

Roger R. Ploof, Jr., President -- S&R CORPORATION

Print Name and Title of company official signing offer
Revised: 12/20/2011

DEBARRMENT

Steven & Roger Contracting Corp./Roger Ploof, Jr. and Steven Ploof debarred from Public Contracting in the Commonwealth of Massachusetts for a period of two months from 7/15/96 to 9/15/96. Reason: Supplying a materially false statement to the Division of Capital Asset Management of the Commonwealth of Massachusetts.

State of Rhode Island and Providence Plantations Contract Offer
RIVIP GENERATED BIDDER CERTIFICATION COVER FORM

SECTION 1 - VENDOR INFORMATION

Bid/RFP Number: 7449522A2

Bid/RFP Title: HAZARDOUS MATERIALS MITIGATION, DEMOLITION & SITE RESTORATION-DEMOLITION

Opening Date & Time: 4/4/2012 11:00 AM

RIVIP Vendor ID #: 44825

Vendor Name: S&R Corporation

Address: 706 Broadway Street
Lowell, MA 01854
USA

Telephone: (978) 441-2000

Fax: (978) 441-2002

E-Mail: ltardiff@sandrcorp.com

Contact Person: Linda A. Tardiff

Title: Contract Administrator

R.I. Foreign Corp #:

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ALL OFFERS ARE SUBJECT TO THE REQUIREMENTS, PROVISIONS AND PROCEDURES CONTAINED IN THIS THREE-PAGE CERTIFICATION FORM. Offerors are expected to READ, SIGN and COMPLY with all requirements. Failure to do so may be grounds for disqualification of the offer contained herein.

Section 2.1 - RULES FOR SUBMITTING OFFERS

2.1A. This CERTIFICATION FORM MUST BE ATTACHED IN ITS ENTIRETY TO THE FRONT OF THE OFFER and shall be considered an integral part of each offer made by a vendor to enter into a contract with the State of Rhode Island, Division of Purchases. As such, submittal of the entire Bidder Certification Cover Form, signed by a duly authorized representative of the offeror attesting that he/she (1) has read and agrees to comply with the requirements set forth herein and (2) to the accuracy of the information provided and the offer extended, is a mandatory part of any contract award.

To assure that offers are considered on time, each offer must be submitted with the specific Bid/RFP/LOI number (provided above), date and time of opening marked in the upper left hand corner of envelope. Each bid/offer must be submitted in separate sealed envelopes.

A complete, signed (in ink) offer package, must be delivered to the Division of Purchases (via any mail or messenger service) by the time and date specified for the opening of responses in a sealed envelope.

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2.4.2(b) In addition to executing this certification, the general contractor shall be responsible for requiring that all subcontractors on the awarded project certify their compliance with R.I. Gen. Laws §37-13-3.1 prior to allowing the subcontractor to commence work on the awarded project. The general contractor shall be responsible for submitting the subcontractors' compliance certification to the Division of Purchases after the contracts are finalized between the contractor and subcontractor.

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4.2A. ARRA SUPPLEMENTAL TERMS AND CONDITIONS. Contracts and sub-awards funded in whole or in part by the American Recovery and Reinvestment Act of 2009. Pub.L.No. 111-5 and any amendments thereto, such contracts and sub-awards, shall be subject to the Supplemental Terms and Conditions For Contracts and Sub-awards Funded in Whole or in Part by the American Recovery and Reinvestment Act of 2009. Pub.L.No. 111-5 and any amendments thereto located on the Division of Purchases website at www.purchasing.ri.gov.

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Revised: 12/20/2011

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SECTION 5 – CERTIFICATIONS AND DISCLOSURES
ALL CONTRACT AWARDS ARE SUBJECT TO THE FOLLOWING DISCLOSURES & CERTIFICATIONS
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Indicate Yes (Y) or No (N):

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- N 2. Has your firm (or any principal) been fined more than \$5000 for a single violation by the Rhode Island Department of Environmental Management for violation of Rhode Island Wetlands law?
- Y 3. I/we certify that I/we will immediately disclose, in writing, to the Chief Purchasing Officer any potential conflict of interest, which may occur during the course of the engagement authorized pursuant to this contract.
- Y 4. I/we acknowledge that, in accordance with Chapter 37-2-54(c) of the Rhode Island General Laws "no purchase or contract shall be binding on the state or any agency thereof unless approved by the Department [of Administration] or made under general regulations which the Chief Purchasing Officer may prescribe", including change orders and other types of contracts and under State Purchasing Regulation 8.2.1.1.2, "any alleged oral agreement or arrangements made by a bidder or contractor with any agency or an employee of the Office of Purchases may be disregarded and shall not be binding on the state".
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- Y 7. I/we certify that I/we will maintain required insurance during the entire course of the contract resulting from the offer contained herein and should my/our insurance lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
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- Y 10. I/we acknowledge that I/we understand the State's Purchasing Laws (37-2 of the General Laws of Rhode Island) and Purchasing Regulations and General Terms and Conditions available at the Rhode Island Division of Purchases Website (www.purchasing.ri.gov) apply as the governing conditions for any contract or purchase order I/we may receive from the State of Rhode Island, including the offer contained herein.
- Y 11. **NEW REVISED REQUIREMENT-IMPORTANT!!!** I/we hereby acknowledge that I/we understand that effective January 1, 2012 all public works related project bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars, inclusive of all proposed alternates, must include a "public copy" as required by RI Gen Laws § 37-2-18(j) and the State Procurement Regulations. It is further understood that any bid or proposal in excess of SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive.

RIDOT Highway and Bridge Public Works related projects utilizing Quest Lite program only – Effective immediately, submission to the Division of Purchases of a duplicate original of a vendor's Quest Lite compatible electronic copy on a readable compact disk shall satisfy the statutory "public copy" requirements. Quest Lite software is defined in the Division of Purchases "State Procurement Regulations" §12.102.05 (Preparation of Proposal).

For further information, please see R.I. Gen. Laws § 37-2-18(j) and specific instructions at www.purchasing.ri.gov.

IF YOU HAVE ANSWERED "YES" TO QUESTIONS #1-2 OR IF YOU ARE UNABLE TO CERTIFY YES TO ITEMS #3-11 OF THE FOREGOING, PROVIDE DETAILS/EXPLANATION IN AN ATTACHED STATEMENT. INCOMPLETE CERTIFICATION FORMS SHALL BE GROUNDS FOR DISQUALIFICATION OF OFFER.

Signature below commits vendor to the attached offer and certifies (1) that the offer has taken into account all solicitation amendments, (2) that the above statements and information are accurate and that vendor understands and has complied with the requirements set forth herein. When delivering offers in person to One Capitol Hill, vendors are advised to allow at least one hour additional time for clearance through security checkpoints.

Vendor's Signature (Person authorized to enter into contracts; signature must be in Ink.)

Date April 4, 2012

Roger R. Ploof, Jr., President - S&R CORPORATION

Print Name and Title of company official signing offer
Revised: 12/20/2011

State of Rhode Island and Providence Plantations Contract Offer
RIVIP GENERATED BIDDER CERTIFICATION COVER FORM

SECTION 1 - VENDOR INFORMATION

Bid/RFP Number: 7449522A1
Bid/RFP Title: HAZARDOUS MATERIALS MITIGATION, DEMOLITION & SITE RESTORATION-DEMOLITION
Opening Date & Time: 4/4/2012 11:00 AM
RIVIP Vendor ID #: 44825
Vendor Name: S&R Corporation
Address: 706 Broadway Street
Lowell, MA 01854
USA
Telephone: (978) 441-2000
Fax: (978) 441-2002
E-Mail: ltardiff@sandrcorp.com
Contact Person: Linda A. Tardiff
Title: Contract Administrator
R.I. Foreign Corp #:

REVISED NOTICE TO VENDORS

Effective January 1, 2012 all public works projects related bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars are required to include a "public copy". All agency contract solicitations, requests for proposals, invitations for bids, etc. shall state that any bid or proposal that exceeds SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars must include a copy to be available for public inspection upon the opening of the bids. Any bid or proposal that exceeds SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive. Additionally, proposals submitted for a Master Price Agreement, when the total amount potentially may exceed SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars and the solicitation expressly requires any or all vendors to submit a public copy, must include a copy to be available for public inspection. For further information, please see RI Gen Laws §37-2-18(j) and State of RI Procurement Regulations at <http://purchasing.ri.gov/rulesandregulations/rulesandregulations.aspx>. Please see Question #11 below for further instructions regarding RIDOT Highway and Bridge construction projects.

NOTE: AWARD OF CONTRACTS AND PURCHASE ORDERS SHALL BE SUBJECT, AT THE DISCRETION OF THE PURCHASING AGENT, TO THE OFFEROR COMPLETING AN ON-LINE RIVIP REGISTRATION at www.purchasing.ri.gov. It is THE RESPONSIBILITY OF THE VENDOR to make on-line corrections/updates using the Vendor maintenance program on the RI Division of Purchases Web Site.

SECTION 2 - REQUIREMENTS

ALL OFFERS ARE SUBJECT TO THE REQUIREMENTS, PROVISIONS AND PROCEDURES CONTAINED IN THIS THREE-PAGE CERTIFICATION FORM. Offerors are expected to READ, SIGN and COMPLY with all requirements. Failure to do so may be grounds for disqualification of the offer contained herein.

Section 2.1 - RULES FOR SUBMITTING OFFERS

2.1A. This CERTIFICATION FORM MUST BE ATTACHED IN ITS ENTIRETY TO THE FRONT OF THE OFFER and shall be considered an integral part of each offer made by a vendor to enter into a contract with the State of Rhode Island, Division of Purchases. As such, submittal of the entire Bidder Certification Cover Form, signed by a duly authorized representative of the offeror attesting that he/she (1) has read and agrees to comply with the requirements set forth herein and (2) to the accuracy of the information provided and the offer extended, is a mandatory part of any contract award.

To assure that offers are considered on time, each offer must be submitted with the specific Bid/RFP/LOI number (provided above), date and time of opening marked in the upper left hand corner of envelope. Each bid/offer must be submitted in separate sealed envelopes.

A complete, signed (in Ink) offer package, must be delivered to the Division of Purchases (via any mail or messenger service) by the time and date specified for the opening of responses in a sealed envelope.

Bids must be submitted on the RI bid solicitation forms provided, indicating brand and part numbers of Items offered, as appropriate. Bidders must submit detailed cuts and specs on Items offered as equivalent to brands requested WITH THE OFFER. Bidders must be able to submit samples if requested. Mail To: Division of Purchases, One Capitol Hill, Second Floor, Providence, RI 02908-5855.

Documents misdirected to other State locations or which are not present in the Division of Purchases at the time of opening for whatever cause will be deemed to be late and will not be considered. For the purposes of this requirement, the official time and date shall be that of the time clock in the Division of Purchases. Postmarks shall not be considered proof of timely submission.

2.1B. RIVIP SOLICITATIONS. To assure maximum access opportunities for users, public bid/RFP solicitations shall be posted on the RIVIP for a minimum of seven days and no amendments shall be made within the last five days before the date an offer is due. Except when access to the Web Site has been severely curtailed and it is determined by the State Purchasing Agent that special circumstances preclude extending a solicitation due date, requests to mail or fax hard copies of solicitations will not be honored. When the result of an Internet solicitation is unsuccessful, the State of Rhode Island will cancel the original solicitation and resolicit the original offer directly from vendors.

2.2. PRICING. Offers are irrevocable for sixty (60) days from the opening date (or such other extended period set forth in the solicitation) and may not be withdrawn, except with the express permission of the State Purchasing Agent. All pricing will be considered to be firm and fixed unless otherwise indicated. The State of Rhode Island is exempt from Federal excise taxes and State Sales and Use Taxes. Such taxes shall not be included in the bid price. PRICES QUOTED ARE FOB DESTINATION.

2.3. DELIVERY and PRODUCT QUALITY. All offers must define delivery dates for all items; if no delivery date is specified, it is assumed that immediate delivery from stock will be made. The contractor will be responsible for delivery of materials in first class condition. Rejected materials will be at vendor's expense.

2.4. PREVAILING WAGE, OSHA and APPRENTICESHIP.

2.4.1 Prevailing Wage and OSHA Safety Training Requirements. The provisions of the State labor laws and OSHA Safety Training, including but not limited to Rhode Island General Laws 37-13-1 et seq. and 28-20-1 et seq., shall apply for all public works contracts. Prevailing wage rates are posted in the information section of the RIVIP. The RI Department of Labor and Training should be contacted for regulatory requirements.

2.4.2 (a) Apprenticeship. Rhode Island General Laws §37-13-3.1 requires all general contractors and subcontractors who perform work on any public works contract awarded by the state valued at one million dollars (\$1,000,000) or more shall employ apprentices required for the performance of the awarded contract. The number of apprentices shall comply with the apprentice to journeyman ratio for each trade approved by the apprenticeship council of the Department of Labor and Training.

2.4.2(b) In addition to executing this certification, the general contractor shall be responsible for requiring that all subcontractors on the awarded project certify their compliance with R.I. Gen. Laws §37-13-3.1 prior to allowing the subcontractor to commence work on the awarded project. The general contractor shall be responsible for submitting the subcontractors' compliance certification to the Division of Purchases after the contracts are finalized between the contractor and subcontractor.

2.5. PUBLIC RECORDS. Offerors are advised that all materials submitted to the State for consideration in response to this solicitation will be considered without exception to be Public Records pursuant to Title 38 Chapter 2 of the Rhode Island General Laws, and will be released for inspection immediately upon request once an award has been made. Offerors are encouraged to attend public bid/RFP openings to obtain information; however, bid/RFP response summaries may be reviewed after award(s) have been made by using the RIVIP at any time or appearing in person at the Division of Purchases Mondays through Fridays between 8:30 a.m. and 3:30 p.m. Telephone requests for results will not be honored. Written requests for results will only be honored if the information is not available on the RIVIP.

SECTION 3 - AWARD DETERMINATION

Award will be made to the responsive and responsible offeror quoting the lowest net price in accordance with specifications, for any individual item(s), for major groupings of items, or for all items listed, at the State's sole option.

3.1. BID SURETY. Where bid surety is required, bidder must furnish a bid bond or certified check for 5% of the bid total with the bid, or for such other amount as may be specified. Bids submitted without a required bid surety will not be considered.

3.2. SPECIFICATIONS. Unless specified "no substitute," product offerings equivalent in quality and performance will be considered (at the sole option of the State) on the condition that the offer is accompanied by detailed product specifications. Offers which fail to include alternate specifications may be deemed nonresponsive.

SECTION 4 - CONTRACT PROVISIONS

4.1. VENDOR AUTHORIZATION TO PROCEED.

4.1A. When a purchase order, change order, contract/agreement or contract/agreement amendment is issued by the RI Division of Purchases, no claim for payment for services rendered or goods delivered contrary to or in excess of the contract terms and scope shall be considered valid unless the vendor has obtained a written change order or contract amendment issued by the Division of Purchases PRIOR TO delivery.

4.1B. Any offer, whether in response to a solicitation for proposals or bids, or made without a solicitation, which is accepted in the form of an order OR Pricing Agreement made in writing by the Purchasing Agent, or a state official with purchasing authority delegated by the Purchasing Agent, shall be considered a binding contract.

4.2. REGULATIONS, GENERAL TERMS AND CONDITIONS GOVERNING STATE CONTRACTS. This solicitation and any contract or purchase order arising from it are issued in accordance with the specific requirements described herein, and the State's Purchasing Laws and Regulations and other applicable State Laws. The Regulations, General Terms and Conditions are incorporated into all state contracts. These regulations and basic information on How To Do Business with the State of Rhode Island are posted on the Rhode Island Vendor Information Program Website (www.purchasing.ri.gov).

4.2A. ARRA SUPPLEMENTAL TERMS AND CONDITIONS. Contracts and sub-awards funded in whole or in part by the American Recovery and Reinvestment Act of 2009, Pub.L.No. 111-5 and any amendments thereto, such contracts and sub-awards, shall be subject to the Supplemental Terms and Conditions For Contracts and Sub-awards Funded In Whole or in Part by the American Recovery and Reinvestment Act of 2009, Pub.L.No. 111-5 and any amendments thereto located on the Division of Purchases website at www.purchasing.ri.gov.

4.3. EQUAL EMPLOYMENT OPPORTUNITY. Compliance certificate and agreement procedures will apply to all awards for supplies or services valued at \$10,000 and more. Minority Business Enterprise policies and procedures, including subcontracting opportunities as described in Title 37 Chapter 14.1, of the Rhode Island General Laws, also apply.

Revised: 12/20/2011

4.4. PERFORMANCE BONDS. Where Indicated, successful bidder must furnish a 100% performance bond and labor and payment bond for contracts subject to Title 37 Chapters 12 and 13 of the Rhode Island General Laws. All bonds must be furnished by a surety company authorized to conduct business in the State of Rhode Island. Performance bonds must be submitted within 21 calendar days of the issuance of a tentative notice of award.

4.5. DEFAULT and NON-COMPLIANCE. Default and/or non-compliance with the RIVIP requirements and any other aspects of the award may result in withholding of payment(s), contract termination, debarment, suspension, or any other remedy necessary that is in the best interest of the state.

4.6. COMPLIANCE. Vendor must comply with all applicable federal, state and local laws, regulations and ordinances.

4.7. SPRINKLER IMPAIRMENT AND HOT WORK. The Contractor agrees to comply with the practices of the State's insurance carrier for sprinkler impairment and hot work. Prior to performing any work, the Contractor shall obtain the necessary information for compliance from the Risk Management Office at the Department of Administration or the agency for which work will be performed.

SECTION 5 – CERTIFICATIONS AND DISCLOSURES
ALL CONTRACT AWARDS ARE SUBJECT TO THE FOLLOWING DISCLOSURES & CERTIFICATIONS
Offerors must respond to every disclosure statement.

A person authorized to enter into contracts must sign the offer and attest to the accuracy of all statements.

Indicate Yes (Y) or No (N):

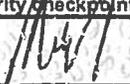
- Y 1. Has your firm (or any principal) been subject to any of the following findings by the Federal Government, the State of Rhode Island or any other jurisdiction? Suspension, Debarment, Indictment, Criminal Conviction. CIRCLE APPROPRIATE ITEM(S).
- N 2. Has your firm (or any principal) been fined more than \$5000 for a single violation by the Rhode Island Department of Environmental Management for violation of Rhode Island Wetlands law?
- Y 3. I/we certify that I/we will immediately disclose, in writing, to the Chief Purchasing Officer any potential conflict of interest, which may occur during the course of the engagement authorized pursuant to this contract.
- Y 4. I/we acknowledge that, in accordance with Chapter 37-2-54(c) of the Rhode Island General Laws "no purchase or contract shall be binding on the state or any agency thereof unless approved by the Department [of Administration] or made under general regulations which the Chief Purchasing Officer may prescribe", including change orders and other types of contracts and under State Purchasing Regulation 8.2.1.1.2, "any alleged oral agreement or arrangements made by a bidder or contractor with any agency or an employee of the Office of Purchases may be disregarded and shall not be binding on the state".
- Y 5. I/we certify that the above vendor information is correct and complete.
- Y 6. I/we certify that I/we or my/our firm possesses all licenses required by Federal and State laws and regulations as they pertain to the requirements of the solicitation and offer made herein and shall maintain such required license(s) during the entire course of the contract resulting from the offer contained herein and should my/our license lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
- Y 7. I/we certify that I/we will maintain required insurance during the entire course of the contract resulting from the offer contained herein and should my/our insurance lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
- Y 8. I/we certify that I/we understand that falsification of any information herein or failure to notify the Rhode Island State Purchasing Agent as certified herein may be grounds for suspension, debarment and/or prosecution for fraud.
- Y 9. I/we acknowledge that the provisions and procedures set forth in this three-page form apply to any contract arising from this offer.
- Y 10. I/we acknowledge that I/we understand the State's Purchasing Laws (37-2 of the General Laws of Rhode Island) and Purchasing Regulations and General Terms and Conditions available at the Rhode Island Division of Purchases Website (www.purchasing.ri.gov) apply as the governing conditions for any contract or purchase order I/we may receive from the State of Rhode Island, including the offer contained herein.
- Y 11. **NEW REVISED REQUIREMENT-IMPORTANT!!!** I/we hereby acknowledge that I/we understand that effective January 1, 2012 all public works related project bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars, inclusive of all proposed alternates, must include a "public copy" as required by RI Gen Laws § 37-2-18(j) and the State Procurement Regulations. It is further understood that any bid or proposal in excess of SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive.

RIDOT Highway and Bridge Public Works related projects utilizing Quest Lite program only – Effective immediately, submission to the Division of Purchases of a duplicate original of a vendor's Quest Lite compatible electronic copy on a readable compact disk shall satisfy the statutory "public copy" requirements. Quest Lite software is defined in the Division of Purchases "State Procurement Regulations" §12.102.05 (Preparation of Proposal).

For further information, please see R.I Gen. Laws § 37-2-18(j) and specific instructions at www.purchasing.ri.gov.

IF YOU HAVE ANSWERED "YES" TO QUESTIONS #1-2 OR IF YOU ARE UNABLE TO CERTIFY YES TO ITEMS #3-11 OF THE FOREGOING, PROVIDE DETAILS/EXPLANATION IN AN ATTACHED STATEMENT. INCOMPLETE CERTIFICATION FORMS SHALL BE GROUNDS FOR DISQUALIFICATION OF OFFER.

Signature below commits vendor to the attached offer and certifies (1) that the offer has taken into account all solicitation amendments, (2) that the above statements and information are accurate and that vendor understands and has complied with the requirements set forth herein. When delivering offers in person to One Capitol Hill, vendors are advised to allow at least one hour additional time for clearance through security checkpoints.

Vendor's Signature (Person authorized to enter into contracts; signature must be in Ink.)  Date April 4, 2012

Roger R. Ploof, Jr., President -- S&R CORPORATION

Print Name and Title of company official signing offer
Revised: 12/26/2011

State of Rhode Island and Providence Plantations Contract Offer
RIVIP GENERATED BIDDER CERTIFICATION COVER FORM

SECTION 1 - VENDOR INFORMATION

Bid/RFP Number: 7449522
Bid/RFP Title: HAZARDOUS MATERIALS MITIGATION, DEMOLITION, & SITE RESTORATION, DEMO. OF BL
Opening Date & Time: 4/4/2012 11:00 AM
RIVIP Vendor ID #: 44825
Vendor Name: S&R Corporation
Address: 706 Broadway Street
Lowell, MA 01854
USA
Telephone: (978) 441-2000
Fax: (978) 441-2002
E-Mail: ltardiff@sandrcorp.com
Contact Person: Linda A. Tardiff
Title: Contract Administrator
R.I. Foreign Corp #:

REVISED NOTICE TO VENDORS

Effective January 1, 2012 all public works projects related bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars are required to include a "public copy". All agency contract solicitations, requests for proposals, invitations for bids, etc. shall state that any bid or proposal that exceeds SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars must include a copy to be available for public inspection upon the opening of the bids. Any bid or proposal that exceeds SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive. Additionally, proposals submitted for a Master Price Agreement, when the total amount potentially may exceed SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars and the solicitation expressly requires any or all vendors to submit a public copy, must include a copy to be available for public inspection. For further information, please see RI Gen Laws §37-2-18(j) and State of RI Procurement Regulations at <http://purchasing.ri.gov/rulesandregulations/rulesandregulations.aspx>. Please see Question #11 below for further instructions regarding RIDOT Highway and Bridge construction projects.

NOTE: AWARD OF CONTRACTS AND PURCHASE ORDERS SHALL BE SUBJECT, AT THE DISCRETION OF THE PURCHASING AGENT, TO THE OFFEROR COMPLETING AN ON-LINE RIVIP REGISTRATION at www.purchasing.ri.gov. It is THE RESPONSIBILITY OF THE VENDOR to make on-line corrections/updates using the Vendor maintenance program on the RI Division of Purchases Web Site.

SECTION 2 - REQUIREMENTS

ALL OFFERS ARE SUBJECT TO THE REQUIREMENTS, PROVISIONS AND PROCEDURES CONTAINED IN THIS THREE-PAGE CERTIFICATION FORM. Offerors are expected to READ, SIGN and COMPLY with all requirements. Failure to do so may be grounds for disqualification of the offer contained herein.

Section 2.1 - RULES FOR SUBMITTING OFFERS

2.1A. This CERTIFICATION FORM MUST BE ATTACHED IN ITS ENTIRETY TO THE FRONT OF THE OFFER and shall be considered an integral part of each offer made by a vendor to enter into a contract with the State of Rhode Island, Division of Purchases. As such, submittal of the entire Bidder Certification Cover Form, signed by a duly authorized representative of the offeror attesting that he/she (1) has read and agrees to comply with the requirements set forth herein and (2) to the accuracy of the information provided and the offer extended, is a mandatory part of any contract award.

To assure that offers are considered on time, each offer must be submitted with the specific Bid/RFP/LOI number (provided above), date and time of opening marked in the upper left hand corner of envelope. Each bid/offer must be submitted in separate sealed envelopes.

A complete, signed (in ink) offer package, must be delivered to the Division of Purchases (via any mail or messenger service) by the time and date specified for the opening of responses in a sealed envelope.

Bids must be submitted on the RI bid solicitation forms provided, indicating brand and part numbers of items offered, as appropriate. Bidders must submit detailed cuts and specs on items offered as equivalent to brands requested WITH THE OFFER. Bidders must be able to submit samples if requested.
Mail To: Division of Purchases, One Capitol Hill, Second Floor, Providence, RI 02908-5855.

Documents misdirected to other State locations or which are not present in the Division of Purchases at the time of opening for whatever cause will be deemed to be late and will not be considered. For the purposes of this requirement, the official time and date shall be that of the time clock in the Division of Purchases. Postmarks shall not be considered proof of timely submission.

2.1B. RIVIP SOLICITATIONS. To assure maximum access opportunities for users, public bid/RFP solicitations shall be posted on the RIVIP for a minimum of seven days and no amendments shall be made within the last five days before the date an offer is due. Except when access to the Web Site has been severely curtailed and it is determined by the State Purchasing Agent that special circumstances preclude extending a solicitation due date, requests to mail or fax hard copies of solicitations will not be honored. When the result of an Internet solicitation is unsuccessful, the State of Rhode Island will cancel the original solicitation and resolicit the original offer directly from vendors.

2.2. PRICING. Offers are irrevocable for sixty (60) days from the opening date (or such other extended period set forth in the solicitation) and may not be withdrawn, except with the express permission of the State Purchasing Agent. All pricing will be considered to be firm and fixed unless otherwise indicated. The State of Rhode Island is exempt from Federal excise taxes and State Sales and Use Taxes. Such taxes shall not be included in the bid price. PRICES QUOTED ARE FOB DESTINATION.

2.3. DELIVERY and PRODUCT QUALITY. All offers must define delivery dates for all items; if no delivery date is specified, it is assumed that immediate delivery from stock will be made. The contractor will be responsible for delivery of materials in first class condition. Rejected materials will be at vendor's expense.

2.4. PREVAILING WAGE, OSHA and APPRENTICESHIP.

2.4.1 Prevailing Wage and OSHA Safety Training Requirements. The provisions of the State labor laws and OSHA Safety Training, including but not limited to Rhode Island General Laws 37-13-1 et seq. and 28-20-1 et seq., shall apply for all public works contracts. Prevailing wage rates are posted in the Information section of the RIVIP. The RI Department of Labor and Training should be contacted for regulatory requirements.

2.4.2 (a) Apprenticeship. Rhode Island General Laws §37-13-3.1 requires all general contractors and subcontractors who perform work on any public works contract awarded by the state valued at one million dollars (\$1,000,000) or more shall employ apprentices required for the performance of the awarded contract. The number of apprentices shall comply with the apprentice to journeyman ratio for each trade approved by the apprenticeship council of the Department of Labor and Training.

2.4.2(b) In addition to executing this certification, the general contractor shall be responsible for requiring that all subcontractors on the awarded project certify their compliance with R.I. Gen. Laws §37-13-3.1 prior to allowing the subcontractor to commence work on the awarded project. The general contractor shall be responsible for submitting the subcontractors' compliance certification to the Division of Purchases after the contracts are finalized between the contractor and subcontractor.

2.5. PUBLIC RECORDS. Offerors are advised that all materials submitted to the State for consideration in response to this solicitation will be considered without exception to be Public Records pursuant to Title 38 Chapter 2 of the Rhode Island General Laws, and will be released for inspection immediately upon request once an award has been made. Offerors are encouraged to attend public bid/RFP openings to obtain information; however, bid/RFP response summaries may be reviewed after award(s) have been made by using the RIVIP at any time or appearing in person at the Division of Purchases Mondays through Fridays between 8:30 a.m. and 3:30 p.m. Telephone requests for results will not be honored. Written requests for results will only be honored if the information is not available on the RIVIP.

SECTION 3 - AWARD DETERMINATION

Award will be made to the responsive and responsible offeror quoting the lowest net price in accordance with specifications, for any individual item(s), for major groupings of items, or for all items listed, at the State's sole option.

3.1. BID SURETY. Where bid surety is required, bidder must furnish a bid bond or certified check for 5% of the bid total with the bid, or for such other amount as may be specified. Bids submitted without a required bid surety will not be considered.

3.2. SPECIFICATIONS. Unless specified "no substitute," product offerings equivalent in quality and performance will be considered (at the sole option of the State) on the condition that the offer is accompanied by detailed product specifications. Offers which fail to include alternate specifications may be deemed nonresponsive.

SECTION 4 - CONTRACT PROVISIONS

4.1. VENDOR AUTHORIZATION TO PROCEED.

4.1A. When a purchase order, change order, contract/agreement or contract/agreement amendment is issued by the RI Division of Purchases, no claim for payment for services rendered or goods delivered contrary to or in excess of the contract terms and scope shall be considered valid unless the vendor has obtained a written change order or contract amendment issued by the Division of Purchases PRIOR TO delivery.

4.1B. Any offer, whether in response to a solicitation for proposals or bids, or made without a solicitation, which is accepted in the form of an order OR Pricing Agreement made in writing by the Purchasing Agent, or a state official with purchasing authority delegated by the Purchasing Agent, shall be considered a binding contract.

4.2. REGULATIONS, GENERAL TERMS AND CONDITIONS GOVERNING STATE CONTRACTS. This solicitation and any contract or purchase order arising from it are issued in accordance with the specific requirements described herein, and the State's Purchasing Laws and Regulations and other applicable State Laws. The Regulations, General Terms and Conditions are incorporated into all state contracts. These regulations and basic information on How To Do Business with the State of Rhode Island are posted on the Rhode Island Vendor Information Program Website (www.purchasing.ri.gov).

4.2A. ARRA SUPPLEMENTAL TERMS AND CONDITIONS. Contracts and sub-awards funded in whole or in part by the American Recovery and Reinvestment Act of 2009, Pub.L.No. 111-5 and any amendments thereto, such contracts and sub-awards, shall be subject to the Supplemental Terms and Conditions For Contracts and Sub-awards Funded in Whole or in Part by the American Recovery and Reinvestment Act of 2009, Pub.L.No. 111-5 and any amendments thereto located on the Division of Purchases website at www.purchasing.ri.gov.

4.3. EQUAL EMPLOYMENT OPPORTUNITY. Compliance certificate and agreement procedures will apply to all awards for supplies or services valued at \$10,000 and more. Minority Business Enterprise policies and procedures, including subcontracting opportunities as described in Title 37 Chapter 14.1, of the Rhode Island General Laws, also apply.

Revised: 12/20/2011

RIVIP Certification Form Page 2 of 3

4.4. PERFORMANCE BONDS. Where Indicated, successful bidder must furnish a 100% performance bond and labor and payment bond for contracts subject to Title 37 Chapters 12 and 13 of the Rhode Island General Laws. All bonds must be furnished by a surety company authorized to conduct business in the State of Rhode Island. Performance bonds must be submitted within 21 calendar days of the issuance of a tentative notice of award.

4.5. DEFAULT and NON-COMPLIANCE. Default and/or non-compliance with the RIVIP requirements and any other aspects of the award may result in withholding of payment(s), contract termination, debarment, suspension, or any other remedy necessary that is in the best interest of the state.

4.6. COMPLIANCE. Vendor must comply with all applicable federal, state and local laws, regulations and ordinances.

4.7. SPRINKLER IMPAIRMENT AND HOT WORK. The Contractor agrees to comply with the practices of the State's insurance carrier for sprinkler impairment and hot work. Prior to performing any work, the Contractor shall obtain the necessary information for compliance from the Risk Management Office at the Department of Administration or the agency for which work will be performed.

SECTION 5 – CERTIFICATIONS AND DISCLOSURES
ALL CONTRACT AWARDS ARE SUBJECT TO THE FOLLOWING DISCLOSURES & CERTIFICATIONS
Offerors must respond to every disclosure statement.

A person authorized to enter into contracts must sign the offer and attest to the accuracy of all statements.

Indicate Yes (Y) or No (N):

- Y 1. Has your firm (or any principal) been subject to any of the following findings by the Federal Government, the State of Rhode Island or any other jurisdiction? Suspension, Debarment, Indictment, Criminal Conviction. CIRCLE APPROPRIATE ITEM(S).
- N 2. Has your firm (or any principal) been fined more than \$5000 for a single violation by the Rhode Island Department of Environmental Management for violation of Rhode Island Wetlands law?
- Y 3. I/we certify that I/we will immediately disclose, in writing, to the Chief Purchasing Officer any potential conflict of interest, which may occur during the course of the engagement authorized pursuant to this contract.
- Y 4. I/we acknowledge that, in accordance with Chapter 37-2-54(c) of the Rhode Island General Laws "no purchase or contract shall be binding on the state or any agency thereof unless approved by the Department [of Administration] or made under general regulations which the Chief Purchasing Officer may prescribe", including change orders and other types of contracts and under State Purchasing Regulation 8.2.1.1.2, "any alleged oral agreement or arrangements made by a bidder or contractor with any agency or an employee of the Office of Purchases may be disregarded and shall not be binding on the state".
- Y 5. I/we certify that the above vendor information is correct and complete.
- Y 6. I/we certify that I/we or my/our firm possesses all licenses required by Federal and State laws and regulations as they pertain to the requirements of the solicitation and offer made herein and shall maintain such required license(s) during the entire course of the contract resulting from the offer contained herein and should my/our license lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
- Y 7. I/we certify that I/we will maintain required insurance during the entire course of the contract resulting from the offer contained herein and should my/our insurance lapse or be suspended, I/we shall immediately inform the Rhode Island State Purchasing Agent in writing of such circumstance.
- Y 8. I/we certify that I/we understand that falsification of any information herein or failure to notify the Rhode Island State Purchasing Agent as certified herein may be grounds for suspension, debarment and/or prosecution for fraud.
- Y 9. I/we acknowledge that the provisions and procedures set forth in this three-page form apply to any contract arising from this offer.
- Y 10. I/we acknowledge that I/we understand the State's Purchasing Laws (37-2 of the General Laws of Rhode Island) and Purchasing Regulations and General Terms and Conditions available at the Rhode Island Division of Purchases Website (www.purchasing.ri.gov) apply as the governing conditions for any contract or purchase order I/we may receive from the State of Rhode Island, including the offer contained herein.
- Y 11. **NEW REVISED REQUIREMENT-IMPORTANT!!!** I/we hereby acknowledge that I/we understand that effective January 1, 2012 all public works related project bids or proposals exceeding SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars, inclusive of all proposed alternates, must include a "public copy" as required by RI Gen Laws § 37-2-18(j) and the State Procurement Regulations. It is further understood that any bid or proposal in excess of SEVEN HUNDRED FIFTY THOUSAND (\$750,000) dollars which does not include a copy for public inspection shall be deemed to be non-responsive.

RIDOT Highway and Bridge Public Works related projects utilizing Quest Lite program only – Effective immediately, submission to the Division of Purchases of a duplicate original of a vendor's Quest Lite compatible electronic copy on a readable compact disk shall satisfy the statutory "public copy" requirements. Quest Lite software is defined in the Division of Purchases "State Procurement Regulations" §12.102.05 (Preparation of Proposal).

For further information, please see R.I. Gen. Laws § 37-2-18(j) and specific instructions at www.purchasing.ri.gov.

IF YOU HAVE ANSWERED "YES" TO QUESTIONS #1-2 OR IF YOU ARE UNABLE TO CERTIFY YES TO ITEMS #3-11 OF THE FOREGOING, PROVIDE DETAILS/EXPLANATION IN AN ATTACHED STATEMENT. INCOMPLETE CERTIFICATION FORMS SHALL BE GROUNDS FOR DISQUALIFICATION OF OFFER.

Signature below commits vendor to the attached offer and certifies (1) that the offer has taken into account all solicitation amendments, (2) that the above statements and information are accurate and that vendor understands and has complied with the requirements set forth herein. When delivering offers in person to One Capitol Hill, vendors are advised to allow at least one hour additional time for clearance through security checkpoints.

Vendor's Signature (Person authorized to enter into contracts; signature must be in ink.) _____

Date April 4, 2012

Roger R. Ploof, Jr., President -- S&R CORPORATION

Print Name and Title of company official signing offer
Revised: 12/20/2011

AIA[®] Document A310[™] – 2010

Bid Bond

CONTRACTOR:

(Name, legal status and address)

S&R Corporation
706 Broadway Street
Lowell, MA 01854

SURETY:

(Name, legal status and principal place of business)

Western Surety Company
53 State Street
Boston, MA 02109

OWNER:

(Name, legal status and address)

The State of Rhode Island and Providence Plantations
Rhode Island Department of Administration
One Capitol Hill, Providence, Rhode Island 02908-5855

BOND AMOUNT: \$ Five Percent of Attached Bid (5%)

PROJECT:

(Name, location or address, and Project number, if any)

Hazardous Materials Mitigation, Demolition, and Site Remediation,
Demolition of Buildings A & D Pastore Complex, 600 New London
Avenue, Cranston, RI 02902; RFQ #7449522

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed. A vertical line in the left margin of this document indicates where the author has added necessary information and where the author has added to or deleted from the original AIA text.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

Signed and sealed this 4th day of April, 2012

1
Renee A. Taediff
(Witness)

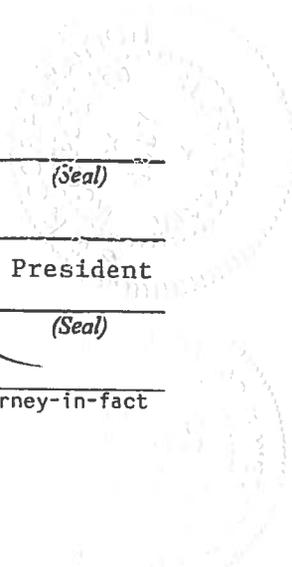
Shawley
(Witness)

S&R Corporation
(Principal) _____ (Seal)

(Title) Roger R. Ploof Jr., President
Western Surety Company

(Surety) _____ (Seal)

(Title) Adam W. DeSanctis, Attorney-in-fact



Int.

Western Surety Company

POWER OF ATTORNEY APPOINTING INDIVIDUAL ATTORNEY-IN-FACT

Know All Men By These Presents, That WESTERN SURETY COMPANY, a South Dakota corporation, is a duly organized and existing corporation having its principal office in the City of Sioux Falls, and State of South Dakota, and that it does by virtue of the signature and seal herein affixed hereby make, constitute and appoint

Gregory D Juwa, Richard F Caruso, James J Axon, Michael F Carney, Wilder Parks Jr, Michael T Gilbert, Adam W De Sanctis, Christine B Gallagher, Bryan F Juwa, Paul A Patalano, David A Boutiette, Judy Dean, Rebecca Shanley, Individually

of Woburn, MA, its true and lawful Attorney(s)-in-Fact with full power and authority hereby conferred to sign, seal and execute for and on its behalf bonds, undertakings and other obligatory instruments of similar nature

- In Unlimited Amounts -

and to bind it thereby as fully and to the same extent as if such instruments were signed by a duly authorized officer of the corporation and all the acts of said Attorney, pursuant to the authority hereby given, are hereby ratified and confirmed.

This Power of Attorney is made and executed pursuant to and by authority of the By-Law printed on the reverse hereof, duly adopted, as indicated, by the shareholders of the corporation.

In Witness Whereof, WESTERN SURETY COMPANY has caused these presents to be signed by its Senior Vice President and its corporate seal to be hereto affixed on this 9th day of February, 2012.



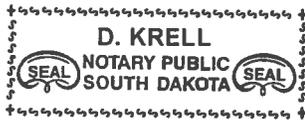
WESTERN SURETY COMPANY

Paul T. Bruflat
Paul T. Bruflat, Senior Vice President

State of South Dakota }
County of Minnehaha } ss

On this 9th day of February, 2012, before me personally came Paul T. Bruflat, to me known, who, being by me duly sworn, did depose and say: that he resides in the City of Sioux Falls, State of South Dakota; that he is the Senior Vice President of WESTERN SURETY COMPANY described in and which executed the above instrument; that he knows the seal of said corporation; that the seal affixed to the said instrument is such corporate seal; that it was so affixed pursuant to authority given by the Board of Directors of said corporation and that he signed his name thereto pursuant to like authority, and acknowledges same to be the act and deed of said corporation.

My commission expires
November 30, 2012



D. Krell
D. Krell, Notary Public

CERTIFICATE

I, L. Nelson, Assistant Secretary of WESTERN SURETY COMPANY do hereby certify that the Power of Attorney hereinabove set forth is still in force, and further certify that the By-Law of the corporation printed on the reverse hereof is still in force. In testimony whereof I have hereunto subscribed my name and affixed the seal of the said corporation this 4th day of April, 2012.



WESTERN SURETY COMPANY

L. Nelson
L. Nelson, Assistant Secretary

SECTION 00300

BID FORM

Date: March 7, 2012
RFQ #7449522

To: The Department of Administration Division of Purchases
One Capitol Hill
Providence, Rhode Island 02908

Project: Hazardous Materials Mitigation, Demolition, and Site Restoration –
Demolition of Buildings A and D
Pastore Complex, Cranston, RI

Submitted by: S&R CORPORATION
706 Broadway Street, Lowell MA 01854
(978)441-2000 Voice (978)441-3002 Fax
Austin Cannon acannon@sandrcorp.com

(Please include in the above spaces the Firms Legal Name, Legal Address, Telephone, Fax Number, Contact E-Mail and Licensee Number if Applicable)

1. BASE BID

Having examined the Place of Work and all matters referred to in the instructions to Bidders, and in the Contract Documents, the cost submitted here-in includes all work delineated in the Project Manual and Drawings prepared by The Louis Berger Group, Inc., advertised to Bid on March 7, 2012. Additionally the cost provided herein is inclusive of all Allowances that have been identified in the Contract Documents, as such they have been calculated as part of the total costs submitted as part of the Base Bid Value. Furthermore, the Base Bid includes all work delineated in the addenda issued throughout the bidding process and takes into consideration the time line as presented for the project included as part of this Bid.

The cost to provide the Owner for the Project in full compliance with the Project Documents can be completed for the Sum of (This Cost includes the values of the Allowances delineated in the Bid Form) and, we, the undersigned, hereby offer to enter into a Contract to perform the Work as prescribed for the Base Bid for the sum of:

| | | | | | | | | | | | | | |
|---------|--|---|---|---|---|---|---|---|---|---|---|---|---|
| \$ | | 3 | , | 0 | 5 | 7 | , | 0 | 0 | 0 | . | 0 | 0 |
| NUMERIC | | | | | | | | | | | | | |

Three Million Fifty-Seven Thousand Dollars And No Cents

WRITTEN

WE HAVE INCLUDED THE REQUIRED BID SURETY AS REQUIRED BY THE INVITATION TO BID AS PART OF THE ABOVE COST.

00300-1

2. ALLOWANCES

Allowances for the Project to be included in Base Bid are as follows:

Include the following amounts (Collective Sum Total) in Bid, for inclusion in the Base Bid:

ALLOWANCES:

1. Hazardous Materials - \$50,000.
2. Utility Tunnel Bulkhead - \$40,000.

I (the bidder) have carried as part of the Base Bid the total applicable value of the combined totals of Allowances as presented above.

3. ADDENDA

The following Addenda have been received. The modifications to the Bid Documents noted below have been considered and all costs are included in the Bid Sum.

Addendum No. 1, dated 3/9/12
Addendum No. 3, dated 3/26/12

Addendum No. 2, dated 3/22/12
Addendum No. 4, dated _____

4. ALTERNATES (Not Used)

5. UNIT PRICES

Provide Unit Pricing for the following items which shall be used for additive and deductive change orders as may be required. The General Contractor shall submit Unit Costs as requested and each cost submitted shall be considered to be all inclusive and includes overhead, profit, travel, mobilization, incidental and appurtenant cost for the complete legal removal and/or installation of all items identified. Costs submitted shall be inclusive of compliance with all regulatory requirements, legal disposal, labor, materials, testing, bonding and administrative costs to provide labor, materials and services as prescribed in the Contract Documents. When these costs (Unit Costs) are used for deductive change orders the cost will be totaled and Two (2) percent will be subtracted from the final total which shall be considered administrative costs for the General Contractor for preparing the deductive Change Order. Provide these Unit Costs in Numerical form only. Prior to a final bid award confirmation of Unit Costs will be made between the Owner and General Contractor. Unit costs will be reviewed as part of the overall review of the Bidders proposal for fairness and competitiveness.

The General Contractor shall note that the presence of a requested Unit Cost does not imply that General Contractor does not own these services in the Base Bid as prescribed in the Contract Documents and are being provided in the event the services are required due to circumstances mutually agreed to as being work in excess of that prescribed in the Contract Documents.

00300-2

| Description of Service | Contractors Unit Cost |
|---|-----------------------|
| Provide Local Police Details that the Owner may direct outside of the Contractors Responsibility to Provide Police Details for the Protection of the Public. | |
| Daily Rate Per [Eight (8) Hours] | \$, 4 6 0 . 0 0 |
| One Half Day Rate [Four (4) Hours] | \$, 2 3 0 . 0 0 |
| Provide State Police Details that the Owner may direct outside of the Contractors Responsibility to Provide Police Details for the Protect of the Public | |
| Daily Rate Per Eight (8) Hours | \$, 6 5 5 . 0 0 |
| One Half Day Rate [Four (4) Hours] | \$, 3 2 7 . 0 0 |
| Provide dumpster for use by the Owners own workforce or Owners subcontractors. This includes drop off and pick up of units as well as tipping fees for allowable loads. | |
| Ten (10) Yard Roll Off Dumpster | \$, 6 1 4 . 0 0 |
| Twenty (20) Yard Roll Off Dumpster | \$, 6 7 5 . 0 0 |
| Thirty (30) Yard Roll Off Dumpster | \$, 7 9 8 . 0 0 |
| Forty (40) yard Roll Off Dumpster | \$, 9 2 1 . 0 0 |
| Flag Person Per Hour Four (4) hour minimum | \$, 3 0 3 . 0 0 |
| Flag Person Per Hour (8) hour minimum | \$, 6 0 5 . 0 0 |
| Ledge/Rock Removal and Disposal with Hammer | |
| 0-500 CY per Cubic Yard | \$, 1 1 0 . 0 0 |
| 501 CY and Above per Cubic Yard | \$, 8 6 . 0 0 |
| Ledge/Rock Removal and Disposal Using Bristar or Equal Non-Explosive Demolition Agent | |
| 0-500 CY per Cubic Yard | \$, 2 2 8 . 0 0 |
| 501 CY and Above per Cubic Yard | \$, 2 0 3 . 0 0 |
| Ledge/Rock Removal and Disposal with Hammer for Trenches | |
| 0-500 CY per Cubic yard | \$, 1 9 5 . 0 0 |
| 501 CY and Above per Cubic Yard | \$, 2 3 4 . 0 0 |
| Ledge/Rock Removal and Disposal Using Bristar or Equal Non-Explosive Demolition Agent for Trenches | |
| 0-500 CY per Cubic Yard | \$, 2 2 5 . 0 0 |
| 501 CY and Above per Cubic Yard | \$, 2 0 3 . 0 0 |

00300-3

| | | | | | | | | | |
|---|----|--|---|---|---|---|---|---|---|
| Additional Portable Toilets that may be required for use by the Owners Own Work Force and/or Subcontractors. This cost shall include delivery and pick up and maintenance of the units and is base on a single unit. As such the cost is for each unit. | \$ | | , | 1 | 5 | 4 | . | 0 | 0 |
| Cost Per man Hour for a Laborer dedicated to assist in housekeeping operations that may be required to maintain site cleanliness for work performed by the Owners Work Force and/or Owners Subcontractors. This item does not mean the Owner has to utilize a laborer from the Contractor's work force. | \$ | | , | 7 | 8 | . | 0 | 0 | |
| Cost to continue to provide and maintain temporary fencing beyond the initial contract period as defined in the specifications per one thousand lineal feet (1000 LF) including cost of reconfiguration and one double gate vehicle gate (sixteen feet wide) per this unit. | | | | | | | | | |
| Per Month | \$ | | , | 9 | 9 | 2 | . | 0 | 0 |

Demolition and Hazardous Materials Units Costs

The Contractor, Demolition Contractor and Hazardous Materials Contractors shall note that the presence of a requested Unit Costs (below) does not imply that the Project Scope of Work does not include the following cost as part of the Base Bid as prescribed in the Contract Documents and are being provided in the event the services are required due to circumstances mutually agreed to as being work in excess of that prescribed in the Contract Documents. Additionally where allowances are established for work that may be encountered, or otherwise is clearly not part of the Base Bid, the following rates shall apply for those changes.

Quantity classifications delineated below shall be determined based on the scope of work being performed and may be considered cumulative for work that is being performed in localized areas of the project, and/or project wide depending on the circumstances and/or phase of work underway. The Contractor and Owner shall review the status of work underway and mutually agree on the unit costs to be carried as the project progresses and shall adjust the unit cost accordingly based on the overall work effort being undertaken and determination that multiple mobilizations and/or unique and/or separate set up efforts were required to perform the work.

| Description of Service | Contractors Unit Cost |
|--|-----------------------|
| Provide TCLPS in full compliance with all regulatory requires utilizing the Owners Lab as may be requested by the Owner in addition to those required in the base bid. | |
| Twenty Four hour Turnaround | \$, 2 4 6 . 0 0 |
| Forty Eight hour Turnaround | \$, 1 2 3 . 0 0 |

00300-4

| | |
|--|---------------------|
| Expeditious Legal Removal and Disposal of Underground tanks including all appurtenant work such as disconnect from piping, pump out tank, purging, excavation, backfill, compaction, rigging, transportation, disposal, working with regulatory authorities and design team and etc. as required to remove the structure from the work site. | |
| Underground Tank less than 1000 Gallons Per Each | \$ 9 , 9 0 0 . 0 0 |
| Underground Tank 1001 to 1500 Gallons Per Each | \$ 11 , 5 0 0 . 0 0 |
| Underground Tank 10,001 and up Gallons Per Each | \$ 46 , 0 0 0 . 0 0 |
| All services required for the collection, storage and legal disposal of fuel, oil, solvents and other liquid materials classified as hazardous. (unit cost per gallon, one to ten gallons, unit cost provided per one gallon) | |
| Normal Hours | \$, 1 1 3 . 0 0 |
| Premium Time | \$, 1 1 4 . 0 0 |
| All services required for the collection, storage and legal disposal of fuel, oil, solvents and other liquid materials classified as hazardous. (unit cost per ten gallon, eleven to fifty gallons, unit cost provided per ten gallons) | |
| Normal Hours | \$, 2 2 0 . 0 0 |
| Premium Time | \$, 9 7 . 0 0 |
| All services required for the collection, storage and legal disposal of fuel, oil, solvents and other liquid materials classified as hazardous. (unit cost per fifty gallons, fifty-one to "X" gallons, unit cost provided per fifty gallons) | |
| Normal Hours | \$ 1 , 2 0 0 . 0 0 |
| Premium Time | \$ 1 , 2 0 0 . 0 0 |
| All services required to excavate, temporarily store and protect, remove and dispose of in a legal manner contaminated soils as may be encountered, not identified in the base bid. (Unit cost per cubic yard, one to ten cubic yards. Unit cost per cubic yard.) | |
| Normal Hours | \$, 4 8 2 . 0 0 |
| Premium Time | \$, 5 1 0 . 0 0 |

00300-5

| | |
|--|--------------------|
| All services required to excavate, temporarily store and protect, remove and dispose of in a legal manner contaminated soils as may be encountered, not identified in the base bid. (Unit cost per ten cubic yards, eleven to "X" cubic yards. Unit cost per ten cubic yards.) | |
| Normal Hours | \$ 4 , 8 1 0 . 0 0 |
| Premium Time | \$ 5 , 1 0 0 . 0 0 |
| All services required to remove, and legally dispose of electrical transformers with suspect hazardous materials (unit cost per each) | |
| Normal Hours | \$ 3 , 5 0 0 . 0 0 |
| Premium Time | \$ 3 , 9 0 0 . 0 0 |
| Abatement of Asbestos Plaster debris | |
| 0-20 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Over 20 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Abatement of pipe and duct insulation debris | |
| 0 - 40 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Over 40 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Abatement of asbestos duct insulation | |
| 0 - 5 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Over 5 CY (per cubic yard) | \$ 5 , 4 0 0 . 0 0 |
| Abatement of asbestos pipe insulation | |
| 0 - 5 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Over 5 CY (per cubic yard) | \$, 3 0 7 . 0 0 |
| Abatement of asbestos floor tiles | |
| 0 - 100 SF (per square foot) | \$, , 4 . 0 0 |
| Over 100 SF (per square foot) | \$, , 2 . 5 0 |
| Abatement of asbestos door caulking | |
| 0 - 5 doors (per each door) | \$, , 2 5 0 . 0 0 |
| Over 5 doors (per each door) | \$, , 2 5 0 . 0 0 |
| Abatement of asbestos roof materials | |
| 0 - 500 SF (per square foot) | \$, , 7 . 0 0 |
| 500 - 1000 SF (per square foot) | \$, , 7 . 0 0 |
| Over 1000 SF (per square foot) | \$, , 7 . 0 0 |

Bedrock and Boulder Removal Unit Costs

The Contractor and Subcontractors shall note that the unit costs presented below are for materials that may be encountered during the project for work not part of the original Base Bid Price that affects the work issued by changes in scope of work, or otherwise clearly not part of the original scope of work. These materials include bedrock removal and disposal, boulder removal/disposal and the removal and disposal of other debris such as tree stumps.

Quantity classifications delineated below shall be determined based on the scope of work being performed and may be considered cumulative for work that is being performed in localized areas of the project, and/or project wide depending on the circumstances and/or phase of work underway. The Contractor and Owner shall review the status of work underway and mutually agree on the unit costs to be carried as the project progresses and shall adjust the unit cost.

| Description of Service | Contractors Unit Cost |
|---|-----------------------|
| Boulder Removal | |
| Excavate, Load and Haul boulders Less than 0.5 CY (<1/2CY) per Cubic Yard | \$, , 6 5 . 0 0 |
| Excavate, Load and Haul Boulders Greater than .5 CY (>1/2CY) and Less than 1 CY per Cubic Yard | \$, , 5 0 . 0 0 |
| Tree Stump Removal | |
| 0-1500 CY per Cubic Yard | \$, , 2 5 . 0 0 |
| 1500 CY and Above per Cubic Yard | \$, , 2 1 . 0 0 |
| Dewatering During Removal of Unsuitable materials covered under Unit Costs. This includes mobilization, equipment, including but not limited to the pump; hoses; fittings; sumps; fuel, and manpower to set up and monitor as required. | |
| 2" Pump per Hour 4 hour minimum | \$, , 8 2 6 . 0 0 |
| 3" Pump per Hour 4 hour minimum | \$, , 9 5 5 . 0 0 |
| 4" Pump per Hour 4 hour minimum | \$ 1 , 1 0 0 . 0 0 |
| 6" Pump per Hour 4 hour minimum | \$ 1 , 7 0 0 . 0 0 |

BIDDER agrees to be bound by the unit prices provided herein.

6. ACCEPTANCE and AWARD CRITERIA

This offer shall be open to acceptance and is irrevocable for Ninety days (90) from the bid closing date. If this bid is accepted by the Owner within the time period stated above, the Contractor will:

- Execute the Agreement subject to compliance with required State regulatory agency approvals as described in the Invitation to Bid;
- Furnish the required bonds in compliance with amended provisions of the Instructions to Bidders; and

00300-7

- Commence work within three (3) calendar days after receipt of a Purchase Order from the Rhode Island Division of Purchases.

Bid Surety shall be forfeited as damages to the Owner by reason of our failure, in addition to any and all legal remedies and rights of the Owner, including but not limited to, recovery of the difference between the Contractor's bid and the next lowest responsible bidder that is accepted by the Owner.

In the event our bid is not accepted within the time stated above, the required security deposit shall be returned to the undersigned, in accordance with the provisions of the Instructions to Bidders, unless a mutually satisfactory arrangement is made for its retention and validity for an extended period of time.

ACCEPTANCE OF BID and AWARD

It is the intent of the Owner to award a Contract as prescribed in the document entitled "Solicitation Information" provided the Bid has been submitted in accordance with the requirements of the Bidding Documents and does not exceed the funds available for the construction budget. The Purchasing Agent shall have the right to waive ANY informalities and irregularities in a Bid received and to accept the Bid which, in the Purchasing Agent's judgment, is in the State's best interests and the Owner reserves the right to award the bid based on the costs alone.

Minority Business Enterprises: Pursuant to G.L. 1956 § 37-14.1-1, et seq., the State reserves the right to apply additional consideration to offers, and to direct awards to Bidders other than the responsive Bid representing the lowest price where:

1. The offer is fully responsive to the terms and conditions of the request.
2. The offer is determined to be within a competitive range (not to exceed five percent (5%) higher than the lowest responsive offer) for the product or service; or
3. The firm making the offer has been certified by the State of Rhode Island, Department of Economic Development, to be a small business concern meeting criteria established to be a Minority Business Enterprise.

AWARD

Awards will be made with reasonable promptness and by written notice to the successful bidder (only); bids are considered to be irrevocable for a period of ninety (90) days following the bid opening unless expressly provided for to the contrary in the Request, and may not be withdrawn during this period without the express permission of the Purchasing Agent.

- a. Awards shall be made to the bidder(s) whose offer(s) constitute the lowest responsive price offer (or lowest responsive price offer on an evaluated basis) for the item(s) in question or for the Request as a whole, at the option of the State. The State reserves the right to determine those offers which are responsive to the Request or which otherwise serve its best interest.

00300-8

b. The State reserves the right, before making award, to initiate investigations as to whether or not the materials, equipment, supplies, qualifications or facilities offered by the bidder meet the requirements set forth in the proposal and specification, and are ample and sufficient to insure the proper performance of the contract in the event of award. If upon such examination it is found that the conditions of the proposal are not complied with or that articles or equipment proposed to be furnished do not meet the requirements called for, or that the qualifications or facilities are not satisfactory, the State may reject such a bid. It is distinctly understood, however, that nothing in the foregoing shall mean or imply that it is obligatory upon the State to make any examinations before awarding a contract; and it is further understood that if such examination is made, it in no way relieves the contractor from fulfilling all requirements and conditions of the contract.

c. Qualified or conditional offers which impose limitations of the bidder's liability or modify the requirements of the bid, offers for alternate specifications, or which are made subject to different terms and conditions than those specified by the State may, at the option of the State, be

1. rejected as being non-responsive, or
2. set aside in favor of the State's terms and conditions (with the consent of the bidder), or
3. accepted, where the State Purchasing Agent determines that such acceptance best serves the interests of the State.

Acceptance or reject of alternate or counter-offers by the State shall not constitute a precedent which shall be considered to be binding on successive solicitation or procurements.

d. Bids submitted in pencil, or which do not bear an original signature, in ink, by an owner or authorized agent thereof, will not be accepted.

e. Bids must be extended in the unit of measure specified in the Request. In the event of any discrepancy between unit prices and their extensions, the unit price will govern.

f. The Purchasing Agent reserves the right to determine the responsibility of any bidder for a particular procurement.

g. The Purchasing Agent reserves the right to reject any and all bids in whole or in part, to waive technical defects, irregularities, and omissions, and to give consideration to past performance of the offerors where, in its judgment the best interests of the State will be served by doing so.

h. The Purchasing Agent reserves the right to make awards by items, group of items or on the total low bid for all the items specified as indicated in the detailed specification, unless the bidder specifically indicates otherwise in his bid.

i. Preference may be given to bids on products raised or manufactured in the State, other things being equal.

j. The impact of discounted payment items shall not be considered in evaluating responses to any Request.

k. The Purchasing Agent reserves the right to act in the State's best interests regarding awards caused by clerical errors by the Office of Purchases.

00300-9

The Owner and Design Team will review all submissions. After review, one or more respondents may be invited to answer questions that allow the Owner and Design Team to determine which firm will be awarded the project based on the costs and confirmation that the Scope of Work is clear and that the Bid Costs includes all work. As such, the Bidder shall ensure that all key team members are available during the period of five business days following the Closing Date for scope of review meeting that will assist the Owner and Design team in determining the completeness of proposals. Additionally, the Bidder shall be prepared to provide all required documents (i.e. Bond, Insurance, MBE, and etc.) for prompt execution of the Contract. It is further understood that if such examination and review is made, it in no way relieves the contractor from fulfilling all requirements and conditions of the contract

7. CONTRACT TIME

If this Bid is accepted, we will achieve Substantial Completion of the Project by the dates outlined in the following table or as applicable while working within the Key Dates and Milestone periods delineated below.

Tentative Start of Demolition Project May 2012

Tentative Date of Substantial Completion November 2012

Tentative Final Completion (landscaping) March/April 2013

(Full and beneficial use of site which also allows for public access. At final completion there is no outstanding work remaining)

The Final Completion date for Work shall be within 210 working calendar days of Notice to Proceed. A working calendar day is any day after and including the Notice to Proceed in which the Contractor and/or the Contractor's subcontractors or associates perform work; The contractor must perform work on any day in which the remaining work is not restricted by the growing season. Substantial completion represents the date that the Contractor commences punchlist completion for all work not restricted by the growing season. The Contractor is responsible, at the Contractor's own expense, for any de-mobilization, mobilization and site protective work required if site restoration completion must occur in the Spring growing season through no fault of the Owner; in that event, no additional general conditions will be paid in the interim.

8. DRAWING AND CONTRACT EXHIBITS

Project Drawing and Technical Specifications have a Table of Contents that Serve as the list of Drawings and Project Documents.

9. LIQUIDATED DAMAGES

The Bidder (Contractor) acknowledges and recognizes that the Owner is entitled to full and beneficial use of the site as defined in the master schedule and Section entitled "Contract Time" in this Bid Form. It is the Owners intent to proceed as delineated in the project schedule and achieve final completion.

Therefore, the Owner and the Contractor agree as set forth in the following paragraph.

00300-10

If the Contractor fails to achieve Final Completion of the Work within 210 calendar working days of Notice to Proceed, the Owner shall be entitled to retain or recover from the Contractor, as liquidated damages and not as a penalty, the following per diem amounts commencing upon the first day following expiration of the aforesaid Date of Final Completion and continuing until the Actual Date of Final Completion.. Such liquidated damages are hereby agreed to be a reasonable pre-estimate of damages the Owner will incur as a result of delayed completion of the Work:

The Contractor agrees that per diem liquidated damages (including weekends) are Five Hundred Dollars (\$500.⁰⁰) per day. The maximum liquidated damages payable shall be \$100,000.

The Owner reserves the right to "Actual Damages" which for the purposes of this section shall be defined as all associated costs to delay and/or store equipment including the costs of any and all labor and potential difference in cost between original owner proposals and potential cost differences due to premiums associated with these costs, not limited to remobilization to complete the work timely as it is related and associated with such delay, or design team fees, project management fees, shift premiums and other costs associated with such delays for those items outlined here-in. In addition, Actual Damages shall be defined to also include the cost of leasing and renting space for project needs. These damages shall be based on the actual documented costs for those items defined above or other direct costs that the State may be required to pay in order to maintain operations.

The Owner may deduct liquidated damages described in the aforesaid from any unpaid amounts then or thereafter due the Contractor under this Agreement. Any liquidated damages not so deducted from any unpaid amounts due the Contractor shall be payable to the Owner upon the demand of the Owner, from the Contractor and/or its surety."

10. PROJECT LABOR AGREEMENT (NOT USED)

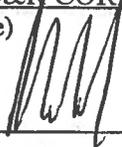
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00300-11

11. BID FORM SIGNATURE(S)

The Bid sums submitted for the Base Bid includes the totals for allowances as outlined in the Bid Form. Additionally we have provided sums where applicable for the Bid Alternates and Unit Costs as the Bid Form requires.

S&R CORPORATION

(Bidder's name)
By:  _____
Title: Roger R. Ploof Jr., President _____

Corporate Seal:

THE CONTRACTOR SHALL PROVIDE AN AFFIDAVIT THAT THE PERSON WHO HAS AFFIXED HIS or HER SIGNATURE TO THIS BID FORM IS ACTIVELY AND LEGALLY AUTHORIZED TO BIND THE FIRM CONTRACTUALLY. THIS FORM MUST BE SUBMITTED WITH AND AFFIXED TO THE BID FORM.

WE HAVE INCLUDED THE REQUIRED BID SECURITY AS REQUIRED BY THE INVITATION TO BID AND THE BASE BID INCLUDES THE VALUES OF ALL ALLOWANCES.

END OF SECTION



Address 706 Broadway Street Lowell, MA 01854
Telephone 978-441-2000 Fax 978-441-2002 Web www.sandrcorp.com

CERTIFICATE OF VOTE

I, Mary D. Ploof, hereby certify:

THAT I am duly elected secretary of S&R Corporation

I hereby certify the following is a true copy of a vote taken at a meeting of the Board of Directors of the Corporation, duly called and held on March 1, 2010 at which a quorum of the Board was present and voting:

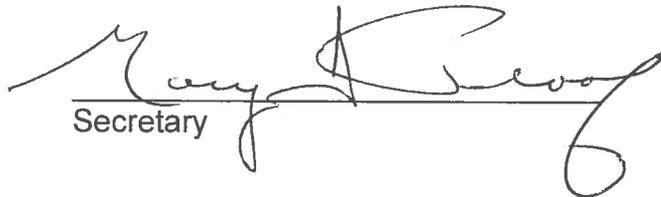
VOTED:

THAT Steven Ploof or Roger Ploof, Jr. on behalf of the Corporation are hereby authorized to sign any contracts and documents as may be necessary and to execute any and all other documents which in their judgment they deem desirable or necessary to effect the purpose of this vote.

I hereby certify that said vote has not been amended or repealed and remains in full force and effect as of April 4, 2010 and that Steven Ploof or Roger Ploof, Jr. are the duly elected Treasurer and President respectively of this Corporation.

Dated: April 4, 2010

A True Record Attest


Secretary

SECTION 00380

PROPOSED SUBCONTRACTORS

THE BIDDER SHALL STATE THE NAMES OF ALL THE SUBCONTRACTORS THAT HE/SHE PROPOSES TO USE:

(If none, write "None")

1. Proposed Subcontractor: D. Clifford Construction Co., Inc.
Address: One Highland Lake Drive, Norfolk, MA 02056
Description of Work: Pavement

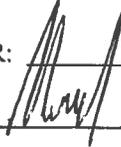
2. Proposed Subcontractor: Walsh Corporation
Address: 77 Park Street, Dorchester MA 02122
Description of Work: Utilities

3. Proposed Subcontractor: Cosco Inc.
Address: 707 Park East Drive, Woonsocket, RI 02895
Description of Work: Fencing

(Attach Sheet of additional Subcontractors)

This is to certify that all names of the above-mentioned subcontractors are submitted with full knowledge and consent of the respective parties.

The Bidder warrants that none of the proposed subcontractors have any conflict of interest with respect to this Contract.

BIDDER:  S&R CORPORATION
BY:  Roger R. Ploof Jr., President
(Signature and Title)

HAZARDOUS MATERIALS MITIGATION,
DEMOLITION, AND SITE RESTORATION
DEMOLITION OF BUILDINGS A & D
PASTORE COMPLEX, CRANSTON, RI

**S&R CORPORATION
BULK LOAD PROJECT REFERENCES**

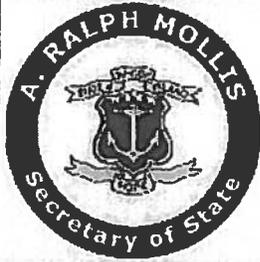
03/29/12

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of Work | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Completion Date |
|-----------------|---|--|---|--|---|---|-----------------|-----------------|
| Tewksbury MA | Demolition of Selected Buildings at Tewksbury State Hospital Emergency Project | Demolition & off-site disposal of 6 wood framed structures with stone foundations. Also demolition of wastewater treatment structures and removal of hazardous materials | Demolition Asbestos Abatement Haz Materials Abatement | \$ 163,944 \$ 13,575 \$ 22,000 | Division of Capital Asset Management 1 Ashburton Place, Boston MA POC: Kim Plunkett Tel: (617) 727-4030 x 225 Fax: (617) 727-4043 | Weston & Sampson Engineers, Inc. 5 Centennial Drive, Peabody MA 01960 POC: Mark Roether Tel: (978) 777-0110 x 5006 Cell: (603) 502-2755 | \$ 198,519.00 | 11/1/2010 |
| Waltham MA | Project No. DPH6904 HC1 Demolition of Incinerator and Construction of Barrier | Demolition of the city incinerator and stack includes protection of 3 groundwater wells, asbestos abatement, & capping of utilities | Demolition | \$ 267,000 | City of Waltham MA 610 Main Street, Waltham MA 02452 POC: James McGrath Tel: (781)314-3244 Fax: (781)314-3245 | SEA Consultants, Inc. 215 First St., Cambridge MA 02142 POC: Terry Tolosko Tel: (617)497-7800 Fax: (617)498-4630 | \$ 267,000.00 | 7/31/2010 |
| Northampton, MA | Abatement and Demo. of Main Building Complex at the former Northampton State Hospital | Asbestos and hazardous abatement. Demolition of buildings, removal of abandoned utilities and site restoration. | Highway Construction Demolition Asbestos Abatement | \$ 250,000 \$ 5,862,978 \$ 900,000 | Mass Development Finance Agency 33 Andrews Parkway, Devens, MA 01434 POC: Alan Delaney Tel: (978) 784-2917 Fax: (978) 772-8815 | Tighe & Bond Inc 53 Southampton Rd., Westfield, MA 01085 POC: Todd Brown Tel: (413) 572-3264 Fax: (413) 562-5317 | \$ 7,012,978.00 | 10/31/2007 |
| Plainfield, CT | Project #06-002 Demolition of the Carvill Combing Mill Company Site | Building Demolition of a 3 story brick mill complex, removal of all debris and backfill of cellar hole. | Demolition | \$ 298,803 | Mill City Environmental, Inc. 100 Foot of John Street, 4th Floor, Lowell, MA 01854 POC: Brian Chapman | Shaw Environmental Corp. 88C Elm Street, Hopkinton, MA | \$ 298,083.00 | 12/16/2004 |

**S&R CORPORATION
SAMPLE LARGE DEMOLITION PROJECT REFERENCES**

03/29/12

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of Work | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Completion Date |
|-------------------|---|--|--|--|--|--|-----------------|-----------------|
| Devens, MA | Salerno Housing Demolition | Asbestos abatement and demolition of 71 buildings. | Demolition Asbestos Abatement | \$ 2,237,553.95 \$ 2,370,000.00 | Mass Development 33 Andrews Parkway, Devens, MA 01434 POC: John P. Marc-Aurele, P.E. Tel: (978) 784-2900 Fax: (978) 772-8879 | Weston & Sampson Engineers, Inc. 5 Centennial Dr., Peabody, MA 01960 POC: Paul Uzgritis Tel: (978) 977-0110 Fax: (978) 977-0100 | \$ 4,607,553.95 | 06/09/08 |
| Devens, MA | Demolition of Miscellaneous Former Wooden Barracks Buildings and Associate Structures Adjacent to Patton Road | Asbestos abatement and Demolition of 113 Buildings | Demolition Asbestos Abatement Haz Waste Remediation | \$ 2,471,195 \$ 1,100,000 \$ 543,500 | Mass Development Finance Agency 33 Andrews Parkway, Devens, MA 01434 POC: Alan Delaney Tel: (978) 784-2917 Fax: (978) 772-8815 | Guertin, Elkerton & Associates 91 Montvale Avenue, Stoneham, MA 02180 POC: Tel: (781) 279-2828 Fax: (781) 279-7993 | \$ 4,115,025.00 | 11/30/2006 |
| West Boylston, MA | Demolition of the Former Worcester County Hospital | Demolition and Asbestos Abatement of a 4 story, concrete structure, approximately 140,000 square feet. Also included is tunnel demolition and the construction of a new, pre-cast, fire pump building. | Highway Construction Electrical Demolition Mechanical Asbestos Abatement Precast Concrete | \$ 200,000 \$ 69,500 \$ 1,455,155 \$ 74,800 \$ 850,000 \$ 180,000 | DCAM 1 Ashburton Place, Boston, MA POC: Mark Roberts Tel: (617) 727-4003 Fax: (617) 727-6877 | Tighe & Bond Inc 324 Grove St., Worcester, MA 01608 POC: Todd Brown Tel: (508) 754-2301 Fax: (508) 795-1087 | \$ 3,250,000.00 | 7/15/2006 |
| Waltham, MA | Project No. DCF0104 Demolition of the Former "Olympus State Hospital" 775 Trapelo Rd. Waltham, MA | Complete Asbestos and Hazardous Materials Abatement and Demolition of a former State Hospital Facility | Highway Construction Demolition Asbestos Abatement | \$ 50,000 \$ 2,018,401 \$ 800,000 | Pulte Homes of New England LLC 115 Flanders Road, Suite 170 Westboro, MA 01581 POC: Michael Meurant Tel: (508) 870-9999 Fax: (508) 870-0408 | Pulte Homes of New England LLC 115 Flanders Road, Suite 170 Westboro, MA 01581 POC: Michael Meurant Tel: (508) 870-9999 Fax: (508) 870-0408 | \$2,868,401.00 | 10/31/2005 |



**State of Rhode Island and Providence Plantations
Office of the Secretary of State**

Fee: \$50.00

Division Of Business Services
148 W. River Street
Providence RI 02904-2615
(401) 222-3040

**Foreign Business Corporation
Annual Report 2012**

Filing Period: January 1 - March 1

In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501(c&d)) is subject to a penalty fee of \$25.00.

ANNUAL REPORT YEAR: 2012

1. Corporate ID No. 000257066

2. Name of Corporation S&R Corporation

3. Street Address Principal Business Office:

No. and Street: 706 BROADWAY STREET

City or Town: LOWELL

State: MA Zip: 01854 Country: USA

4. Business Phone No.

978-441-2000

5. State of Incorporation

State: MA

6. Brief Description of the Character of Business Conducted in Rhode Island

GENERAL CONTRACTOR

7. Names and Addresses of the Officers and Directors:

All officers and directors must be listed.

| Title | Individual Name First, Middle, Last, Suffix | Address Address, City or Town, State, Zip Code, Country |
|-----------|--|--|
| PRESIDENT | ROGER PLOOF | 706 BROADWAY STREET LOWELL, MA 01854 USA |
| TREASURER | STEVEN PLOOF | 706 BROADWAY STREET LOWELL, MA 01854 USA |
| SECRETARY | MARY D PLOOF | 706 BROADWAY STREET LOWELL, MA 01854 USA |

8. Shares Authorized and Issued

| Class of Stock | Series of Stock | Par Value Per Share | Total Authorized Shares <i>Number of Shares</i> | Total Issued and Outstanding <i>Num of Shares</i> |
|----------------|-----------------|---------------------|--|--|
| CNP | | \$0.00 | 100.00 | 0.00 |
| | | | | |

9. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.

Filer's Contact Information

(Enter a contact name, mailing address and email.)

Contact Name: Steven Ploof

Business Name: S&R Corporation

No. and Street: 706 BROADWAY STREET

City or Town: LOWELL

State: MA

Zip: 01854

Country: USA

Contact Phone: (978) 441-2000 ext: 16

Contact Email: ltardiff@sandrcorp.com

Please provide an email address to receive an expedited response from us if the filing is rejected for any reason. If no email address is provided, we will respond by mail.

Signed this 16 Day of January, 2012 at 9:24:32 AM. This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the corporation, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-1.2.

By Steven Ploof

Signature of Authorized Representative of the Corporation

Treasurer

Title

This report cannot be accepted for filing if an officer has executed the form and he/she is not listed in section 7.

Make Corrections

Accept

Form No. 630
Revised 09/07

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All Rights Reserved

Request for Taxpayer Identification Number and Certification

Give Form to the requester. Do not send to the IRS.

| | | |
|---|---|---|
| Print or type See Specific Instructions on page 2. | Name (as shown on your income tax return) S&R CORPORATION | |
| | Business name/disregarded entity name, if different from above | |
| | Check appropriate box for federal tax classification: <input type="checkbox"/> Individual/sole proprietor <input checked="" type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=partnership) ▶ _____ <input type="checkbox"/> Other (see instructions) ▶ _____ | |
| | <input type="checkbox"/> Exempt payee | |
| | Address (number, street, and apt. or suite no.) 706 Broadway Street | Requester's name and address (optional) State of RI, Dept. of Purchases |
| City, state, and ZIP code Lowell MA 01854 | List account number(s) here (optional) | |

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on the "Name" line to avoid backup withholding. For individuals, this is your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the Part I instructions on page 3. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN* on page 3.

| | | | | | | | | | |
|------------------------|--|--|--|--|--|--|--|--|--|
| Social security number | | | | | | | | | |
| | | | | | | | | | |

Note: If the account is in more than one name, see the chart on page 4 for guidelines on whose number to enter.

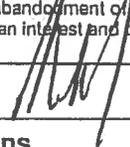
| | | | | | | | | | | |
|--------------------------------|---|--|---|---|---|---|---|---|---|---|
| Employer identification number | | | | | | | | | | |
| 0 | 2 | | - | 0 | 4 | 0 | 4 | 5 | 6 | 8 |

Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and
2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and
3. I am a U.S. citizen or other U.S. person (defined below).

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions on page 4.

| | | | |
|------------------|--|---------------------------|---------------|
| Sign Here | Signature of U.S. person ▶  | Roger R. Ploof Jr., Pres. | Date ▶ 4/4/12 |
|------------------|--|---------------------------|---------------|

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Purpose of Form

A person who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) to report, for example, income paid to you, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN to the person requesting it (the requester) and, when applicable, to:

1. Certify that the TIN you are giving is correct (or you are waiting for a number to be issued),
2. Certify that you are not subject to backup withholding, or
3. Claim exemption from backup withholding if you are a U.S. exempt payee. If applicable, you are also certifying that as a U.S. person, your allocable share of any partnership income from a U.S. trade or business is not subject to the withholding tax on foreign partners' share of effectively connected income.

Note: If a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- An individual who is a U.S. citizen or U.S. resident alien,
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States,
- An estate (other than a foreign estate), or
- A domestic trust (as defined in Regulations section 301.7701-7).

Special rules for partnerships. Partnerships that conduct a trade or business in the United States are generally required to pay a withholding tax on any foreign partners' share of income from such business. Further, in certain cases where a Form W-9 has not been received, a partnership is required to presume that a partner is a foreign person, and pay the withholding tax. Therefore, if you are a U.S. person that is a partner in a partnership conducting a trade or business in the United States, provide Form W-9 to the partnership to establish your U.S. status and avoid withholding on your share of partnership income.

AIA[®] Document A305™ – 1986

Contractor's Qualification Statement

The Undersigned certifies under oath that the information provided herein is true and sufficiently complete so as not to be misleading.

SUBMITTED TO: State of Rhode Island, Division of Purchases
ADDRESS: One Capitol Hill, 2nd Flr, Providence RI 02908-5855
SUBMITTED BY: S&R CORPORATION
NAME: Roger R. Ploof, Jr., President
ADDRESS: 706 Broadway Street, Lowell MA 01854
PRINCIPAL OFFICE:
 Corporation
 Partnership
 Individual
 Joint Venture
 Other
NAME OF PROJECT (if applicable): RFQ #7449522
Hazardous Materials Mitigation, Demolition &
Site Restoration, Demolition of Buildings A&D
Pastore Complex, Cranston RI
TYPE OF WORK (file separate form for each Classification of Work):
 General Construction
 HVAC
 Electrical
 Plumbing
 Other (please specify) Demolition and Asbestos Abatement

ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed. A vertical line in the left margin of this document indicates where the author has added necessary information and where the author has added to or deleted from the original AIA text.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

This form is approved and recommended by the American Institute of Architects (AIA) and The Associated General Contractors of America (AGC) for use in evaluating the qualifications of contractors. No endorsement of the submitting party or verification of the information is made by AIA or AGC.

§ 1. ORGANIZATION

§ 1.1 How many years has your organization been in business as a Contractor? 25 Years

§ 1.2 How many years has your organization been in business under its present business name? 10 Years

§ 1.2.1 Under what other or former names has your organization operated?
Steven & Roger Contracting Corporation dba S&R Contracting Corporation
S&R Contracting & Development

§ 1.3 If your organization is a corporation, answer the following:

§ 1.3.1 Date of incorporation: April 6, 2002

§ 1.3.2 State of incorporation: Massachusetts

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User Notes: (3262595557)

§ 1.3.3 President's name: Roger R. Ploof, Jr.
§ 1.3.4 Vice-president's name(s) NA

§ 1.3.5 Secretary's name: Mary D. Ploof
§ 1.3.6 Treasurer's name: Steven Ploof

§ 1.4 If your organization is a partnership, answer the following: NA

§ 1.4.1 Date of organization:
§ 1.4.2 Type of partnership (if applicable):
§ 1.4.3 Name(s) of general partner(s)

§ 1.5 If your organization is individually owned, answer the following: NA

§ 1.5.1 Date of organization:
§ 1.5.2 Name of owner:

§ 1.6 If the form of your organization is other than those listed above, describe it and name the principals:

NA

§ 2. LICENSING

§ 2.1 List jurisdictions and trade categories in which your organization is legally qualified to do business, and indicate registration or license numbers, if applicable.

Registered in states of: CT, FL, GA, MD, MA, NH, NJ, NY, NC, OH, PA, RI, SC, VT, VA & Puerto Rico
Please see attached licenses

§ 2.2 List jurisdictions in which your organization's partnership or trade name is filed.

See answer to 2.1 above.

§ 3. EXPERIENCE

§ 3.1 List the categories of work that your organization normally performs with its own forces.
Demolition, Asbestos Abatement, Sitework, Bridge, Road and Heavy Civil Construction

§ 3.2 Claims and Suits. (If the answer to any of the questions below is yes, please attach details.)

§ 3.2.1 Has your organization ever failed to complete any work awarded to it?
No

§ 3.2.2 Are there any judgments, claims, arbitration proceedings or suits pending or outstanding against your organization or its officers?

Please See Attached Attorney's Letters

§ 3.2.3 Has your organization filed any law suits or requested arbitration with regard to construction contracts within the last five years?

No

§ 3.3 Within the last five years, has any officer or principal of your organization ever been an officer or principal of another organization when it failed to complete a construction contract? (If the answer is yes, please attach details.) No

December 28, 2011

BY FACSIMILE AND FIRST CLASS MAIL

Edward C. David & Company CPAs PLLC
24 Stiles Road, Suite 202
Salem, NH 03079

Re: S & R Corporation

Ladies and Gentlemen:

By letter dated December 19, 2011, Mr. Steven A. Ploof, Treasurer of S & R Corporation (hereinafter called the "Company"), has requested that we furnish you with certain information in connection with your examination of the financial statements of the Company at and for the year ended September 30, 2011.

While this firm represents the Company on a regular basis, our engagement has been limited to specific matters as to which we have been consulted by the Company. Accordingly, there may exist matters of a legal nature that could have a bearing on the financial condition of the Company about which we have not been consulted and as to which we have no knowledge. Furthermore, our response is limited to matters involving our professional engagement as attorneys for the Company and does not include information received in any other role. Finally, as instructed by the Company, our response is limited to "material" matters, which for purposes of this letter means matters involving amounts exceeding \$10,000 individually or items involving lesser amounts that exceed \$10,000 in the aggregate.

By making the request set forth in its letter to us, the Company does not intend to waive the attorney-client privilege with respect to any information that the Company has furnished to us. Moreover, our response to you should not be construed in any way to constitute a waiver of the protection of the attorney work-product privilege with respect to any of our files involving the Company.

Subject to the foregoing and to the penultimate paragraph of this letter, we hereby advise you that, since October 1, 2010, we have not been engaged to give

Murtha Cullina LLP | Attorneys at Law

BOSTON

HARTFORD

MADISON

NEW HAVEN

STAMFORD

WOBURN

substantive attention to, or represent the Company in connection with, material loss contingencies existing at September 30, 2011 or at any time during the period from that date to December 22, 2011 and coming within the scope of clause (a) of Paragraph 5 of the ABA Statement of Policy and the related commentary referred to in the penultimate paragraph of this letter (together, the "ABA Statement"), except as described below. We point out that this letter does not purport to cover matters that were concluded prior to September 30, 2011.

1. Martino v. Dimeo Constr. Co., et al. Suffolk County Superior Court, C.A. No. CV2011-02535. Mr. Martino has brought suit against the Company, among others, claiming damages for work related injuries he alleges he suffered on July 9, 2008. Mr. Martino was an employee of NASDI, LLC ("NASDI") at the time of the alleged injury and his employer, NASDI, was in control of the project site, directing operations and responsible for safety at the time the injury occurred. Thus, it is the Company's position that it owed no duty to Mr. Martino's under the circumstances here. The Company also informs us that Mr. Martino was acting in contravention of the directions of the NASDI personnel at the time of his injury and, at a minimum, he may have contributed to his own injury. The Company referred this matter to its insurer and its insurer is handling the defense of the Company. Because we have not formed an opinion that an unfavorable outcome in this matter is either probable or remote, we express no opinion on the likely outcome of this matter. Furthermore, in accordance with the ABA Statement, we do not provide an estimate of the amount or range of potential loss (if the outcome of pending or overtly threatened litigation, claims or assessments should be unfavorable) unless the probability of inaccuracy of the estimate is slight. Based upon such policy, we decline to estimate the amount or range of potential loss that could result in this matter if the outcome should be unfavorable.

2. Henriquez v. S&R Corp. Essex Superior Court, C.A. No. 2010-2193-B. In 2008, the Company performed demolition work as part of the Salerno Housing Area project in Devens, Massachusetts. The Company engaged Environmental Source Corp. ("ESC") as a subcontractor to perform asbestos removal work. The plaintiff, Luis Henriquez, was an employee of ESC. The plaintiff served the Company with a lawsuit on November 3, 2010, alleging that on May 13, 2008, he was injured as a result of the Company's negligence. The Company referred this matter to its insurer, and its insurer is handling the defense of the Company. Because we have not formed an opinion that an unfavorable outcome in this matter is either probable or remote, we express no opinion on the likely outcome of this matter. Furthermore, in accordance with the ABA Statement, we do not provide an estimate of the amount or range of potential loss (if the outcome of pending or overtly threatened litigation, claims or assessments should be unfavorable) unless the probability of inaccuracy of the estimate is slight. Based upon such policy, we decline to estimate the amount or range of potential loss that could result in this matter if the outcome should be unfavorable.

3. MassDOT Prequalification Review. By letter dated April 15, 2010, the Prequalification Committee for the Massachusetts Department of Transportation ("MassDOT") requested a review of the Company's prequalification application. MassDOT stated in this letter that its due diligence review of the Company's application suggested that the Company failed to disclose violations or other OSHA-reported events issued by OSHA within the past three years. The Company promptly responded to MassDOT's letter explaining that the Company believed its application was complete because it listed all OSHA matters that had been concluded and in which violations were found. It was the Company's understanding that it was not required to list events that were not concluded or that did not result in a violation. The Company believed this because listing events that were not concluded at the time of submission of an application would require subsequent amendments to applications as events were concluded over time to correct the information on the application. After assuring MassDOT that the Company in no way intended to mislead MassDOT or provide incomplete information to MassDOT, the Company submitted a revised response to the application question at issue and included all OSHA events through the date of that letter, whether they were concluded or not. MassDOT responded to the Company's letter by its own letter of April 26, 2010, wherein it stated that additional review of the Company's prequalification disclosures was warranted and that the matter had been referred to the Massachusetts Attorney General's office for further review. We are not aware of any further action since that date. Because we have not formed an opinion that an unfavorable outcome in this matter is either probable or remote, we express no opinion on the likely outcome of this matter. Furthermore, in accordance with the ABA Statement, we do not provide an estimate of the amount or range of potential loss (if the outcome of pending or overtly threatened litigation, claims or assessments should be unfavorable) unless the probability of inaccuracy of the estimate is slight. Based upon such policy, we decline to estimate the amount or range of potential loss that could result in this matter if the outcome should be unfavorable.

4. Acme Abatement Contractor, Inc. The Company hired Acme Abatement Contractor, Inc. ("Acme") as a subcontractor on the Great Pond Water Treatment Plant Demolition and Legion Field Work project (the "Project"). A dispute arose as to the scope of Acme's work and Acme refused to perform the disputed work. Acme claims it is owed \$144,500 for labor and materials supplied to the Project. The Company's position is that Acme is owed nothing because it substantially and materially breached the subcontract. The Company offered to pay Acme \$105,000 in exchange for a Final Release to settle Acme's entire claim, but Acme rejected that offer. The Company also offered to pay Acme \$95,000, which represents the amount Acme claims less the damages incurred by the Company because of Acme's breach, provided that Acme provides to the Company certain documentation required by the parties' subcontract. To date Acme has not accepted that offer either. It is our understanding that Acme has not yet commenced a lawsuit. Because we have not formed an opinion that an unfavorable outcome in this matter is either probable or remote, we express no opinion

on the likely outcome of this matter. Furthermore, in accordance with the ABA Statement, we do not provide an estimate of the amount or range of potential loss (if the outcome of pending or overtly threatened litigation, claims or assessments should be unfavorable) unless the probability of inaccuracy of the estimate is slight. Based upon such policy, we decline to estimate the amount or range of potential loss that could result in this matter if the outcome should be unfavorable.

5. The Commonwealth of Massachusetts, Department of Fish and Game. In April, 2005, the Company was awarded a contract by the Commonwealth of Massachusetts, Department of Fish and Game, through its Office of Fishing and Boating Access ("DFG") to perform certain construction work at the State Boat Ramp at Wellfleet Harbor (the "Work"). The Work included the installation of certain concrete blocks (the "Blocks"). In May, 2005, the Company purchased the Blocks from Contech Construction Products Inc. ("Contech") for use in connection with the Work. In about May, 2005, Contech had itself entered an agreement with Camosse Masonry Supply, Inc. ("Camosse") concerning the supply of the Blocks for the Work. After the completion of the Work, DFG made claims (the "DFG Claims") upon the Company, Contech and Camosse concerning the quality, condition and performance of the Blocks and requested that the Company, Contech and/or Camosse perform certain repair or replacement work concerning the Blocks. The Company has maintained that it has viable defenses through which it could limit or avoid any liability in connection with the DFG Claims. As of the date of this response, the Company, DFG, Contech, and Camosse have reached a settlement concerning the DFG Claims. Under the settlement agreement, the Company agreed to pay \$13,000.00 toward the cost of the repair work concerning the Blocks and to oversee the performance of certain corrective work concerning the Blocks in exchange for a full release from liability for the DFG Claims.

As of September 30, 2011, the Company was indebted to this firm for unpaid legal fees and disbursements in the amount of \$27,560.69. As of September 30, 2011, the Company was indebted to this firm for unbilled legal fees and disbursements in the amount of \$1,056.14.

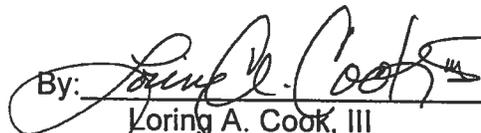
The information set forth herein is as of December 22, 2011, the date on which we commenced our internal review procedures for purposes of preparing this response, except as otherwise noted, and we disclaim any undertaking to advise you of changes that thereafter may be brought to our attention. This response is further limited to inquiry of the appropriate lawyers with our firm as of that date. We disclaim responsibility to comment on any matters to which any lawyer who is not presently with our firm may have given substantive attention while with our firm or any matters to which any lawyer who is presently with our firm may have given substantive attention prior to joining our firm but to which substantive attention has not been given after such lawyer became a member of our firm.

This response is limited by, and in accordance with, the ABA Statement of Policy Regarding Lawyers' Responses to Auditors' Requests for Information, and the related commentary (December 1975) (together with the ABA Statement); without limiting the generality of the foregoing, the limitations set forth in the ABA Statement on the scope and use of this response (Paragraphs 2 and 7) are specifically incorporated herein by reference, and any description herein of any "loss contingencies" is qualified in its entirety by Paragraph 5 of the ABA Statement and the related commentary. Consistent with the last sentence of Paragraph 6 of the ABA Statement of Policy and pursuant to the Company's request, this will confirm as correct the Company's understanding as set forth in its audit inquiry letter to us that whenever, in the course of performing legal services for the Company with respect to a matter recognized to involve an unasserted possible claim or assessment that may call for financial statement disclosure, we have formed a professional conclusion that the Company must disclose or consider disclosure concerning such possible claim or assessment, we, as a matter of professional responsibility to the Company, will so advise the Company and will consult with the Company concerning the question of such disclosure and the applicable requirements of Statement of Financial Accounting Standards No. 5 or its codification under FASB Accounting Standards Codification Subtopic 450-20, as applicable. We are not experts with respect to accounting standards, and we would not expect the Company to rely upon us to interpret those that control the instances when, and in the manner in which, financial statement disclosure must be made.

This letter is solely for your information in connection with your audit of the financial statements of the Company as at September 30, 2011 and is not to be quoted in whole or part or otherwise referred to in any financial statements of the Company or related document, nor is it to be filed with any governmental agency or other person, without the prior written consent of this firm.

Very truly yours,

MURTHA CULLINA LLP

By: 
Loring A. Cook, III
A Partner thereof

cc: Mr. Steven A. Ploof

§ 3.4 On a separate sheet, list major construction projects your organization has in progress, giving the name of project, owner, architect, contract amount, percent complete and scheduled completion date.

Please See Attached Current Projects Listing

§ 3.4.1 State total worth of work in progress and under contract:

Work in Progress Left to Complete (Includes JV Project) \$42,776,213.00

§ 3.5 On a separate sheet, list the major projects your organization has completed in the past five years, giving the name of project, owner, architect, contract amount, date of completion and percentage of the cost of the work performed with your own forces.

Please See Attached Completed Projects Listing

§ 3.5.1 State average annual amount of construction work performed during the past five years:

Five Year Average: \$27,838,823

§ 3.6 On a separate sheet, list the construction experience and present commitments of the key individuals of your organization.

Please See Attached Key Personnel Listing with Resumes

§ 4. REFERENCES

§ 4.1 Trade References:

Bio-Fuels 38 Alfred Plourde Parkway, Lewiston ME 04240

McKittrick Hardware Co., 60 Fletcher Street, Lowell MA 01854

Wise Safety & Environmental Inc., 28 Pelham Avenue, Methuen, MA 01844

§ 4.2 Bank References:

TD Bank, NA, Mr. Frank Conlan

61 Main Street, Andover MA 01810

§ 4.3 Surety:

§ 4.3.1 Name of bonding company:

The Western Surety Company

53 State Street, Boston MA 02109

§ 4.3.2 Name and address of agent:

DeSanctis Insurance Agency Inc.

100 Unicorn Park Drive, Woburn MA 01801

§ 5. FINANCING

§ 5.1 Financial Statement.

§ 5.1.1 Attach a financial statement, preferably audited, including your organization's latest balance sheet and income statement showing the following items:

Please See Attached Audited Financials

Current Assets (e.g., cash, joint venture accounts, accounts receivable, notes receivable, accrued income, deposits, materials inventory and prepaid expenses);

Net Fixed Assets;

Other Assets;

**S&R CORPORATION
CURRENT PROJECT LIST**

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Percent Complete | Completion Date |
|------------------|--|---|--|--|--|--|-----------------|------------------|-----------------|
| Wellfleet MA | Boat Ramp Repairs | Replacement of Armorflex Concrete Blocks at the State Boat Ramp in Wellfleet Harbor | Marine Construction | \$ 50,000 | Department of Fish & Game, Comm. Of MA 1440 Soldiers Field Road, Brighton MA 02135 POC: Douglas Cameron Tel: (617)727-1843 Fax: (617)727-7214 | Department of Fish & Game, Comm. Of MA 1440 Soldiers Field Rd, Brighton MA 02135 POC: Douglas Cameron Tel: (617)727-1843 Fax: (617)727-7214 | \$ 50,000.00 | 0% | 5/1/2012 |
| Taunton MA | Bridge & Dam Replacement (1-01-021) (Steel) Bay St over the Mill River & Dam (MA 00923) (Concrete) (ABP) Contract No. 71225 | Construction of a single span superstructure with pre-fab steel stringers & concrete deck & Morey's Bridge Dam replacement which forms Lake Sabbatia. | Bridge Construction Highway Construction Marine Construction Demolition | \$ 2,084,153 \$ 985,833 \$ 975,000 \$ 263,300 | Mass. Dept. of Transportation - District 5 1000 County Street, Taunton, MA 02780 POC: Manhar Patel Tel: (508)854-6633 Fax: (508)824-0799 | Fay Spofford Thornalke 5 Burlington Woods, Burlington MA 01803 POC: John Hendrickson Tel: (781)221-1222 | \$ 4,308,266.71 | 0% | 3/23/2013 |
| Springfield MA | Roosevelt Ave. over CSX Main Line Temporary Utility Bridge | Furnish, install & remove temporary substructure, install & remove temporary bridge | Bridge Construction | \$ 362,800 | American U-TEL, Inc. 9760 Smith Rd., Willoughby, OH 44094 POC: Michael Weiss Tel: (440)946-6027 Fax: (440)946-7285 | American U-TEL, Inc. 9760 Smith Rd., Willoughby, OH 44094 POC: Michael Weiss Tel: (440)946-6027 Fax: (440)946-7285 | \$ 362,800.00 | 0% | 2/1/2013 |
| Devens MA | Motor Pool Area Demolition Project Devens MA PO # 81211789 | Demolition, Asbestos Abatement & related work, Building 614 & Clonset Hut includes paving | Demolition Asbestos Abatement | \$ 103,200 \$ 13,300 | Bristol-Meyers Squibb 38 Jackson Rd., Devens, MA 01434 POC: Deven Chauhan Tel: (978)784-8876 Fax: (978)784-6626 | Vanasse Hangen Brustlin 99 High St., 10th Fl., Boston, MA 02110 POC: Curtis Qultzau | \$ 119,500.00 | 87% | 4/30/2012 |
| Nashua NH | Nashua Boiler House Demolition 90 Pine St Extension, Nashua NH City of Nashua #0283-080511 NHDOT #10040A | Demolition/Removal of 2-story Mill Building includes 6-30,000 gal. oil tanks, 4 brick boilers, 1 ext. underground 30ft storage tank, asbestos abatement & hazardous materials abatement | Demolition Asbestos Abatement Hazardous Mat. Abatement | \$ 139,560 \$ 42,200 \$ 30,000 | NCM Demolition & Environmental LLP (GC) 14 Jewel Dr., Wilmington, MA 01887 POC: Timothy Holmes Tel: (978)657-5445 Fax: (978)657-5995 | Credere Associates, LLC 776 Main St., Westbrook, ME 04092 POC: Tel: (207)828-1272 Fax: (207)887-1051 | \$ 211,760.00 | 0% | 5/2/2012 |
| Wellesley MA | Foundation/Slab Demolition at Wellesley High School | Demolition of the existing high school foundation, includes concrete structures & steel piles. | Demolition | 188,000.00 | Turner Construction Company 2 Seaport Lane, Boston MA 02210 Tel: (617) 247-6400 | Marois Brothers, Inc. 115 Blackstone River Rd., Worcester MA POC: John R. Brown, Vice President Tel: (508)791-8134 Fax: (508)754-4214 | \$ 188,000.00 | 0% | 10/1/2013 |
| E. Providence RI | Fish Passage Facility, Omega Pond Dam Ten Mill River | Construction of a Denil Fishway structure supported by Cast-in-Place caissons. Also construction of a complete cofferdam system. Work includes excavation of hazardous materials | Marine Construction | 2,382,000.00 | U.S. Army Corps of Engineers, NE District 695 Virginia Road, Concord MA 01742-2751 POC: Tina M. Krawczyk Tel: (978) 318-8288 Fax: (978) 318-8207 | U.S. Army Corps of Engineers, NE District 695 Virginia Road, Concord MA 01742-275 POC: David Nichols Tel: (978) 318-8288 Fax: (978) 318-8207 | \$ 2,382,000.00 | 3% | 3/1/2013 |
| Devens MA | Abatement & Demolition of Building P-17 and Shirley Housing Steam Pipe Removal 205 Jackson Street | Asbestos abatement & demolition of a former military base chapel includes excavation, disposal of materials & backfill for pipe removal segment | Asbestos Abatement Demolition | 195,000.00 200,469.00 | MassDevelopment Finance Agency 33 Andrews Parkway, Devens, MA 01434 POC: Alan Delaney Tel: (978) 784-2926 Fax: (978) 775-8815 | Weston & Sampson Engineers 5 Centennial Drive, Peabody MA 01960 POC: Paul Uzgiris PE Tel: (978) 532-1900 Fax: (978) 977-0100 | \$ 395,469.00 | 81% | 4/1/2012 |

**S&R CORPORATION
CURRENT PROJECT LIST**

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Percent Complete | Completion Date |
|-----------------|--|---|---|---|---|--|------------------|------------------|-----------------|
| Springfield MA | 2 Bridge Replacements S-24-091 & S-24-090 (Steel) Roosevelt Avenue over the CSX Main & Spur Lines Contract No. 602600 | Demolition of concrete beam structure & phased construction of new steel super-structure includes steel pile integral abutments and reinforced drilled shaft piers, wing walls & bridge decks. | Demolition Bridge Construction Highway Construction | 501,469.00 5,100,000.00 1,891,934.00 | Mass. Dept of Transportation - District 2 10 Park Plaza, Boston, MA 02116 POC: John Bureck Tel: (413)582-0588 Fax: (413)582-0586 | Commonwealth Engineering & Consultants 400 Smith St., Providence RI 02908 POC: John Doucette, PE Tel: (401)273-6600 Fax: (401)273-6674 | \$ 7,493,403.00 | 15% | 7/10/2013 |
| Lawrence, MA | Abatement/Demolition of the In-Town Mail | Demolition of 4-story former mail & parking garage facility (approx. 160,000 sf) includes removal of slabs, backfilling, & repair of portions of adjacent buildings where the mail facility is attached. | Asbestos Abatement Demolition | 763,000.00 825,000.00 | Division of Capital Asset Management 1 Ashburton Place, Boston, MA 02108 POC: James Ward Tel: (617)727-4030 x.531 Fax: (617)727-5514 | HFP Associates Inc. 197 Scott Swamp Rd., Farmington CT POC: Steven H. Brown Tel: (860)674-9570 Fax: (860)674-9624 | \$ 1,588,000.00 | 96% | 7/1/2012 |
| Winchester MA | Contract No. NEC0801 - HC1 Wedgemere Station Accessibility Improvements | Construction of 2 mini-high platforms with canopies, ramps with related canopies & rehab of low level platforms; also includes parking modifications, & lighting for ramps | General Transit | 2,498,000.00 | Mass. Bay Transportation Authority 10 Park Plaza, Boston, MA 02116 POC: Sajal Banerjee Tel: (617) 222-5348 | STV Inc. 251 Summer Street, Boston, MA 02210 POC: Andrew Bradshaw Tel: (617) 303-1100 | \$ 2,555,502.00 | 75% | 5/31/2012 |
| Pawtucket RI | META Contract No. D35CN01 Replacement of the Pawtucket River Bridge No. 550 | Demolition/replacement of 4 bridges, rehabilitation of 3 more bridges, includes excavation, highway construction, secondary roadway improvements, building demolition & MSE wall stabilization | Bridge Construction Highway Construction Demolition Asbestos Abatement | 30,000,000.00 47,323,982.70 3,323,675.00 15,900.00 | Rhode Island Dept. of Transportation 1 Capitol Hill, Providence, RI 02903 Tel: (401) 222-2468 Fax: (401) 222-4953 POC: Jim Primeau, P.E. | Commonwealth Eng & Consultants, Inc. 400 Smith St., Providence RI 02908 Tel: (401) 273-6600 Fax: (401) 273-6674 POC: Kambiz Karbassi | \$ 80,825,065.00 | 50% | 6/14/2013 |
| Lawrence MA | RI Contract No. 2010-CB-004 Bridge Rehabilitation (Including Painting) Br. No. L-04-03 (Duck Bridge) Union Street over the Merrimack River | Rehabilitation of a five span bridge through parallel chord, riveted, double intersection Warren Truss supported by 4 granite block piers & 2 granite block abutments. Includes cleaning and repainting the structure. | Bridge Construction Highway Construction Demolition | 12,760,000.00 2,456,350.00 2,114,546.00 | Mass. Dept of Transportation - District 4 519 Appleton Street, Arlington, MA 02476 POC: Patricia A. Leavenworth Tel: (781) 641-8300 Fax: (781) 646-5115 | Fay Spofford Thordike 5 Burlington Woods, Burlington MA 01803 POC: Daniel Lee Tel: (781) 221-1000 | \$ 17,350,896.00 | 65% | 4/1/2013 |
| Tyngsborough MA | Contract No. 57892 2 Bridge Reconstructions (T-09-001) Steel Route 1132A over the Merrimack River and the B&M Railroad | Reconstruction of historic bridge includes ornamental pilasters, MSE retaining walls, concrete wingwalls, repair of truss span structural steel, new exodermic bridge deck new expansion joints, cleaning and painting of the structures. | Bridge Construction Highway Construction Demolition | 12,218,600.00 2,408,914.00 1,766,790.00 | Mass. Dept of Transportation - District 4 519 Appleton Street, Arlington, MA 02476 POC: Patricia A. Leavenworth Tel: (781) 641-8300 Fax: (781) 646-5115 | McFarland Johnson 53 Regional Dr., Concord NH POC: Mark B. Zydel Tel: (603)225-2978 Fax: (603)225-0095 | \$ 16,394,304.00 | 88% | 5/25/2013 |
| Cambridge MA | Magazine Beach Pedestrian Bridge Replacement over Route 3 (ABP) (DCR) | Demolition and replacement of the Pedestrian bridge, includes landscaping, lighting and curbing | Demolition Highway Construction Bridge Construction | 175,000.00 915,615.00 3,026,178.00 | Mass. Department of Transportation - District 6 128 North St., Boston MA 02109 POC: John McInerney PE Tel: (617) 561-6185 | URS Corporation 260 Franklin St., Boston MA 02110 POC: Bill Egan Tel: (617)542-4244 | \$ 4,298,346.00 | 97% | 6/22/2012 |
| Lowell, MA | Demolition at Lowell General Hospital Order No. 62006-00 | Demolition of various buildings at Lowell General Hospital including the Shedd building, storage building, cancer center & laundry building | Demolition | 688,890.00 | Lowell General Hospital 295 Varnum Avenue, Lowell MA 01854 POC: Bill Charrette | Silbans Building Company 155 Federal St., Boston MA 02110 POC: Al Chouinard Tel: (603)966-2262 | \$ 759,010.00 | 92% | 5/31/2012 |

*** Pawtucket RI Project is a Joint Venture (S&R/PH), A Joint Venture, LLC) S&R Portion of Uncompleted Work is \$23,314,175

**S&R CORPORATION
COMPLETED PROJECT LIST**

03/29/12

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of Work | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Completion Date |
|---------------|---|---|----------------------------------|-------------------------------------|---|--|-----------------|-----------------|
| Manchester NH | Demolition of 335 Somerville Street | Demolition, Asbestos Abatement & Removal of Debris | Demolition Asbestos Abatement | \$ 45,175 \$ 27,092 | Harbor Homes Inc. 45 High Street, Nashua NH 03060 POC: Scott Slattery | George Hickey, Architect 565 Hunkins Pond Rd., Sanbornton NH POC: George Hickey Tel: (603)524-6104 | \$ 72,267.00 | 2/29/2012 |
| Reading MA | Reading Woods Development One Jacob Way, Reading MA Demolition of Six Structures | Asbestos, hazardous materials abatement & demolition includes all disposal. also removal/disposal of two (10,000 gal) underground storage tanks | Demolition Asbestos Abatement | \$ 580,250 \$ 519,750 | Pulte Homes of New England LLC 115 Flanders Road, Westborough MA 01581 POC: John Engdahl Tel: (508)870-9999 Fax: (508)870-0408 | Heley & Aldrich Inc. 465 Medford St., Boston, MA 02129-1400 Tel: (617)866-7400 Fax: (617)866-7600 | \$ 1,100,000.00 | 12/31/2011 |
| Lowell MA | Demolition of the Former Market Basket & Associated Stores 1235 Bridge Street, Lowell MA | Demolition of the Former Market Basket Saf's Just Pizza, Town Line Laundry and Anton's Cleaners, includes asbestos abatement & universal waste abatement. | Demolition Asbestos Abatement | \$ 104,850 \$ 47,528 | ComCon Contractors, Inc. 13 Surray Lane, Pelham NH 03076 POC: Rick Leaver Tel: (603)893-2002 Fax: (603)890-9110 | None | \$ 152,378.00 | 12/31/2011 |
| Lowell MA | Demolition & Asbestos Removal at Various Properties Contract No. 10-76 | Demolition of Buildings at several locations included foundations and disposal of debris and site restoration | Demolition Asbestos Abatement | \$ 109,711 \$ 65,400 | City of Lowell 50 Arcand Drive, Lowell MA 01852 POC: Patricia Lucken, Asset Manager Tel: (978)446-7200 Fax: (978)970-4287 | City of Lowell 50 Arcand Drive, Lowell MA 01852 POC: Patricia Lucken, Asset Manager Tel: (978)446-7200 Fax: (978)970-4287 | \$ 175,111.00 | 12/12/2011 |
| Chelmsford MA | Katrina Road Demolition/Deconstruction | Demolition of 25-27 Katrina Road, work includes 2 outlying buildings, fenced area & a carport structure. Includes hazardous materials removal | Demolition Asbestos Abatement | \$ 91,979 \$ 162,574 | Town of Chelmsford MA 50 Billerica St., Chelmsford MA 01824 POC: Gary Persichetti Tel: (978) 244-3379 Fax: (978) 244-3381 | Nobis Engineering Inc. 585 Middlesex St., Lowell MA 01851 POC: Mark Bouvier Tel: (978) 683-0891 Fax: (978) 683-0966 | \$ 254,553.00 | 9/30/2011 |
| Weymouth MA | Great Pond Water Treatment Plant Demolition & Appurtenant Work Contract No. 4 | Demolition of the town's water treatment plant includes, installing drainage, paving erosion control, includes sludge removal hazardous materials remediation, excavation and site grading | Demolition | \$ 655,925 | Town of Weymouth, Department of Utilities 120 Winter Street, Weymouth MA POC: Michael Chlissson, Supt. Tel: (781) 337-5100 x.313 Fax: (781)337-6940 | Environmental Partners Group Inc. 1900 Crown Colony Dr., Quincy MA 02169 POC: Stephen C. Olson, P.E. Tel: (617) 657-0200 Fax: (617) 657-0201 | \$ 655,925.00 | 9/30/2011 |
| Lowell MA | Fieldhouse Construction at Clemente Park, Middlesex St., Lowell MA | Construction of Fieldhouse to include site preparation, footings, foundation, concrete walls & slab, sidewalk, roof & doors, steel rollups, electrical & plumbing conduits, & wires and pipes | Gen Building | \$ 38,815 | City of Lowell MA 375 Merrimack Street, Lowell MA 01852 POC: Thomas Bellegarde Tel: (978) 970-4171 Fax: (978) 970-4065 | Architectural Consulting Services 77 Tyler Park, Lowell MA 01851 POC: Jay R. Mason Tel: (978)459-2004 Fax: (775) 254-5097 | \$ 38,815.00 | 5/31/2011 |
| Sanford ME | Aerofab Mill Demolition Sanford, Maine | Demolition of 34,000 SF 2-story former manufacturing building of brick and lumber Includes 2 covered walkways crossing the Mousam River & 1 elevated walkway at 2nd floor level, with disposal of debris | Demolition | \$ 198,000 | City of Sanford Maine 919 Main Street, Sanford ME Tel: (207) 324-9173 | Credera Associates 776 Main Street, Westbrook, ME 01092 POC: Theresa Patten Tel: (207)828-1272 Fax: | \$ 198,000.00 | 3/31/2011 |

**S&R CORPORATION
COMPLETED PROJECT LIST**

03/29/12

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of Work | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Completion Date |
|--------------|--|--|---|--|--|---|-------------------------------|--------------------------|
| Lawrence MA | Construction of the North Canal Bridge Lawrence MA | Construction of a prefabricated truss bridge includes concrete footings, abutments, steel piles and demolition of existing walls | Bridge Construction Roadway Construction Demolition | \$ 586,000 \$ 350,000 \$ 150,000 | City of Lawrence Community Dev. Department 147 Haverhill Street, Lawrence MA 01840 POC: Frank O'Connor Jr. Tel: (978)820-3517 Fax: (978)722-9442 | TEC INC 65 Glenn Street, Lawrence MA 01843 POC: Nicholas A. Scenna Tel: (978)794-1792 Fax: (978) 794-1793 | \$ 1,086,000.00 | 11/30/2010 |
| Lawrence MA | Verizon Conduit Abatement & Removal Union Street Bridge over the Merrimack River, Lawrence MA PO # vzz2010-1 | Removal of 611 feet of Creosote Wood Duct and two Asbestos boxes Demolition of a fire-ravaged four story wood framed building, included disposal of debris Emergency Project | Asbestos Abatement Demolition | \$ 167,660 \$ 62,000 | Mirra Company, Inc. 6 Northway, Georgetown MA 01833 POC: Leo Savard Tel: (978)352-7879 Fax: (978)352-7172 ERMEG, Inc. 349 Bridge Street, Lowell MA 01850 POC: Richard Morin | Verizon New England Inc. POC: Richard W. Hildebrandt Tel: (978)275-1266 None | \$ 167,660.00 \$ 62,000.00 | 10/31/2010 10/12/2010 |
| Lowell MA | 33 Hildreth St & 15 Auburn Street Demolitions | Demolition of abandoned buildings, disposal of debris and site remediation | Demolition Asbestos Abatement | \$ 167,250 \$ 12,500 | City of Lowell MA 50 Arcand Drive, Lowell MA 01850 POC: Patricia Lucken Tel: (978) 446-7200 Fax: (978) 970-4287 | City of Lowell MA 50 Arcand Drive, Lowell MA 01850 POC: Patricia Lucken Tel: (978) 446-7200 Fax: (978) 970-4287 | \$ 179,750.00 | 4/8/2010 |
| Chelsea MA | Contract No. 10-18 Partial Demolition of the Market Basket | Demolition and Asbestos Abatement of the Old Market Basket | Demolition | \$ 129,650 | Torphy Construction 145 Grove St., Peterborough NH 03458 POC: William Torphy Tel: (603) 924-3003 Fax: (603) 924-9821 | Prelwitz/Chillinski Associates, Inc. 221 Hampshire St., Cambridge MA 02139 Tel: (617) 547-8120 Fax: (617) 661-4966 | \$ 129,650.00 | 8/13/2010 |
| Danvers MA | Danvers High School Demolition and Abatement | Asbestos abatement & full demolition of portions of the existing Danvers High School Building including foundations, & construction of temp enclosures & access corridors | Demolition Asbestos Abatement Haz Materials Abatement | \$ 465,992 \$ 239,208 \$ 4,299 | Martins Construction Company, Inc. 130 Sylvan St., Suite 3, Danvers, MA 01923 POC: Molly Martins Tel: (978) 777-9084 Fax: (978) 750-4281 | Dinisco Design Partnership 87 Summer Street, Boston, MA 02110 POC: Richard Rice Tel: (617) 426-2858 Fax: (617) 426-1457 | \$ 709,499.00 | 9/10/2010 |
| Tewksbury MA | Demolition of Selected Buildings at Tewksbury State Hospital Emergency Project | Demolition & off-site disposal of 6 wood framed structures with stone foundations. Also demolition of wastewater treatment structures and removal of hazardous materials | Demolition Asbestos Abatement Haz Materials Abatement | \$ 163,944 \$ 13,575 \$ 25,000 | Division of Capital Asset Management 1 Ashburton Place, Boston MA POC: Kim Plunkett Tel: (617) 727-4030 x 225 Fax: (617) 727-4043 | Weston & Sampson Engineers, Inc. 5 Centennial Drive, Peabody MA 01960 POC: Mark Roather Tel: (978) 777-0110 x 5006 Cell: (603) 502-2755 | \$ 199,519.00 | 11/1/2010 |
| Waltham MA | Project No. DPH0904 HC1 Demolition of Incinerator and Construction of Barrier | Demolition of the city incinerator and stack includes protection of 3 groundwater wells, asbestos abatement, & capping of utilities | Demolition | \$ 267,000 | City of Waltham MA 610 Main Street, Waltham MA 02452 POC: James McGrath Tel: (781)314-3244 Fax: (781)314-3245 | SEA Consultants, Inc. 215 First St., Cambridge MA 02142 POC: Terry Tolosko Tel: (617)497-7800 Fax: (617)498-4630 | \$ 267,000.00 | 7/31/2010 |

**S&R CORPORATION
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| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of Work | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Completion Date |
|---------------|---|--|---|--|---|---|-----------------|-----------------|
| Burlington MA | Demolition of the Market Basket Plaza | Demolition of the Home Depot Expo Center | Demolition Haz. Mat. Remediation | \$ 400,000 \$ 25,000 | R.M.D. Inc. 881 East Street, Tewksbury MA 01876 POC: Joseph B. Pasquale Tel: (978)851-0200 Fax: (978)851-4962 | R.M.D. Inc. 881 East Street, Tewksbury MA 01876 POC: Michael Oratowski Tel: (978)851-0200 Fax: (978)851-4962 | \$ 426,980.00 | 7/31/2010 |
| Bridgeport CT | Partial Demolition of the Congress St. Bridge over the Pequonnock River | Removal of both leaves & related mechanical/electrical components includes appurtenant work, navigation lights, fencing & maintenance of traffic. | Demolition | \$ 440,100 | City of Bridgeport, CT 45 Lyon Terrace, Bridgeport CT 06604 POC: Jon Urquidí Tel: (203)576-7211 Fax: (203)576-7154 | URS Corporation 500 Enterprise Dr., Rock Hill CT 06067 POC: Kenneth Hirsch Tel: (860)529-8882 Fax: (860)529-3991 | \$ 882,942.00 | 6/30/2010 |
| Methuen, MA | Bridge Replacement (M-17-022)(Steel) Route 2B Broadway over Route 213 (Loop Connector) | Two span continuous steel girder super-structure, staged demolition, erection & removal of lamp bridge, MSE wall, traffic maintenance for 4 lanes of Route 2B | Bridge Construction Highway Construction Demolition | \$ 7,500,000 \$ 2,005,847 \$ 600,000 | MA Dept. of Transportation - District 4 519 Appleton Street, Arlington MA 02174 POC: Patricia Leavenworth Tel: (781)841-8300 Fax: (781)846-5115 | AECOM 66 Long Wharf, 2nd Flr, Boston MA 02115 POC: Christie Baker, PE | \$ 9,857,000.00 | 7/31/2010 |
| Newport NH | Dorr Woolen Mill Demolition 529 Sunapee Street Lincoln NH | Demolition of building, tunnel and raceway, backfill, install domestic water line, asbestos abatement removal and disposal and hazardous materials remediation | Demolition Asbestos Abatement | \$ 1,252,251 \$ 10,000 | Sturm & Ruger & Co. Owner's Rep: GZA GeoEnvironmental Inc. | GZA GeoEnvironmental Inc. 380 Harvey St., Manchester NH 03103 POC: Stephen M. Raymond Tel: (603)623-3600 Fax: (603)624-9463 | \$ 1,262,251.00 | 7/15/2010 |
| Salem NH | Purchase Order No. 4-10480 Market Basket Demolition | Demolition and asbestos abatement Route 2B | Demolition Asbestos Abatement | \$ 368,205 \$ 70,000 | R.M.D. Inc. 881 East Street, Tewksbury MA 01876 POC: Joseph B. Pasquale Tel: (978) 851-0200 Fax: (978) 851-4962 | R.M.D. Inc. 881 East Street, Tewksbury MA 01876 POC: Joseph B. Pasquale Tel: (978) 851-0200 Fax: (978) 851-4962 | \$ 450,986.00 | 7/31/2010 |
| Dracut MA | Demolition in Market Basket Plaza | Demolition of several buildings on Bridge St. Plaza | Demolition Asbestos Abatement | \$ 126,400 \$ 68,079 | R.M.D. Inc. 881 East Street, Tewksbury MA 01876 POC: Joseph B. Pasquale Tel: (978) 851-0200 Fax: (978) 851-4962 | R.M.D. Inc. 881 East Street, Tewksbury MA 01876 POC: Joseph B. Pasquale Tel: (978) 851-0200 Fax: (978) 851-4962 | \$ 313,295.00 | 7/31/2010 |
| Lowell MA | Downtown Revitalization Project | Furnish and install materials to repair cobblestone streets includes excavation drainage, paving & granite curb installation | Highway Construction | \$ 789,872 | The Demoulas Fdn., c/o RMD Inc. 881 East Street, Tewksbury MA 01876 POC: John Matthews Tel: (978)851-0200 Fax: (978) 851-4962 | City of Lowell Arcand Drive, Lowell MA 01852 POC: Lisa DeMaio PE | \$ 833,829.00 | 7/31/2010 |
| Pepperell MA | Bridge Replacement (P-06-004) (Steel) Stirling - Timber Truss) Groton Street over the Nashua River Contract #52805 | Construction of a multi-span steel framed and timber framed bridge on concrete foundations supported by driven piles | Bridge Construction Highway Construction Demolition | \$ 6,087,948 \$ 1,712,801 \$ 514,000 | MA Dept. of Transportation - District 3 403 Belmont Street, Worcester, MA 01604 POC: Charles Mistretta Tel: (508)754-7204 Fax: (508)799-9763 | HDR Engineering Inc. 695 Atlantic Avenue, Boston MA 02110 POC: Loritta Doughty Tel: (617)357-7700 Fax: | \$ 8,314,748.00 | 7/31/2010 |

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| Dartmouth MA | Bridge Replacement (D-004-004) (Concrete) Gulf Road over the Apponaugset River Contract #55339 | Bridge Replacement with demolition of existing superstructure, steel-encased concrete pile piers for piers, construction of 3 span concrete box beam superstructure | Bridge Construction Highway Construction Demolition | \$ 2,365,000 \$ 1,049,493 \$ 589,239 | MA Dept. of Transportation - District 5 1000 County Street, Taunton MA 02780 POC: Bernard McCourt Tel: (508)824-6633 Fax: (508)824-0789 | SEA Consultants 215 First St., Cambridge MA 02142 POC: Joe Cormier Tel: (617)497-7800 Fax: (617)498-4630 | \$ 4,003,732.00 | 7/31/2010 |
| Hudson MA | Bridge Replacement (H-25-007) (Steel) Route 62 (Main Street) over the Assabet River FA # BR-0015(438)X Contract #44395 | Construction of a multi-span cast in place concrete and steel framed bridge structure supported by large diameter drilled shafts and "H" piles. Also included is the construction of a bikeway which was separated from traffic. | Bridge Construction Highway Construction Demolition | \$ 2,614,309 \$ 1,205,439 \$ 125,000 | MA Dept of Transportation - District 3 403 Belmont Street, Worcester, MA 01604 POC: Charles Misirella Tel: (508) 754-7204 Fax: (508) 799-9763 | Chas. H. Sell Inc. 90 Worcester Rd., Charlton MA 01507 POC: Rich Lenox Tel: (508) 248-1970 Fax: (508) 248-6072 | \$ 6,025,135.00 | 5/31/2010 |
| Tyngsborough MA | Demolition of the Shur Fine Market (Excludes Barn) | Demolition of market which includes maintaining existing barn, framing, structural supports, asbestos and hazardous materials removal and disposal. | Demolition Asbestos Abatement Haz Waste Remediation | \$ 74,266 \$ 15,000 \$ 10,000 | Town of Tyngsborough MA 25 Bryants Lane, Tyngsborough MA 01879 POC: Therese Gay Tel: (978) 649-2300 Fax: (978) 649-2320 | Phelan Engineering 12 Sleigh Rd., Chelmsford MA 01824 POC: Paul Phelan Jr. Tel: (978) 256-4014 Fax: (978) 250-3764 | \$ 99,266.00 | 5/31/2010 |
| Tyngsborough MA | Demolition of Barn on Lakeview Avenue | Demolition of barn, excavation and hydroseeding | Demolition | \$ 9,455 | Town of Tyngsborough MA 25 Bryants Lane, Tyngsborough MA 01879 POC: Therese Gay Tel: (978) 649-2300 Fax: (978) 649-2320 | Phelan Engineering 12 Sleigh Rd., Chelmsford MA 01824 POC: Paul Phelan Jr. Tel: (978) 256-4014 Fax: (978) 250-3764 | \$ 9,455.00 | 5/31/2010 |
| Lincoln NH | Demolition of the Former Franconia Papermill | Demolition of the Towers Machine Shop and Paper Mill includes Theatre | Demolition | \$ 225,000 | Southern Paaks Development LLC clo InnSeasons Resorts 33 Brookline Road, Lincoln NH 03251 POC: Paul J. Kasianchuk, RRP Tel: (603) 745-2859 | Berard Marlet Architects, Inc. 170 South River Road Bedford NH 03110 Tel: (603) 626-7903 | \$ 225,000.00 | 5/6/2010 |
| Dennis MA | Bridge Deck Replacement D-07-009 Route 134 over Route 6 (Mid Cape Highway) Contract #51588 | Replacement of bridge deck and reconstruction of approaches. Full cleaning and re-painting of steel bridge framing. | Highway Construction Bridge Construction Demolition | \$ 483,247 \$ 2,185,000 \$ 272,161 | MA Dept of Transportation - District 5 1000 County Street, Taunton MA 02780 POC: Bernard McCourt Tel: (508)884-4283 Fax: (508)824-0789 | Gill Engineering Associates 85 Franklin St., Needham MA 02494 POC: Joseph Gill Tel: (781)726-6551 | \$ 3,115,564.00 | 12/21/2009 |
| Chelmsford-Lowell Westford MA | Construction of the Bruce Freeman Memorial Bike Path FAP #CM-0015(659)X Contract #51848 | Construction of paved full depth roadway Reconstruction of four (4) bridges with precast concrete framing on concrete foundations | Highway Construction Bridge Construction Demolition Haz. Waste Remediation | \$ 3,218,998 \$ 1,100,000 \$ 299,415 \$ 320,000 | MA Dept of Transportation - District 4 519 Appleton Street, Arlington MA 02174 POC: Mark Feidle Tel: (978)957-8152 Fax: (978)957-7982 | Holden Transportation Engineering 80 Arsenal Street, Watertown MA 02172 POC: Thomas P. Lewins Tel: (617)923-3433 | \$ 5,235,464.00 | 8/20/2009 |
| Newbury MA | Bridge Replacement (N-10-010) (Concrete) Route 1A (High Road) over the Parker River FAP #BR-0015(407)X Contract #49211 | Construction of a multi-span cast in place concrete and prestressed concrete framed bridge structure supported by large diameter drilled shafts | Bridge Construction Highway Construction Demolition Marine Demolition | \$ 8,406,255 \$ 2,967,043 \$ 600,000 \$ 1,900,000 | MA Dept. of Transportation - District 4 519 Appleton Street, Arlington MA 02174 POC: Patricia Leavenworth Tel: (781)641-8300 Fax: (781)646-5115 | ASEC Corporation 100 Hallett Street, Boston MA 02124 POC: Abdulkader C. Hamedeh Tel: (617)265-7777 Fax: (617)265-2277 | \$ 13,541,964.00 | 4/30/2009 |

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| Lawrence MA | Riverwalk Abatement, Demolition & Backfill 300-350 Merrimack Street | Demolition of mill building with underground tank removal & site clearance, utility services | Demolition Asbestos Abatement Site Clearance Haz. Waste Remediation | \$ 424,947 \$ 113,000 \$ 386,500 \$ 350,000 | Lupoli Companies 113,000/354 Merrimack Street, Lawrence, MA 01843 POC: Salvatore Lupoli Tel: (978)794-1792 Fax: (978)794-1793 | TEC Inc. 65 Glenn Street, Lawrence MA 01840 POC: Richard Friberg PE Tel: (978)794-1792 Fax: (978)794-1793 | \$ 1,274,447.00 | 03/29/12 12/15/2009 |
| Lawrence MA | Emergency Abatement, Demolition & Backfill 290 Merrimack Street | Demolition of building with 2 stacks & conveyor bridge & site clearance, capping of utilities, removal/disposal of asbestos, lead & hazardous materials, according to Historical Commission mandates. | Demolition Asbestos Abatement Site Clearance | \$ 550,000 \$ 200,000 \$ 25,000 | Lupoli Companies 300,000/354 Merrimack Street, Lawrence, MA 01843 POC: Salvatore Lupoli Tel: (603) 817-4999 | TEC Inc. 65 Glenn Street, Lawrence MA 01840 POC: Richard Friberg PE Tel: (978)794-1792 Fax: (978)794-1793 | \$ 775,000.00 | 12/15/2009 |
| Lowell MA | Hellenic Church Parking Lot Improvements | Pave and stripe parking lot, install concrete sidewalks, install tubes & steel for lightpole bases, backfill, install new sewer line and drainage system | Highway Construction | \$ 216,927 | Hellenic Orthodox Church 80 Hayden Avenue Ste. 100 Lexington MA POC: George Behrakis Tel: (781)861-9114 Fax: (781)851-8981 | | \$ 345,112.00 | 2/18/2010 |
| Wilmington MA | Demolition of Wilmington Plaza | Demolition of piazza at 240 Main St Wilmington MA | Demolition Asbestos Abatement Haz Materials Abatement | \$ 473,636 \$ 215,000 \$ 40,000 | Torphy Construction & Development LLC 145 Grove St., Ex., Peterborough NH 03458 POC: William Torphy Tel: (603) 924-3003 Fax: (603) 924-9921 | Branagan Engineering Inc. 160 Old Derry Rd., Hingham MA 02043 POC: Peter Branagan PE Tel: (781) 749-5400 Fax: (781) 749-5416 | \$ 696,626.00 | 11/30/2009 |
| Lowell MA | Demolition of 478 & 484 Moody Street | Demolition of 2 residential buildings | Demolition Asbestos Abatement | \$ 62,470.00 \$ 11,600.00 | Coalition For A Better Acra 517 Moody St., Lowell MA 01852 POC: Madeline Nash | None | \$ 74,070.00 | 10/31/2009 |
| East Pittsburg, PA | Demolition/Asbestos Abatement & Removal Services RIDC Spec. Building L-001 Keystone Commons Industrial Park | Demolition & asbestos abatement of a 12-story former Westinghouse Mig Plant. Steel frame, concrete floor & brick facade. Bldg was attached to an occupied bldg via walkway on the 3rd level | Demolition Asbestos Abatement Haz Materials Abatement | \$ 906,000.00 \$ 900,000.00 \$ 190,357.00 | Regional Industrial Dev Corp of SW PA 425 Sixth Ave., Ste 500, Pittsburg PA 15219 POC: Donald Smith Jr Tel: (412)471-3939 Fax: (412) 471-1740 | KU Resources Inc. 22 S. Linden St., Duquesne PA 15110 POC: Mike Dowling Tel: (412)463-9331 Fax: (412)469-9336 | \$ 1,996,357.00 | 10/1/2009 |
| New Britain Ct | Hazardous Material Abatement & Building Demolition for the Pinnacle Heights Housing Development | Asbestos abatement and demolition of 65 wood framed public housing units | Demolition Haz Materials Abatement | \$ 611,360.00 \$ 1,618,273.00 | City of New Britain 27 West Main St., New Britain, CT 06052 POC: Jack Pieper Tel: (860) 826-3434 Fax: (860) 612-4204 | Maguire Group Inc 1 Court Street, New Britain CT 06051 POC: David R. Stock | \$ 2,253,906.00 | 6/30/2009 |
| Lowell MA | Freudenberg Partial Demolition 291.1 Jackson Street | Partial Demolition of a 2-story Section of a Building | Demolition Asbestos Abatement | \$ 199,200 \$ 12,600 | City of Lowell 375 Merrimack St, Lowell MA 01852 POC: Patricia Lucken Tel: (978) 446-7200 Fax: (978) 970-4287 | City of Lowell 375 Merrimack St., Lowell MA 01852 POC: Lisa DeMeo | \$ 211,800.00 | 6/27/2009 |

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| Trenton NJ | Demolition of the Mercer County Detention Center MCIA | Demolition of Parking Garage and Detention Center | Demolition Asbestos Abatement | \$ 981,200 \$ 100,000 | Mercer City Improvement Authority 640 S. Broad Street, Trenton NJ 08650 POC: Phillip Miller Tel: (609) 278-8100 Fax: (609) 695-1452 | Langan Engineering & Environmental Services 619 River Dr. Center 1, Elmwood NJ 07407 POC: Richard Steiner Tel: (201) 398-4593 Fax: (201) 665-6410 | \$ 1,205,261.00 | 6/30/2009 |
| Northampton MA | Abatement & Demolition of Building 26C, 26D and 26R at the former Northampton State Hospital | Demolition of (2) 3-story concrete & brick buildings and (1) story brick building | Demolition Asbestos Abatement | \$ 476,500 \$ 147,500 | Mass. Development 160 Federal St., Boston MA 02110 POC: Alan Delaney | Tighe & Bond Inc. 446 Main St., Worcester MA 01608 POC: Marc Richards | \$ 624,000.00 | 12/15/2008 |
| Burlington MA | Demolition of the Willowood School | Demolition of School Abatement of asbestos removal of underground fuel storage tank Site grading & restoration 52,000 SF | Demolition Asbestos Abatement Landscape & Roadside Dev | \$ 262,288 \$ 211,000 \$ 142,000 | Town of Burlington MA 29 Center St., Burlington MA 01803 POC: Thomas Hickey Tel: (781) 270-1834 | Tighe & Bond Inc. 446 Main St., Worcester MA 01608 POC: Brian F. Day Tel: (508) 754-2201 | \$ 615,288.00 | 10/9/2008 |
| Lowell MA | Demolition of 155 Westford St. and 20 Varney St. | Demolition of two residential buildings: Abatement of asbestos | Demolition Asbestos Abatement | \$ 48,500 \$ 4,495 | City of Lowell JFK Civic Center/50 Arcand Drive Lowell MA 01852 POC: Patricia Lucken Tel: (978) 446-7200 Fax: (978) 970-4287 | None | \$ 52,995.00 | 3/10/2009 |
| North Attleboro MA | Demolition of 10 Diestich Blvd | Demolition of former Triboro Cinema 32,000 SF | Demolition Asbestos Abatement | \$ 94,072 \$ 18,000 | Diestich Blvd Realty Trust 252 High Rd., Newbury MA 01951 POC: John Mathews | None | \$ 112,072.00 | 2/15/2008 |
| Lowell MA | Demolition of 1997-2011 Middlesex St. Lowell MA | Demolition of 4 story textile mill building -- 70,000 SF | Demolition | \$ 125,000 | Kazanlian Enterprises 755 Dutton St., Lowell, MA 01852 POC: David Gray Tel: (978) 441-6200 | None | \$ 125,000.00 | 1/1/2008 |
| Devens, MA | Salerno Housing Demolition | Asbestos abatement and demolition of 71 buildings. | Demolition Asbestos Abatement | \$ 2,237,553.95 \$ 2,370,000.00 | Mass Development 33 Andrews Parkway, Devens, MA 01434 POC: John P. Marc-Aurele, P.E. Tel: (978) 784-2900 Fax: (978) 772-8879 | Waston & Sampson Engineers, Inc. 5 Centennial Dr., Peabody, MA 01960 POC: Paul Uzgiris Tel: (978) 977-0110 Fax: (978) 977-0100 | \$ 4,607,553.95 | 06/09/08 |
| Hanover, NH | Dartmouth College - North Campus Building Demolition - LSB Enabling Project | Complete demolition and disposal of three (3) buildings. | Demolition | \$ 225,632.00 | A.J. Martini 229 Hanover St, Portsmouth, NH 03801 POC: Philip Baboni Tel: (603) 431-6664 Fax: (603) 431-9377 | Engineering Ventures, Inc. 85 Mechanic St, Lebanon, NH 03766 POC: Tel: (603) 442-9333 Fax: (603) 442-9331 | \$ 225,632.00 | 12/31/2007 |

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| Wellesley, MA | Municipal Utilities Garage Demolition | Asbestos abatement and demolition of a former municipal garage. | Demolition Asbestos Abatement | \$ 120,700.00 \$ 18,000.00 | Town of Wellesley 525 Washington Street, Wellesley, MA 02482 POC: Michael Eby Tel: (781) 431-1019 Fax: (781) 239-1043 | Earth Tech 38 Chauncy St., Boston, MA 02110 POC: Madeleine Le Tel: (617) 482-4635 Fax: (617) 482-0642 | \$ 138,700.00 | 9/14/2007 |
| Clinton, PA | Campbell Hall Demolition | Asbestos abatement and demolition of an 8 story building. | Demolition Asbestos Abatement | \$ 695,000.00 \$ 525,000.00 | Clarion University of PA 840 Wood St, Clarion, PA 16214 POC: Ruth Wolfgang Tel: (814) 393-2000 Fax: (814) 393-2033 | None POC: Tel: Fax: | \$ 1,220,000.00 | 5/31/2008 |
| Lowell, MA | Contract #CL-633.1 Demolition of 80 Rogers Street | Demolition of a three story manufacturing building. | Demolition | \$ 169,000.00 | Rogers & Perry, LLC. 80 Rogers Street, Lowell, MA 01852 POC: Tel: Fax: | None | \$ 168,000.00 | 9/30/2007 |
| Portsmouth, NH | Abatement and Demolition of Buildings at Pease International Tradeport | Asbestos, demolition and site restoration of 8 military buildings. | Demolition Asbestos Abatement Highway Construction | \$ 548,175.00 \$ 263,500.00 \$ 90,000.00 | Pease Development Authority 360 Corporate Drive, Portsmouth, NH 03801 POC: Michael Yeager Tel: (603) 433-6088 Fax: (603) 427-0433 | Pease Development Authority 360 Corporate Drive, Portsmouth, NH 03801 POC: Michael Yeager Tel: (603) 433-6088 Fax: (603) 427-0433 | \$ 901,675.00 | 11/1/2007 |
| Clinton, MA | Bridge Replacement (C-16-003) (Steel) Route 62 & 70 over the Nashua River FA #BR-001S(422)X Contract #44341 | Construction of a multi-span cast in place concrete and steel framed bridge structure supported by large diameter drilled shafts. | Bridge Construction Highway Construction Demolition | \$ 3,220,000 \$ 1,006,919 \$ 530,000 | Massachusetts Highway Department - District 3 403 Belmont Street, Worcester, MA 01604 POC: Charles Misretta Tel: (508) 754-7204 Fax: (508) 799-9763 | Parsons 1 Federal St., Boston, MA POC: Mark K. Holcomb Tel: Fax: | \$ 5,588,928.00 | 11/30/2008 |
| Northampton, MA | Abatement and Demo. of Main Building Complex at the former Northampton State Hospital | Asbestos and hazardous abatement. Demolition of buildings, removal of abandoned utilities and site restoration. | Highway Construction Demolition Asbestos Abatement | \$ 250,000 \$ 5,862,978 \$ 900,000 | Mass Development Finance Agency 33 Andrews Parkway, Devens, MA 01434 POC: Alan Delaney Tel: (978) 784-2917 Fax: (978) 772-8815 | Tighe & Bond Inc 53 Southampton Rd., Westfield, MA 01085 POC: Todd Brown Tel: (413) 572-3264 Fax: (413) 562-5317 | \$ 7,012,978.00 | 10/31/2007 |
| Bridgewater-Middleboro, MA | Project #06-002 Bridge Replacement (Steel) Route 18 over Taunton River | Construction of new two span cast in place concrete and steel framed bridge structure supported on large diameter drilled shafts. | Bridge Construction Highway Construction Marine Demolition | \$ 2,200,000 \$ 767,835 \$ 275,000 | Massachusetts Highway Department - District 5 1000 County Street, Taunton, MA 02780 POC: Bernard McCourt Tel: (508) 884-4283 Fax: (508) 824-0799 | Green International Affiliates Inc. 407 Mystic Ave., Medford, MA 02155 POC: Prolulla C. Khatand Tel: (781) 391-5757 Fax: | \$ 4,779,857.00 | 10/7/2008 |
| Erving, MA | Bridge Replacement of 2 Bridges (E-10-13/E-10-16) on a Section of Route 2 FAP # BR-001S(337) Contract #41067 | Demolition of two existing reinforced concrete bridges. Construction of two new multi-span steel framed bridges on drilled shaft and concrete foundations, and reinforced concrete bridge deck. Approach roadwork with drainage and water utilities. | Highway Construction Bridge Construction Demolition | \$ 2,116,066 \$ 2,600,000 \$ 650,000 | Massachusetts Highway Department - District 2 811 North King Street, Northampton, MA 01060 POC: Albert Stegemann Tel: (413) 562-0599 Fax: (413) 562-0596 | Lin Associates, Inc. 2001 Beacon St., Brighton, MA 02135 POC: Bruce N. Yeamans Tel: (617) 566-4216 Fax: | \$ 6,470,341.00 | 7/27/2008 |

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|----------------------|--|---|--|--|---|---|-----------------|-----------------|
| Swansea, MA | Bridge Replacement (S-35-01) Old Providence Road over the Palmer River | Demolition of existing reinforced concrete bridge. Construction of new reinforced concrete bridge supported on "H" Piles and Pipe Piles with steel sheet piling retaining wall. | Bridge Construction Highway Construction Marine Demolition | \$ 1,267,000 \$ 605,016 \$ 215,000 | Massachusetts Highway Department - District 5 1000 County Street, Taunton, MA 02780 POC: Bernard McCourt Tel: (508) 884-4283 Fax: (508) 824-0799 | Earth Tech 196 Baker Avenue, Concord, MA 01742 POC: William F. McGrath Tel: (978) 371-4000 Fax: (978) | \$ 2,566,269.00 | 10/15/2007 |
| Pittsburgh, PA | Demolition of the Kelly Street High Rise, PA-1-14 | Demolition of a 14 story apartment building and site restoration. | Demolition | \$ 498,989.00 | Housing Authority of the City of Pittsburgh 100 Ross Street, 2nd Floor, Pittsburgh, PA 15219 POC: Sheree Thomas Tel: (412) 456-5020 Fax: (412) 456-5167 | Moody-Nolan Inc. Pittsburgh, PA POC: A. Fulton Meachem, Jr. Tel: Fax: | \$ 498,989.00 | 12/4/2007 |
| Swansea, MA | Contract #10106.28 Mason Barney Demolition | Demolition of a one story brick and wood school building and site restoration. | Demolition | \$ 25,000.00 | Town of Swansea 81 Main Street, Swansea, MA 02771 POC: Moe Pukulis Tel: (508) 878-5615 Fax: (508) 324-6700 | None | \$ 25,000.00 | 7/31/2007 |
| Northampton, MA | Demolition of Buildings 26E and 26F Former Northampton State Hospital | Asbestos abatement, demolition and backfilling. | Demolition Asbestos Abatement | \$ 128,500 \$ 128,500 | Mass Development Finance Agency 33 Andrews Parkway, Devens, MA 01434 POC: Alan Delaney Tel: (978) 784-2917 Fax: (978) 772-8815 | Tighe & Bond Inc 53 Southampton Rd., Westfield, MA 01085 POC: Todd Brown Tel: (413) 572-3264 Fax: (413) 562-5317 | \$ 509,665.00 | 4/30/2007 |
| North Chelmsford, MA | The Resident's Demolition | Asbestos Abatement and Demolition of a Residence | Demolition Asbestos Abatement | \$ 51,987 \$ 20,000 | UMASS Lowell 1 University Avenue, Lowell, MA 01854 POC: Dave Kiser Tel: (978) 934-2605 Fax: (978) 934-3017 | Helene Karl Architects Inc. 61 Skyfield Drive, Groton, MA 01450 POC: Gregory Yanchenko Tel: (978) Fax: (978) | \$ 71,987.00 | 12/31/2006 |
| Derry, NH | Remediation - Phase 2 Site Sanmina Corporation, SCI Corporation 7 Manchester Rd., Derry, NH P.O. No. 4-08840 | Concrete excavation, crushing, management of contaminated soil and site restoration. | Highway Construction Demolition | \$ 100,000 \$ 210,463 | GZA GeoEnvironmental, Inc. 380 Harvey Road, Manchester, NH 03103 POC: John Murphy Tel: (603) 623-3600 Fax: (603) 624-9463 | GZA GeoEnvironmental, Inc. 380 Harvey Road, Manchester, NH 03103 POC: John Murphy Tel: (603) 623-3600 Fax: (603) 624-9463 | \$ 310,463.00 | 1/12/2007 |
| Devens, MA | Demolition of Miscellaneous Former Wooden Barracks Buildings and Associate Structures Adjacent to Patton Road | Asbestos abatement and Demolition of 113 Buildings | Demolition Asbestos Abatement Haz Waste Remediation | \$ 2,471,495 \$ 1,100,000 \$ 543,500 | Mass Development Finance Agency 33 Andrews Parkway, Devens, MA 01434 POC: Alan Delaney Tel: (978) 784-2917 Fax: (978) 772-8815 | Guerlin, Elkerton & Associates 91 Montvale Avenue, Stoneham, MA 02180 POC: Tel: (781) 279-2828 Fax: (781) 279-7993 | \$ 4,115,025.00 | 11/30/2006 |
| Rosindale, MA | Project #06-003 Demolition of the Edward W. Brooke Charter School, 85 Brown Avenue | Demolition and backfilling | Demolition | \$ 210,707 | Edward W. Brooke Charter School 190 Cummings Highway, Boston, MA 02131 POC: John Clark Tel: (617) 325-7977 Fax: (617) 254-0131 | None | \$ 210,707.00 | 1/15/2007 |

**S&R CORPORATION
COMPLETED PROJECT LIST**

03/29/12

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|----------------------|--|--|--|--|--|---|-----------------|-----------------|
| Hudson-Mariboro, MA | Construction of the Assabet River Rail Trail FA #CM-001S(016)X Contract #34001 | Reconstruction of paved full depth roadway, and reconstruction of existing railroad trestle highway. Excavate, transport and dispose 30,000MG of contaminated soil | Highway Construction Bridge Construction Haz Waste Remediation Traffic Signals Demolition | \$ 2,219,000 \$ 960,000 \$ 2,983,000 \$ 86,000 \$ 100,000 | Massachusetts Highway Department - District 3 403 Belmont Street, Worcester, MA 01604 POC: Scott Kallin Tel: (508) 754-7204 Fax: (508) 799-9763 | Earth Tech 196 Baker Avenue, Concord, MA 01742 POC: Nick Rubino Tel: (978) 371-4000 Fax: (978) | \$ 5,750,000.00 | 5/31/2008 |
| Hingham-Weymouth, MA | Bridge Rehabilitation H-5-2-W-32-2-River Route 3A over the Weymouth Back River FA #BR-001S(021)X Contract #33122 | Remove and Replace 370' multi span bridge over the Weymouth Back River. New steel framed bridge with cast in place concrete deck w/ exodermic reinforcement. | Highway Construction Bridge Construction Demolition | \$ 1,030,000 \$ 2,350,000 \$ 1,250,000 | Massachusetts Highway Department - District 5 1000 County Street, Taunton, MA 02780 POC: Paul Washburn Tel: (781) 749-6205 Fax: (781) 749-6388 | Gordon R. Archibault, Inc. 200 Main St., Pawtucket, RI 02860 POC: Joe Krajewski Tel: (401) 726-4084 Fax: (401) 728-1533 | \$ 4,498,732.00 | 10/31/2006 |
| Weymouth, MA | Bridge Replacement W-30-002 (Concrete) Hix Bridge Road over East Branch Westport River Contract #33025 | Remove and Replace 350' multi span bridge over Westport River, supported on 48" drilled shafts. Prestressed bridge beams and cast in place concrete deck and Texas rail | Bridge Construction Grading, Drainage & Site Dev Traffic Signals Marine Demolition | \$ 3,700,000 \$ 769,000 \$ 41,000 \$ 690,000 | Massachusetts Highway Department - District 5 1000 County Street, Taunton, MA 02780 POC: Greg Nicolas Tel: (508) 636-0296 Fax: (508) 636-0287 | Lamson Engineering Co. 437 Cherry St., Newton, MA 02465 POC: Kin Chung Lam Tel: (617) 558-0101 Fax: | \$ 5,200,000.00 | 11/19/2006 |
| West Boylston, MA | Demolition of the Former Worcester County Hospital Contract #33025 | Demolition and Asbestos Abatement of a 4 story, concrete structure, approximately 140,000 square feet. Also included is tunnel demolition and the construction of a new, pre-cast, fire pump building. | Highway Construction Electrical Demolition Mechanical Asbestos Abatement Precast Concrete | \$ 200,000 \$ 69,500 \$ 1,455,155 \$ 74,800 \$ 850,000 \$ 180,000 | DCAM 1 Ashburton Place, Boston, MA POC: Mark Roberts Tel: (617) 727-4003 Fax: (617) 727-6877 | Tighe & Bond Inc 324 Grove St., Worcester, MA 01608 POC: Todd Brown Tel: (508) 754-2301 Fax: (508) 795-1087 | \$ 3,220,000.00 | 7/15/2006 |
| Cambridge, MA | Project No. DCP0104 Cambridge, MA - 163 Harvard Street and 36 Dickinson Street (238 Broadway) Building Deconstruction Contract #3859 | Demolition of two commercial structures, backfilling and grading. | Highway Construction Demolition Asbestos Abatement | \$ 40,000 \$ 302,500 \$ 100,000 | City of Cambridge 147 Hampshire Street, Cambridge, MA 02139 POC: Owen O'Flordan Tel: (617) 349-4800 Fax: | SEA Consultants 485 Mass Ave., Cambridge, MA 02139 POC: Terry Tolosko Tel: (517) 497-7800 Fax: | \$ 442,500.00 | 12/31/2005 |
| Fall River, MA | A.S. Letourneau Elementary School Building Demolition, Asbestos Abatement and Site Preparation Contract #PA-154 | Demolition of elementary school, asbestos abatement and site preparation. | Highway Construction Demolition Asbestos Abatement | \$ 30,000 \$ 337,274 \$ 75,000 | City of Fall River 1 Government Center, Fall River, MA 02722 POC: Terry Sullivan Tel: (508) 324-2000 Fax: | ML Vernon Group Architects, Inc. POC: William Peters 20 Cabot Road, Woburn, MA 01801 Tel: (781) 937-9720 ext. 115 Fax: | \$ 447,274.00 | 12/19/2005 |
| Waltham, MA | Proposed Public Access Facility Improvements Boat Ramp and Boarding Floats, Wellfleet Harbor | Demolition of existing reinforced concrete boat ramp on timber piles. Construction of new cast in place and precast concrete ramp with floating docks and guide piles. | Marine Construction Marine Demolition | \$ 330,700 \$ 90,000 | Department of Fisheries, Wildlife and Environmental Law Enforcement 1440 Soldiers Field Rd., Brighton, MA 02135 POC: Douglas Cameron Tel: (617) 727-1843 Fax: (617) 727-7214 | Bourne Consulting Engineering 184 W. Central St., Franklin, MA 02038 POC: Ronald R. Bourne Tel: (508) 528-8133 Fax: (508) 520-6671 | \$ 420,700.00 | 10/31/2005 |
| Dover, NH | Maintenance Dredging, 7-Foot Channel, Cocheco River Contract #W912WJ-04-C-0010 | Maintenance dredging of 95,000 cubic yards of the federal navigation channel in the Cocheco River. | Marine Construction | \$ 1,850,000 | Dept of the Army, Corps of Engineers, NE 696 Virginia Road, Concord, MA 01742 POC: Shiella M. Winsor-Vinculilla Tel: (978) 851-0200 Fax: (978) 851-4962 | Dept of the Army, Corps of Engineers, NE 696 Virginia Road, Concord, MA 01742 POC: Jim Doucakis Tel: (978) 851-0200 Fax: (978) 851-4962 | \$ 4,240,421.76 | 11/30/2005 |

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|---------------|--|---|--|---|---|--|-----------------|-----------------|
| Lowell, MA | Two Bridge Rehabilitations - School Street over the Northern Canal and over the Merrimac River Contract #31201 | Removal and replacement of 150 foot long concrete arch bridge and deck replacement of 205' 3 span bridge, Texas rail, rock anchors, drainage, water, approach roadway and demolition. | Highway Construction Bridge Construction Traffic Signals Demolition | \$ 773,000 \$ 1,971,236 \$ 63,000 \$ 836,000 | Massachusetts Highway Department - District 4 519 Appleton Street, Arlington, MA 02174 POC: Mark Fedele Tel: (978) 957-8152 Fax: (978) 957-7982 | Edwards & Kelcey 529 Main St., Ste 203, Boston, MA 02129 POC: Greg Stielano Tel: (617) 242-9222 Fax: (617) 242-9824 | \$ 3,643,236.00 | 11/30/2005 |
| Walham, MA | Demolition of the Former "Olympus State Hospital" 775 Trepelo Rd. Walham, MA | Complete Asbestos and Hazardous Materials Abatement and Demolition of a former State Hospital Facility | Highway Construction Demolition Asbestos Abatement | \$ 50,000 \$ 2,018,401 \$ 800,000 | Pulte Homes of New England LLC 115 Flanders Road, Suite 170 Westboro, MA 01581 POC: Michael Meurant Tel: (508) 870-9899 Fax: (508) 870-0408 | Pulte Homes of New England LLC 115 Flanders Road, Suite 170 Westboro, MA 01581 POC: Michael Meurant Tel: (508) 870-9899 Fax: (508) 870-0408 | \$2,868,401.00 | 10/31/2005 |
| Warwick, MA | Demolition at the Former MCI Warwick 335 Richmond Road | Demolition of Fire Damaged Structures | Demolition Asbestos Abatement | \$ 143,000 \$ 10,000 | DCAM 1 Ashburton Place, Boston, MA 02108 POC: Mark Roberts Tel: (617) 727-4050 Fax: | None | \$ 153,000.00 | 9/30/2005 |
| Devens, MA | Davao Housing Demolition | Demolition and Asbestos Abatement of 152 military housing units and associated utility work. | Highway Construction Demolition Asbestos Abatement | \$ 50,000 \$ 487,142 \$ 350,000 | Mass Development 43 Buena Vista St., Devens, MA 01432 POC: Alan Delaney Tel: (617) 330-2000 | Tighe & Bond Inc 324 Grove St., Worcester, MA 01608 POC: Todd Brown Tel: (508) 754-2301 | \$ 887,142.00 | 3/31/2005 |
| Mansfield, MA | Demolition of the Former Cleveland Twist Drill Building | Demolition and Asbestos Abatement of a former industrial, manufacturing facility, approximately 86,000 square feet, ranging from 1 to 4 stories in height. | Demolition | \$ 389,990 | A.C. Intermediate Co c/o VideoJet Technologies 1500 Middle Blvd., Wood-Dale, IL 60191 POC: Carl Grabinski Tel: (401) 728-6860 Fax: | Tighe & Bond Inc 324 Grove St., Worcester, MA 01608 POC: Todd Brown Tel: (508) 754-2301 Fax: (508) 795-1087 | \$ 470,775.23 | 3/31/2005 |
| Nashua, NH | The Demolition of the Overhead Door Company, Inc. (Fimble Door) Building Contract #10040-N FAP #NRBD-HPX-5315(051) | Asbestos Abatement and Demolition of a 65,000 square foot industrial facility. Furnish and install 1,800 linear feet of 6' high chain link fence. | Demolition Asbestos Abatement | \$ 177,000 \$ 56,000 | New Hampshire Department of Transportation 1 Hazen Drive, Concord, NH 03302-0483 POC: Deborah Weil Tel: (603) 271-3733 Fax: (603) 271-1558 | NHDOT 1 Hazen Dr., Concord, NH 03302-0483 POC: Mark Caesar Tel: (603) 271-3733 Fax: (603) 271-1558 | \$ 223,000.00 | 1/31/2005 |
| Lowell, MA | Demolition 5 Locations | Demolition and Asbestos Abatement | Demolition | \$ 163,900 | City of Lowell 50 Arcand Dr., Lowell, MA 01852 Patricia Luckin Tel: 978-446-7156 Fax: 978-970-4287 | None | \$ 163,900.00 | 12/22/2004 |
| Everett, MA | Demolition for the Hale School Glendale Street | Demolition and Asbestos Abatement | Demolition Asbestos Abatement | \$ 185,202 \$ 20,000 | City of Everett 484 Broadway Everett, MA 02149 Ghassan Moussa Tel: 617-394-2250 Fax: 617-394-2433 | None | \$ 205,202.00 | 12/16/2004 |

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| Lawrence, MA | Demolition for the "New Emergency Department" Lawrence General Hospital | Demolition and Asbestos Abatement | Demolition Asbestos Abatement | \$ 92,718 \$ 53,000 | Harvey Construction Corp. of NH 10 Harvey Rd., Bedford, NH 03110 Scott Martinelli Tel: 603-624-4600 Fax: 603-658-0389 | None | \$ 145,718.00 | 12/11/2004 |
| Plainfield, CT | Demolition of the Carvill Combing Mill Company Site | Building Demolition of a 3 story brick mill complex, removal of all debris and backfill of cellar hole. | Demolition | \$ 298,803 | Mill City Environmental, Inc. 100 Foot of John Street, 4th Floor, Lowell, MA 01855 POC: Brian Chapman | Shaw Environmental Corp. 100 Foot of John Street, Hopkington, MA POC: | \$ 298,083.00 | 12/18/2004 |
| Concord, MA | Thoreau Elementary School Abatement & Demolition, 29 Prairie Street | Asbestos Abatement and Demolition of a 40,000 square foot elementary school | Demolition Asbestos Abatement | \$ 293,481 \$ 86,000 | Town of Concord 22 Monument Square, Concord, MA 01742 POC: Christopher Whelan Tel: (978) 318-3000 | Symmes Maini & McKee Associates 1000 Mass Ave., Cambridge, MA 02138 POC: Lorraine Finnegan Tel: (617) 547-5400 | \$ 374,995.00 | 10/31/2004 |
| Lowell, MA | School Street Bridge Restoration Contract #C0302875 | Demolish concrete around Verizon conduits, support and protect existing Verizon cables. | Demolition | \$ 108,000 | Verizon Communications 240 East 38th St, 14th Flr, New York, NY 10016 POC: Frank Lenhardt Tel: (212) 398-7356 Fax: | None | \$ 108,000.00 | 10/15/2004 |
| Lowell, MA | Bridge Replacement L-15-027 (Steel) - Alken Street over the Northern Canal FA #BR-001S(058)X Contract #33161 | Removal and replacement of a single span bridge over the Northern Canal with plate girders and a concrete deck. | Highway Construction Bridge Construction Traffic Signals Demolition | \$ 260,446 \$ 480,000 \$ 91,000 \$ 160,000 | Massachusetts Highway Department - District 4 519 Appleton Street, Arlington, MA 02174 POC: Mark Fedale Tel: (978) 957-8152 Fax: (978) 957-7982 | HNTB 75 State Street, Boston, MA 02109 POC: Dennis Reip Tel: (617) 542-6900 ext. 2371 Fax: (617) 428-6905 | \$ 1,051,240.00 | 7/31/2004 |
| Chicopee, MA | Abatement and Demolition of Delta Park | Asbestos and hazardous materials abatement. Demolition of several buildings of a former foundry | Demolition | \$ 877,600 | Air Quality Experts, Inc. 40 Lowell Rd, Unit 1, Salem, NH 03079 POC: Chris Thompson Tel: Fax: | Tighe & Bond Mathew Jacques 53 Southampton Rd, Westfield, MA 01085 Tel: (413) 562-1600 Fax: | \$ 877,600.00 | 7/31/2004 |
| Lowell, MA | Public Access Facility Improvements, Boat Ramp, Floating Dock, Paving and Drainage, Merrimack River | Construction of new recreational facility with parking lot, concrete boat ramp and floats. Steel Sheet piling and pipe piles for float guides. | Marine Construction Highway Construction | \$ 340,000 \$ 488,566 | Department of Fisheries, Wildlife and Environmental Law Enforcement 1440 Soldiers Field Rd., Brighton, MA 02135 POC: Anthony Stella Tel: (617) 727-1843 Fax: (617) 727-7214 | Department of Fisheries, Wildlife and Environmental Law Enforcement 1440 Soldiers Field Rd., Brighton, MA POC: Anthony Stella Tel: (617) 727-1843 Fax: (617) 727-7214 | \$ 826,566.00 | 6/28/2004 |
| Malden, MA | Contract #PAB-108 Demolition at 333 Bryant Street | Demolish existing masonry building, including asbestos abatement | Demolition Asbestos Abatement | \$ 91,500 \$ 7,100 | City of Malden Redevelopment Authority 200 Pleasant Street, Malden, MA 02148 POC: Angelo Napolitano Tel: Fax: | Fay, Spofford & Thordike 5 Burlington Woods, Burlington, MA POC: George Protosowicki, P.E. Tel: (781) 221-1000 Fax: (781) 229-1115 | \$ 96,500.00 | 4/30/2004 |
| Lowell, MA | Stoklossa Middle School Site Development | Demolition and Contaminated Soil Removal | Demolition Asbestos Abatement Haz Waste Remediation | \$ 1,437,000 \$ 50,000 \$ 1,330,000 | City of Lowell 375 Merrimack Street, Lowell, MA 01853 POC: Edward Souza Tel: (978) 446-7088 Fax: (978) 446-7089 | Drumney/Rosanne and Anderson 141 Herrick Rd., Newton Center, MA 02459 POC: Tel: Fax: | \$ 2,817,000.00 | 1/31/2004 |

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|----------------|--|---|----------------------------------|-------------------------------------|--|--|-----------------|-----------------|
| Nashua, NH | Demolition of Various Buildings | Demolition of Buildings at Five Locations | Demolition | \$ 171,000 | New Hampshire Department of Transportation 1 Hazen Drive, Concord, NH 03302 POC: Frank Bauer Tel: (603) 271-3734 Fax: (603) 271-3914 | None | \$ 171,000.00 | 12/31/2003 |
| Lowell, MA | Contract #X-A006(116) Demolition of the Julian D. Steele Development | Demolition and Asbestos Abatement of 265 housing units. | Demolition Asbestos Abatement | \$ 864,445 \$ 600,000 | Residents First Development Corp. Lowell, MA POC: Tom Collins Tel: (978) 656-4664 Fax: (978) 937-3599 | Raymond T. Guertin Architect 9R Page Street, Danvers, MA 01923 POC: Raymond T. Guertin Tel: (978) 774-8169 Fax: (978) 750-4898 | \$ 1,464,445.00 | 10/15/2003 |
| Greenfield, MA | Greenfield Tap & Die Demolition | Demolition and asbestos abatement, former mill buildings | Demolition Asbestos Abatement | \$ 523,430 \$ 5,000 | Town of Greenfield 253 Main St., Greenfield, MA 01301 POC: Nancy Golf Tel: (413) 772-1548 Fax: (413) 772-1389 | Tighe & Bond, Inc. 324 Grove St., Worcester, MA 01605 POC: Todd Brown Tel: (508) 754-2201 Fax: (508) 795-1087 | \$ 528,430.00 | 8/8/2003 |
| Lowell, MA | Demolition of the Ryan Block | Interior Demolition and asbestos abatement. | Demolition | \$ 220,000 | Nicholas C. Sarris, Inc. 87 Pevey Street, Lowell, MA POC: Nick Sarris Tel: (978) 458-9762 Fax: | None | \$ 220,000.00 | 4/30/2003 |
| Boston, MA | Demolition of the Tow Boat Building, Atwood Building & the Central Wharf Deck at Lewis Wharf | Demolition of 2 wharf buildings to their foundation piles. | Marine Demolition | \$ 178,500 | Sea & Shore Contracting, Inc. 12 Densmore Street, Quincy, MA 02171 POC: Harold Brown Tel: (617) 438-0692 Fax: (617) 773-0003 | None | \$ 178,500.00 | 5/1/2003 |
| Rye, NH | Demolition of the Farragut Hotel | Demolition and Removal of a 3 story Hotel | Demolition | \$ 183,000 | Valley Properties, Inc. 875 East Street, Tewksbury, MA 01876 POC: Mike Kattenbach Tel: (978) 851-0200 Fax: | None | \$ 183,000.00 | 3/31/2003 |
| Lowell, MA | Rehabilitation of the Swamp Locks Lock Chamber | Rehabilitation of granite walls of upper lock and construction of a new 110' long reinforced concrete lock. | Marine Construction | \$ 449,046 | Lowell National Historical Park 67 Kirk Street, Lowell, MA 01852 POC: Marcia A. Dolce Tel: (978) 275-1713 Fax: (978) 275-1748 | None | \$ 449,046.00 | 9/23/2003 |
| Devens, MA | Contract #C1780020011 PX Main Store Demolition | Demolition of Building | Demolition Asbestos Abatement | \$ 119,040 \$ 30,000 | Mass Development Authority 43 Buena Vista Street, Devens, MA 01432 POC: Neil Mauzer Tel: (978) 772-6340 Fax: (978) | None | \$ 149,040.00 | 01/03 |
| | Contract #03-004 | | | | | | | |

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| Worcester, MA | Phase I - Site Preparation and Demolition of the Worcester Vocational High School Project | Demolition of Worcester Vocational High School | Demolition | \$ 829,300 | City of Worcester 455 Main Street, Worcester MA 01608 POC: Eric Twickler Tel: (508) 799-1220 Fax: (508) 799-1244 | Lamoureux & Pagano Associates 14 E Worcester St, Worcester, MA 01604 POC: Robert Parrish Tel: (508) 752-2831 Fax: (508) 757-7769 | \$ 829,300.00 | 01/03 |
| East Boston, MA | Demolition and Removal of the Dry-dock *Aries* | Dismantle and Remove Sunken Dry-dock. | Marine Demolition | \$ 588,624 | Boston Marine Works, Inc. POC: Lisa Goodhart Tel: (617) 428-3458 Fax: | None | \$ 588,624.00 | 10/2/2002 |
| Concord, NH | Environmental Abatement and Demolition Services for Sears Block Redevelopment Contract #RFP52-02 | Asbestos Removal and Building Demolition | Demolition Asbestos Abatement | \$ 328,000 \$ 37,000 | City of Concord 41 Green Street, Concord, NH 03301 POC: Matt Walsh Tel: (603) 225-8598 Fax: (603) 228-2701 | Nobis Engineering, Inc. 18 Chennel Dr., Concord, NH 03301 POC: Mayflia Parker Tel: (603) 224-4182 Fax: (603) 224-2507 | \$ 365,000.00 | 9/1/2002 |
| Lowell, MA | Demolition of the Lowell City Barns Corner of Broadway and Fletcher Street | Asbestos Removal and Building Demolition | Demolition Asbestos Abatement | \$ 195,000 \$ 5,000 | Nicholas C. Sarris, Inc. 87 Pevey Street, Lowell, MA POC: Nick Sarris Tel: (978) 458-9762 Fax: | None | \$ 200,000.00 | 9/30/2002 |
| Boston, MA Contract #31035 | Bridge Replacement (Steel Stringer) - Babson Street over MBTA and Amtrak | Removal of 125' single span steel truss bridge and construction of drilled shaft supported center pier, abutments, two span steel frame bridge, concrete deck, rail, anti-missile fence and approach road work | Highway Construction Bridge Construction Demolition | \$ 152,386 \$ 1,051,259 \$ 175,000 | Massachusetts Highway Department - District 4 519 Appleton St, Arlington, MA 02476 POC: Harry Thompson Tel: (617) 590-0860 | Massachusetts Highway Department POC: Dan Crovo Tel: (617) 973-7580 | \$ 1,540,818.00 | 7/3/2002 |
| Devens, MA | Jackson Road Reconstruction - Phase I | Realignment and reconstruction of 6,600 linear feet of road, with drainage, electric, telephone, water, sewer, street lighting, landscaping, drilling and blasting. Construction of three retention ponds w/ clearing and grubbing, 100,000 cy of earth excavation, shaping, drainage structures, learning and seeding. | Highway Construction Utilities Sewer & Water Surfacing | \$ 2,677,583 \$ 1,400,000 \$ 450,000 \$ 160,000 | Mass Development Authority 43 Buena Vista Street, Devens, MA 01432 POC: Michael Vignale Tel: (978) 772-6340 | BETA Group POC: Mike Vignale Tel: (781) 255-1982 | \$ 4,687,582.75 | 6/1/2002 |
| Lynn, MA | EDA Project No. 01-49-03788 Contract No. 99-027 G.E. Wharf Demolition | Demolition of 600' Wharf, timber pile removal and reconstruction of revetment | Demolition Marine Demolition | \$ 375,188 \$ 300,000 | IDC POC: James Begley Tel: (781) 594-2860 | Brown & Caldwell POC: Jeff Capul Tel: (201) 818-6055 | \$ 675,188.28 | 4/1/2002 |
| Devens, MA | Northwest Area Demolition and Asbestos Abatement | Asbestos Removal and Demolition of 129 Housing Buildings | Demolition Asbestos Abatement | \$ 1,500,000 \$ 487,000 | Mass Development Authority 43 Buena Vista Street, Devens, MA 01432 POC: Neil Mauzer Tel: (978) 772-6340 | Tighe & Bond, Inc. POC: Brian Day Tel: (413) 562-1600 | \$ 1,987,000.80 | 3/1/2002 |
| Newton, MA | Rehabilitation of Herrick Road Bridge FTA Grant No. MA-03-0228 Contract #B27CN01 | Removal and reconstruction of single span bridge over Green line, precast box beam bridge with concrete deck, substructure repairs, anti-missile fence, approach road work | Bridge Construction | \$ 898,848 | Massachusetts Bay Transportation Authority 500 Arbor Way, Jamaica Plain, MA 02130 POC: George Conway Tel: (617) 427-7703 | H.W. Lochner POC: Basil Bantimba Tel: (617) 542-4275 | \$ 898,848.00 | 2/1/2002 |

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|---------------|---|--|--|--|---|--|-----------------|-----------------|
| Devens, MA | Business Service Area Demolition | Asbestos Removal and Demolition of 13 buildings | Demolition Asbestos Abatement | \$ 520,000 \$ 50,000 | Mass Development Authority 43 Buena Vista Street, Devens, MA 01432 POC: Larry Vincent Tel: (978) 772-6340 | Guertin Elkerton & Associates POC: David Press Tel: (781) 279-2288 | \$ 570,000.00 | 1/1/2002 |
| Brookline, MA | Cypress Street Bridge Reconstruction Bridge No. B-27-004 FTA Grant No. MA-03-0228 Contract # B27CN02 | Removal and reconstruction of single span steel frame bridge over Green line with concrete deck, substructure repairs, rails, anti-missile fence, approach road work | Bridge Construction | \$ 1,198,848 | Massachusetts Bay Transportation Authority 500 Arbor Way, Jamaica Plain, MA 02130 POC: George Conway Tel: (617) 427-7703 | Gannett Fleming POC: Malek A. Al-Khalib Tel: (781) 380-7750 | \$ 1,198,848.80 | 12/1/2001 |
| Nashua, NH | Howard Johnsons Motel Demolition | Demolition of Hotel including subgrade features | Demolition | \$ 156,400 | N.E. Performance Cats Properties, LLC. POC: Ammar Dieb | MI. Vernon Group, Inc. POC: Daniel Ouall Tel: (781) 438-9700 | \$ 156,400.00 | 9/15/2001 |
| Pease | Pease International Tradeport Hangar Demolition | Demolition of 5 hangars and management of asbestos waste | Demolition Asbestos Abatement | \$ 50,000 \$ 4,000 | Air Quality Experts, Inc. 40 Lowell Road, Salem, NH POC: Christopher Thompson Tel: (978) 772-6340 | None | \$ 54,000.00 | 9/15/2001 |
| Braintree, MA | Noise Barrier Construction | Construction of 1,200 linear feet of precast concrete, 10' tall sound barrier with support columns | Rails/Ida Construction | \$ 225,000 | Massachusetts Bay Transportation Authority 500 Arbor Way, Jamaica Plain, MA 02130 POC: George Conway Tel: (617) 427-7703 | Massachusetts Bay Transportation Authority 500 Arbor Way, Jamaica Plain, MA 02130 | \$ 259,247.19 | 8/1/2001 |
| Nashua, NH | Contract #U46CN01 Harcross Chemical Demolition 8 Capitol Street | Chemical Plant Demolition | Demolition | \$ 98,950 | R.L. Jeanotte, Inc. POC: Ted Hakala Tel: (978) 425-2333 | None | \$ 98,949.88 | 8/1/2001 |
| Andover, MA | River Street Bridge Reconstruction | Removal of existing bridge and replacement with cast in place concrete foundation and wingwalls with precast box culvert, sheet pile excavation support system, drainage, water and road work. | Highway Construction Bridge Construction Traffic Signals Demolition | \$ 215,000 \$ 150,000 \$ 24,000 \$ 30,000 | Town of Andover DPW POC: Brian Moore Tel: (978) 623-8350 | Vanasse, Hangen, Brustlin, Inc. POC: Mitch Kearny Tel: (617) 728-7777 | \$ 413,631.09 | 11/1/2000 |
| Malden, MA | Lincoln School Demolition 333 Cross Street | School Demolition | Demolition Asbestos Abatement | \$ 468,000 \$ 100,000 | Malden Redevelopment Authority POC: Angelo Napolitano Tel: (781) 324-5720 | Fay, Spofford, Thorndike, LLC. POC: George Protasowick Tel: (781) 221-1196 | \$ 568,000.00 | 9/1/2000 |
| Worcester, MA | Coss Knife Demolition | Asbestos removal, soil management and building demolition | Demolition | \$ 584,600 | City of Worcester POC: Art Tucker Tel: (508) 799-1200 | Weston & Sampson Engineers, Inc. POC: Joel Kantola Tel: (978) 532-1900 | \$ 584,600.00 | 8/1/2000 |
| Devens, MA | Jackson Road Demolition | Demolition of 24 buildings | Demolition Asbestos Abatement | \$ 688,120 \$ 340,000 | Mass Development 43 Buena Vista Street, Devens, MA 01432 POC: Alan Delaney Tel: (978) 772-6340 | Tighe & Bond, Inc. POC: Todd Brown Tel: (413) 562-1600 | \$ 1,029,120.00 | 8/1/2000 |
| Revere, MA | Beach Street Bridge Reconstruction FTA Grant No. MA-90-X268-02 Contract #B46CN01 | Removal and reconstruction of single span bridge over Blue line, precast box beam bridge with bluminous concrete deck, substructure repairs, anti-missile fence, approach road work | Bridge Construction Demolition Highway Construction | \$ 671,853 \$ 100,000 \$ 75,000 | Massachusetts Bay Transportation Authority 500 Arbor Way, Jamaica Plain, MA 02130 POC: George Conway Tel: (617) 427-7703 | Pennomi Associates, Inc. POC: Edward Malhatt Tel: (617) 542-6521 | \$ 846,852.90 | 7/1/2000 |

**S&R CORPORATION
COMPLETED PROJECT LIST**

03/29/12

| Location | Project/Contract # | Description of Work | Class of Work | Dollar Amount of Each Class of Work | Owner and Owner's Rep. | Architect/Engineer & Contact Person | Contract Amount | Completion Date |
|----------------|--|--|----------------------------------|-------------------------------------|---|--|-----------------|-----------------|
| Methuen, MA | Methuen Mall Demolition | Demolition of 400,000 SF former shopping mall | Demolition | \$ 705,615 | Valley Partners Limited POC: Dan Scheihs Tel: (978) 749-3000 | Gilbane Building Company POC: Pat Walsh Tel: (978) 688-2828 | \$ 705,615.00 | 5/1/1999 |
| Pittsfield, MA | England Brothers Demolition of Building | Asbestos abatement and demolition of 250,000 SF building | Demolition Asbestos Abatement | \$ 754,777 \$ 85,000 | City of Pittsfield POC: Robert Tone Tel: (413) 499-9470 | O'Brien & Gere POC: Phil Clark Tel: (413) 443-7471 | \$ 839,777.21 | 5/1/1999 |
| Pittsfield, MA | Merritt Road Demolition | Asbestos abatement and demolition of 19 buildings | Demolition Asbestos Abatement | \$ 268,427 \$ 67,000 | Massachusetts Highway Department POC: John Kiger Tel: (413) 743-3511 | Massachusetts Highway Department | \$ 335,427.00 | 9/1/1998 |
| Limestone, ME | South Wherry Asbestos Abatement and Demolition | Asbestos abatement demolition of 1500 housing units, construction, operation and closure of 6 acre demolition landfill | Demolition Asbestos Abatement | \$ 1,000,000 \$ 600,000 | Loring Development Authority 1700 Texas Drive, Limestone, ME POC: Carl Flora Tel: (207) 328-7005 | Langille Aroostook Engineering 219 Parsons Rd, Presque Island, ME 04769 Tel: (207) 764-9328 | \$ 1,600,000.00 | 11/1/1999 |
| Lowell, MA | Lawrence Mills | Demolition/Asbestos abatement and management of asbestos waste of 13 buildings | Demolition Asbestos Abatement | \$ 2,040,000 \$ 60,000 | DCAM 1 Ashburton Place, Boston, MA POC: Robert Gray/James Fimegan Tel: (617) 727-4650 | Gale Associates, Inc. 163 Libbey Parkway, Weymouth, MA 02189 POC: Elizabeth Lewis Tel: (781) 335-6465 | \$ 2,100,000.00 | 1/1/1999 |



KEY PERSONNEL LISTING

3/1/2012

| INDIVIDUAL'S NAME | PRESENT POSITION | YEARS OF CONSTRUCTION EXPERIENCE | MAGNITUDE & TYPE OF WORK | IN WHAT CAPACITY |
|---------------------|----------------------------------|----------------------------------|--|------------------------------|
| Roger R. Ploof, Jr. | President | 25 | \$84 Million Road, Bridge & Demo | President |
| Steven Ploof | Treasurer | 25 | \$84 Million Road, Bridge & Demo | Treasurer |
| William Manning | Chief Financial Officer | 31 | Accounting Finance | Chief Financial Officer |
| Thomas Guerette | Demolition Division Manager | 25 | \$8 Million Road, Bridge & Demo | Estimator/Project Manager |
| Eric W. Jones | Construction Division Manager | 16 | \$157 Million Road, Bridge & Demo | Project Manager |
| Frank Salmon | Project Manager | 19 | \$84 Million Road, Bridge & Demo | Project Manager |
| Brad Lubenau | Project Manager | 16 | \$250 Million Road, Bridge & Demo | Project Manager |
| Michael R. Loiselle | Project Manager | 16 | \$385 Million Road, Bridge & Demo | Project Manager |
| Wesley Dumont | Project Manager | 15 | \$8 Million Road, Bridge & Demo | Assistant Project Manager |
| Robert Campbell | Superintendent | 23 | \$84 Million Road, Bridge & Demo | Superintendent |
| R. Wayne Nelson | Superintendent | 42 | \$17 Million Road, Bridge & Demo | Superintendent |
| Paul Darling | Superintendent | 36 | \$8 Million Road, Bridge & Demo | Superintendent |
| Ronald Sumner | Superintendent | 37 | \$20 Million Road, Bridge & Demo | Superintendent |
| Thomas Malvarosa | Superintendent | 20 | Road, Bridge & Demo Road, Bridge & Demo | Superintendent |
| John Parrington | Superintendent | 20 | \$8 Million Road, Bridge & Demo | Superintendent |
| Brian Dawley | Superintendent | 29 | \$74 Million Road, Bridge & Demo | Superintendent |
| Thomas F. Padula | Superintendent | 39 | \$20 Million Road, Bridge & Demo | Superintendent |
| Jody Prevost | Superintendent | 24 | \$21 Million Road, Bridge & Demo | Superintendent |
| Patrick O'Malley | Superintendent | 22 | \$6.2 Million Demo & Haz Abatement | Superintendent |
| Patrick O'Connor | Safety & Health Officer | 19 | \$80 Million Road, Bridge & Demo | Safety Officer |
| Callan Mintz | Safety Officer | 2 | \$84 Million Road, Bridge & Demo | Safety Officer |
| Richard LeBlanc | Bridge Estimator | 32 | \$84 Million Road, Bridge & Demo | Estimator |
| Alan J. Haggan | Surveyor | 25 | \$84 Million Road, Bridge & Demo | Surveyor |
| Michael Keegan | Surveyor | 33 | \$1.4 Billion Road, Bridge & Demo | Surveyor |

Roger Ploof

Professional Experience

1994— Present

S&R Corporation

Lowell, MA

President & General Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Project owners include MHD, AMTRAK, MBTA, DCAM, Moss Government Land Bank, Local Municipalities and Private Owners
- Responsible for scheduling of the daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Schedule of equipment maintenance
- Performance of weekly safety meetings

1987— 1994

S&R Contracting Corporation

Pelham, NH

Superintendent

- Responsible for all job-site supervision of labor, equipment and subcontractors. Project owners include MHD, AMTRAK, MBTA, DCAM, Local Municipalities and Private Owners
- Responsible for the scheduling of all material deliveries and subcontractors
- Scheduling of equipment and manpower needs on a weekly basis
- Job-site engineering layout
- Review and enforce job-site safety policies
- Job quantity tracking

Licenses

Massachusetts Construction Supervisors License, Unrestricted
Massachusetts Hydraulics License
40 HAZWOPPER Training
C.D.L. License
City of Lynn Building Contractors License
License Asbestos Remdval Supervisor

Professional Affiliations

Associated Builders and Contractors Association
National Association of Demolition Construction
OSHA 10 Hour Contractors Safety and Health Training

Steven Ploof

Professional Experience

1994— Present

S&R Corporation

Lowell, MA

Treasurer/Project Manager/Estimator

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Project owners include MHD, AMTRACK, MBTA, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for material procurement and subcontractor buyout
- Responsible for engineering design, material and subcontractor conformance with contract documents
- Preparation and review of submittals
- Coordination of quality control lab and project surveyors
- Responsible for construction operations, project contracting and startup
- Estimating new construction projects
- Preparation of schedules, estimates and contract modifications
- Profit and loss-control and project closeout

1987— 1994

S&R Contracting Corporation

Pelham, NH

Superintendent

- Responsible for all job-site supervision of labor, equipment and subcontractors. Project owners include MHD, AMTRAK, MBTA, DCAM, Local Municipalities and Private Owners
- Responsible for the scheduling of all material deliveries and subcontractors
- Scheduling of equipment and manpower needs on a weekly basis
- Job-site engineering layout
- Review and enforce job-site safety policies
- Job quantity tracking

Licenses

Massachusetts Construction Supervisors License, Unrestricted
City of Lynn Building Contractors License
City of Salem License to Demolish Buildings

Professional Affiliations

Associated Builders and Contractors Association
National Association of Demolition Construction
OSHA 10 Hour Contractors Safety and Health Training

Computer Experience

Microsoft Windows98, Primavera, Expedition, Bid2Win in Estimating System,
Microsoft Excel

2004— 2006

Deluxe Corporation

Shoreview, MN

A \$1.6B printing and supply business (acquired New England Business Service in 2004)

Director of Finance for Manufacturing Shared Services

- Managed finance, accounting and analysis for 20 printing and distribution locations
- Provide finance support for multiple integration projects with synergy savings of \$17M
- Financial analysis for AT Kearney to evaluate all manufacturing locations for strategic fit
- Closely involved in the conversion to a common SAP accounting solution

1979—2000

Nashua Corporation

Groton, MA

A \$350M, (\$1B at one time), multinational manufacturer of copier and printing supplies, coated paper products and business labels

Controller and Supply Chain Manager, Specialty Coated Products Division and Projection Systems Division (1998 – 2000)

- Performed due diligence and created the business model resulting in the acquisition of a \$100M label and printed products business
- Managed a program to improve logistics management resulting in a 40% cost reduction
- Reorganized corporate warehouse operation, reducing costs by 50%
- Reduced inventory by 45% while improving on-time delivery performance

Assistant Treasurer (1997 - 1998)

- Responsibilities including lending, pensions, 401K plans, investor relations and strategic planning
- Supported BT Alex. Brown for sale of \$50M division
- Coordinated activities with Braxton Associates for Strategic review of the company
- Organized Analysts' meetings in New York and Boston, press releases and annual reports

Controller, Imaging Supplies Division (1994 – 1996)

- Managed a turnaround team to fix inventory, accounting, operations and costs for a plant in Mexico (inventory was reduced by over \$5M)
- Merged the financial operations of the Toner Products and Laser Cartridge divisions
- Implemented a cell-based toner manufacturing operation

Controller and Operations Manager, Laser Cartridge Division (1990 – 1994)

A newly acquired business that grew from \$1M in sales to over \$25M in four years

- Responsible for Finance, Purchasing, Planning, Produce Management and Human Resources
- Instituted accounting, reporting systems and software for this new business
- Managed programs to collect empty laser toner cartridges

Controller, Graphic Products Division (1985 – 1990)

- Implemented a fully integrated manufacturing and accounting system

Controller, Office Systems Division – Toronto, Canada (1984 – 1985)

- Managed a turnaround project for underperforming business resulting in significant savings
- Negotiated new lines of credit; working capital as well as discounted rental contracts

Controller, Office Systems – Europe

\$120M distributor of copiers in Belgium, Germany, France, Italy and Netherlands

- Participated in a worldwide negotiation of a banking standstill agreement with lenders resulting in a new banking facility in Nashua. Led the effort in five countries
- Arranged financing for rental and leased photocopies

Controller, Office Systems – Toronto, Canada (1981 – 1982)

- Resolved significant inventory problems. Created new procedures for the future

Accounting Manager/Controller – Office Systems Business US (1979 – 1981)

Education

Degrees

Rivier College

Master of Business Administration

Northeastern University

Bachelor of Science - Accounting

Other

U.S. Army – First LT. Honorable Discharge
Treasurer – Londonderry Dollars for Scholars
Chairman – Londonderry Recreation Commission
Member – Town Master Plan Steering Committee
Member – FEI, SFA-NNE

Thomas J. Guerette

Objective

Manage a highly successful Demolition and Heavy Highway Bridge Contracting Firm. Work in close contact with our clients to bring them a level of comfort in knowing that their project is of the utmost importance to the management of S&R Corporation

Professional Experience

2003— Present

S&R Corporation

Lowell, MA

Demolition Division Manager

- Primary responsibilities include preparing cost estimates and bid proposals on demolition projects both in the public and private sector. Reviewing of bid documents, performing material takeoffs and making site visits. Once projects are awarded it is also my responsibility to prepare submittals, formulate a demolition plan and schedule that indentified and outlines timetables and sequences for all activities, prepare submittal packages, schedule of values for progress billings, prepare and negotiate changes in work or extra work orders, attend project meetings and act as a liaison between S&R Corporation field employees and the project owner/client
- Secondary responsibilities coordinate manpower, heavy equipment utilization, arrange for trucking and disposal sites, work in close contract with the project superintendent to monitor job progress and minimize any potential cost overruns.
- I also utilize my field experience as a heavy equipment operator to oversee some of the more delicate project concerns such as separating portions of buildings scheduled for demolition from buildings that are to remain and are occupied and active, work with our equipment operators and superintendents on critical activities such as heavy lifting or shoring structures to remain

2001— 2003

Regional Industrial
Services, Inc.

Bellingham, MA

Estimator/Project Manager/Equipment Operator

- Worked as project superintendent, estimator and heavy equipment operator
- Developed project estimates, demolition plans, prepared project submittals
- Operated heavy equipment, served as project manager and supervised all field activities

Vice President/Estimator/Project Manager

- Performed all aspects of estimating and securing demolition projects both private and public including performing site visits, material takeoffs, estimating time and equipment utilization and calculating disposal costs
- Successfully developed marketing and sales techniques to expand existing clientele to include major general contractors and public entities both in the New England region and beyond
- Extensive experience operating cranes, excavators and loaders. Experienced in assembly and disassembly, loading and transporting heavy equipment to and from jobsites
- Riggins and dismantling of large industrial structures, conveying towers, water tanks, signage, bridges and selective dismantling of buildings
- Experienced in recovery of building assets including salvaging and marketing of used lumber, steel, industrial equipment, bricks and granite building concepts.

Projects:**Pilgrim Theater/Washington Street – Boston, MA**

- Served as Project Manager Demolition of 5 six-story brick and wood buildings located in Boston's former "Combat Zone". All buildings were attached to occupied structures scheduled to remain, all bus route sidewalks and neighboring business' remain open and uninterrupted during the demolition project. Approximately 13,000 cubic yards of debris were hauled off site

Projects:**LaFayette Corporate Center/Two Avenue DeLaFayette – Boston, MA**

- Served as Project Manager for the selective interior strip out of a 400,000 square foot multi-level former retail mall, attached to a live four star hotel in downtown Boston. All interior components including all electrical, plumbing, HVAC, fire protection, walls, floor coverings, and the removal of three reinforced steel, concrete and glass pedestrian walkway bridges were also included. New openings in the existing concrete floors were made for new elevators, HVAC and mechanical systems.

Projects:**Boston Public Library Phase – II Renovations – Boston, MA**

- Serviced as Project Manager for the selective demolition and refit of the historic McKim building renovation. Complete demolition of all six floors in the Northwest Corridor, removal of all floor coverings in "Bates Hall", selective openings were made in the arched terra-cotta floors for new staircases, and elevator banks, selective removal of structural steel components for new construction. The building remained open, all areas live to foot traffic during all phases of demolition.

Projects:

Sharon Steel Mill – Fairmont, West Virginia

- Served as Project Manager on the US EPA Superfund cleanup of the former Fairmont Coke Works (Sharon Steel) site in Fairmont, West Virginia. The project included the complete demolition of approximately 45 acres of former “Coke” manufacturing facility. Demolition included the coal hammer mills, conveying towers, coke oven, by-products building, and all associated maintenance facilities, approximately 45,000 tons of masonry rubble was demolished and 2,500 tons of steel recycled.

Education

Degrees

1987— 1989

*Wentworth Institute of
Technology*

Boston, MA

Credit Courses in Metallurgy

Arc Welding I and II

Advanced Arc Welding

High School Diploma – Cambridge Ridge & Latin Class of 1985

Licenses

- State of Massachusetts Construction Supervisor (Unrestricted)
- State of Massachusetts Hoisting Engineer: 1A, 2A, 4A
- State of Connecticut Crane Operators License: Hydraulic and Mobile
- State of New Hampshire Class A CDL w/Tanker Endorsement
- State of Massachusetts Asbestos Associated Worker Trained

Eric W. Jones

Professional Experience

2004— Present

S&R Corporation

Lowell, MA

Construction Division Manager

- Responsible for all project management. Project owners include MHD, AMTRAK, MBTA, DCAM, Local Municipalities and Private Owners
- Responsible for the scheduling of all material deliveries and subcontractors.
- Responsible for project start up: Target schedule, submittals, budget and buyout
- Responsible for modifications to contracts, correspondence, cost revenue and tracking and project closeout.

2000— 2004

*Modern Continental
Company, Inc.*

New York, NY

Assistant Project Manager

Long Island Expressway Capacity Improvement Project \$126 Million

- Supervised and trained Superintendents, Field Engineers, Office Engineers and Cost Engineers
- Lead weekly progress meetings with client discussing safety, scheduling, payment and contract specification issues
- Prepared, managed and updated dynamic job CPM schedule
- Prepared and reviewed shop drawings and submittals
- Controlled distribution of project correspondence, submittals and drawings
- Coordinated equipment and manpower utilization needs on a daily basis
- Organized and directed work crews to perform activities efficiently
- Analyzed daily job productivity and implement cost control measures when necessary
- Managed subcontractors through coordination and scheduling
- Estimated and negotiated unit price items for change order work
- Owner: Massachusetts Highway Department
- Contract Amount: \$5,600,000.00
- Completion Date: April 2007

Project Engineer

Rehabilitation of the Long Island Expressway – Queens Midtown Viaduct to GCP Ramps
\$157 Million

- Supervised Field Engineers, Office Engineers and Cost Engineer
- Coordinated crews and equipment to maximize production
- Reviewed daily costs and daily production reports, supervised cost to complete process
- Prepared and managed daily, weekly and monthly schedules
- Reviewed and maintained submittal register
- Supervised subcontractor subcontracts and payments
- Developed and maintained detailed CPM schedule
- Supported field staff with subcontractor management and coordination
- Performed cost and schedule impact analyses

1997— 2000

*Modern Continental
Company, Inc.*

Cambridge, MA

Cost/Schedule Engineer

West Parking Garage Superstructure – Logan Airport \$65 Million

- Coordinated and organized daily work operations
- Developed and maintained a detailed cost loaded CPM schedule
- Performed cost and schedule impact analyses
- Active participant in preparation and negotiation of claims and changes
- Responsible for cost tracking and control
- Supported the field staff with subcontractor management and coordination

1994— 1997

*Foster Wheeler
Environmental Corporation*

Boston, MA

Project Engineer

Remediation and Demolition of Underground Storage Tanks – Newport, RI

Construction of Groundwater Treatment Facility – Bedford, MA

Construction of Groundwater Treatment Facility – Lowell, MA

- Managed the remediation and demolition of twelve underground storage tanks
- Responsible for developing work breakdown structure, baseline budget and CPM schedule, analyzing weekly trends and providing correction action
- Provided construction management support, submittal tracking, subcontract management, performance tracking and earned value calculations
- Furnished client with customized monthly reports detailing project cost forecast to complete, percent complete, various to budget and profit margin calculations
- Managed the construction, start up and operation of a groundwater treatment facility

Education

Degrees

1994

University of Massachusetts

Amherst, MA

Bachelor of Science Civil Engineering

Frank S. Salmon, LEED AP

Professional Experience

2011— Present

S&R Corporation

Lowell, MA

Senior Project Manager

Pawtucket RI – Rhode Island Department of Transportation, Contract No. 2010-CB-004
Responsible for total coordination, planning and subcontractor supervision to procure project and meet the scheduling demands of this multi-faceted project.

2009— 2011

*L.M. Heavy Civil
Construction Co., L.L.S*

Senior Project Manager

Responsible for managing several bridge replacement or rehabilitation projects for the Massachusetts DOT, including the Chapoquoit Road Bridge in Falmouth, the Bartlett Street Bridge in Brockton and the Route 3A Hancock Street Bridge in Quincy. Scope of work included demolition of superstructure and substructure elements, steel pile driving, support of excavation, reinforced concrete foundation structures, precast box beam erection, utilities and road work.

2007—2009

R. H. White Construction Co., Inc.

Division Manager

Overall responsibility for R.H. White's Building/Concrete Division, which performs the construction, renovation, "Green" Improvements, repair and/or demolition of buildings, various reinforced concrete structures including headwalls, dams, foundations, machine bases and retaining walls, steel erection, precast concrete erection, wastewater and water treatment plants, industrial/manufacturing facilities, power plants, dewatering systems, excavation and support of excavation. Integrate with other divisions on projects involving drainage, sewer, steam, gas, biogas and propane, utility bridges, roadway paving, welding, pipefitting and specialty mechanical work.

1998—2007

Modern Continental Co., Inc.

Project Manager

Responsible for managing several heavy highway construction projects on the Central Artery/Tunnel Project (CA/T, "Big Dig) in Boston, including C17A2 – State to North Street, C19E1 – Storrow Drive Connectors and C19E6 – Residual Ramps S-N & LC-N. Scope of work included slurry walls, underpinning of existing viaducts, mass tunnel excavation, support of excavation, concrete invert slabs, roof girders, drilled

shafts, steel box girders, bulb tees, direct fixation slabs, rail work, demolition of steel viaducts, boat section ramps, highway ramps, utility relocations, road restoration and traffic sequencing and controls.

Included six months in 2001 as Plant Manager at Modern Continental's Sanford Precast facility in Sanford, Maine. Responsible for production of approximately 500 match-cast post-tensioned viaduct segments used at the C19B1 project in Boston, 100,000 feet of precast concrete median barrier for the Route 3 Renovation project in Massachusetts and 200 precast modular jail cells used in three detention facilities in the State of Maine.

1992—1998

Modern Continental Co., Inc.

Project Engineer, Field Engineer

Responsible for engineering and scheduling aspects of several heavy highway construction projects including Mass. Highway Department's Relocation of Northern Avenue (Evelyn Moakley Bridge) and CA/T Contract C17A2 – State to North Street (noted above). Scope of work included all noted above plus marine work including casting and erection of 50 pre-stressed, post-tensioned concrete box girders at Boston's Fort Point Channel. Erection included setting 200-ton girders from a stiff leg derrick mounted on a barge in a tidal channel connected to Boston Harbor. Field Engineer on the North Washington Street Bridge for the City of Boston, which featured steel girder repairs.

1980—1992

Globe Iron Works, Inc. Somerville MA.

Held various positions at a family-owned steel fabrication and erection business. Positions included Shop Manager, Shop Foreman, Layout Specialist, Draftsman, Welder, Rigger etc. Worked full-time during school breaks and part-time during school.

Frank S. Salmon – Larger Project Descriptions

Central Artery/Tunnel Projects (Massachusetts Turnpike Authority)

I-93 Leverett Circle/Storrow Drive Connectors (C19E1)

Construction of I-93 Leverett Circle Storrow Drive Connectors consisting of three highway tunnels, boat section ramps, new MBTA (commuter rail) Green Line foundations, underpinning 11 existing Green line viaduct bents and three existing highway viaduct bents, two storm water pumping stations, surface streets, utility relocations and related work. Tunnels constructed by Soldier Pile and Tremie Concrete (SPTC slurry walls – 300,000 SF) roof-first construction methods and by cut and cover methods. Roof consisted of steel girders every five feet averaging 40 feet in length. Contract Value = \$200,000,000 (approx.)

I-93 State to North Street (C17A2)

Construction of I-93 mainline tunnel from State Street to North Street consisting of four northbound lanes, four southbound lanes, a boat section ramp, underpinning 12 existing highway viaduct bents and an off-ramp, surface streets, utility relocations and related work. Tunnels constructed by Soldier Pile and Tremie Concrete (SPTC slurry walls – 280,000 SF) roof-first construction methods. Roof consisted of steel girders every five feet averaging 80 feet in length. Success of project enhanced by a Contractor-initiated change from proposed cut and cover method of tunnel construction to SPTC top-down method via a value engineering change proposal (VECP). VECP resulted in nine months overall schedule savings and mitigated neighborhood traffic concerns. Contract Value = \$180,000,000 (approx.)

I-93 Residual Ramps S-N & LC-N (C19E6)

Construction of residual ramps SN and LC-N consisting of steel box girder viaduct, transition viaduct, boat section ramps, completion of portions of highway ramps, underpinning of two existing MBTA Green Line bents and one highway viaduct bent, completion of viaduct curtain walls, construction of an emergency egress tunnel and head house, temporary pedestrian bridge over Storrow Drive, demolition of existing viaduct structures, restoration of existing pavements and structures, construction of surface streets, utility relocations, temporary traffic sequences and controls. Artery Arts architectural pavilion, landscaping, testing of excavated soils, transport and disposal of clean and contaminated soils, demolition of warehouse containing asbestos materials and related work. Contract Value = \$44,000,000 (approx.)

Relocation of Northern Avenue over Fort Point Channel (Mass Highway Dept.)

Construction of relocated Northern Avenue in Boston consisting of pre-stressed post-tensioned concrete box girders, driven piles in Fort Point Channel for temporary box girder support, driven piles for abutment, vibrated wood piles for harbor walk and channel fender system, curbing, sidewalks, utility relocations and related work. Challenges included erection of 200 ton box girders from barge-mounted derrick in the tidal (ten foot tides) Fort Point Channel. Contact Value = \$20,000,000 (approx.)

Education

1990—1992

Tufts University – Graduate School of Engineering

Master of Science, Civil (Structural) Engineering – not completed

1982—1986

Tufts University – College of Liberal Arts

Bachelor of Arts, Russian Language and Literature

Brad J. Lubenau

Professional Experience

Feb. 2007— Present

S&R Corporation

Lowell, MA

Project Manager

MassDOT Bridge Deck Replacement, Rte. 134 over Rte. 6 Dennis, MA

MassDOT Bridge Replacement, Rte. 1A over the Parker River, Newbury, MA

MassDOT Bridge Replacement, Rte. 18 over the Taunton River, Bridgewater

MassDOT Bridge Replacement, Old Providence Road, Swansea, MA

MassDOT Bruce Freeman Bike Trail and Pedestrian Bridges, Lowell-Westford MA

- Responsible for planning, shop drawing review, coordination and subcontractor supervision for the completion of the project
- Perform schedule updates and extra work order preparation
- Manage costs, quality control and performance of work in accordance with the contract documents and specifications

May 1996— Jan. 1997

*Modern Continental
Construction Company*

Cambridge, MA

Subcontract Manager/Cost Engineer

Central Artery Tunnel Project, (CO(C2) I-90/I93 Interchange, Boston, MA

- Managed responsibilities and payment of 37 subcontractors
- Generated and submitted owners pay requisitions with a forecasted total billings of \$200M

July 2001— Feb. 2006

Project Engineer

MHD Brightman St. Bridge Replacement Rte. 6, Fall River, MA

- Generated monthly cash flow projections and cost to complete reports
- Monitored the installation of 8' diameter steel caissons 200' installed 200' down into bedrock
- Logged temperature readings of mass concrete placements, analyzed and graphed data
- Purchased permanent and consumable materials, rented heavy equipment

Jan. 2001— July 2001

Project Engineer

MWRA Chelsea Branch Sewer Relief Project, Chelsea, MA

- Tracked daily quantity/material installation, recorded and analyzed production rates
- Generated contract change proposals, claims, owner's and subcontractor's pay requisitions
- Submitted updated monthly critical path bar charts, P3 schedules
- Surveyed, laid out and checked manholes, 42" and 60" RCP locations, assisted in final restoration

Jan. 1998— Jan. 2001

Transportation Engineer

Central Artery Tunnel Project, (C17A1) Congress Street, Boston, MA

- Supervised tunnel excavation, tunnel invert and utility installation
- Designed traffic signal intersections, roadway alignments/profile plans, traffic management plans and traffic control plans
- Conducted planning and design meetings with BTM and MHD
- Implemented traffic shifts and intersection relocations

Jan. 1994— May 1996

*Youngquist/James Civil
Survey Co.*

Middleboro, MA

Land Surveyor

- Worked with contractor in residential and commercial site development
- Performed topographical surveys, layout of roads, lots, utilities, structures, construction as-builts and researched deeds

Education

Degrees

May 1996

*University of
Massachusetts Dartmouth*

Dartmouth, MA

Bachelor of Science in Civil Engineering

Computer Skills

AutoCAD 2004, Microsoft Windows 2000, Primavera Project Planner 3.0 P3, Expedition 6.0, Trendreader, Business Objects

Michael R. Loiselle

Professional Experience

2011— Present

S&R Corporation

Lowell, MA

Project Manager

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Project owners include MASS DOT, MBTA, & the U.S. Army Corps of Engineers.
- Responsible for material procurement and subcontractor buyout
- Responsible for engineering design, material and subcontractor conformance with contract documents
- Preparation and review of submittals
- Coordination of quality control lab and project surveyors
- Responsible for construction operations, project contracting and startup
- Preparation of schedules, profit and loss-control and project closeout

2007— 2011

RMCI, INC.

Albuquerque, NM

Construction Project Manager

- Responsible for setup of all cost controls, monthly job costing, labor and equipment projections.
- Acquired necessary project related permits
- Reviewed and processed submittals, change orders, and all other project related contract administration
- Procured material, equipment and subcontractor labor
- Scheduled and managed all necessary requirements for project completion

2003— 2007

Borggaard Construction Corporation. North Grafton MA

Estimator/Assistant Project Manager

- Performed quantity takeoffs and cost estimated site development and landfill projects up to \$25,000,000
- Earthwork analysis utilizing AGTEK
- Priced and administered change order proposals
- Material, equipment and subcontractor procurement.
- Reviewed and processed submittals, change orders and other necessary project related documents.

2002— 2003

ML & Sons, Inc.

Pelham, NH

Site Supervisor/Estimator

- Performed quantity takeoffs and cost estimated site development and landfill projects up to \$10,000,000
- Managed up to 2 sites concurrently during project construction

2001— 2001

Modern Continental Construction Co.

Westford, MA

Field Engineer (\$385,000,000 Route 3 Widening)

- Reviewed shop drawings for drainage manholes and pipe
- Setup and worked with subcontractors to meet schedule requirements
- Reviewed timesheets and distributed payroll checks
- Worked with superintendents and field personnel during highway traffic switchovers

2000— 2001

Dufresne-Henry Engineering

Westford, MA

EIT Design Engineer

- Design of water systems and appurtenances
- Performed drainage study for the City of Fitchburg MA, including design and construction & inspection of combined sewer separation project and sewer line repair

1995— 2000

F.H. Perrault Construction

Tyngsborough, MA

Laborer/Foreman

- Installation of sewer and water systems with surface restoration including septic systems
- Civil site development
- Layout and survey

Education

University of Massachusetts at Lowell MA – BS In Civil Engineering 2001

High School National Honor Society

Engineer-In-Training

Certified in Construction Safety, OSHA 10, Confined Space Entry and First Aid/CPR

AGC Construction Project Management Course

AGC Leadership in Construction Course

Negotiation Seminar

Dale Carnegie Training “How to Communicate with Diplomacy and Tact”

Wesley J. Dumont

Professional Experience

2005— Present

S&R Corporation

Lowell, MA

Superintendent/Estimator/Project Manager

- Responsible for material procurement and subcontractor buyout
- Preparation and review of submittals
- Responsible for project operations, project contract and startup
- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Awarding authorities include MHD, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings

2002— 2004

H. Carr

Providence, RI

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Awarding authorities include MHD, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings

1996— 1998

N.E.L. Corp.

Georgetown, MA

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Awarding authorities include MHD, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings

Professional Affiliations

Associated Builders and Contractors Associates
National Association of Demolition Contractors

Certification

Massachusetts Construction Supervisors License - Unrestricted
OSHA 10-Hour Contractors Safety and Health Training
40 HAZWOPPER Training

Robert C. Campbell

Professional Experience

2003— Present

S&R Corporation

Lowell, MA

Project Superintendent

- Responsible for all job-site supervision of labor, equipment and subcontractors. Project owners included MHD, MBTA, DCAM, Local Municipalities and Private Owners
- Responsible for scheduling of all material deliveries and subcontractors
- Job-site engineering layout
- Review and enforce job-site safety policies
- Job quantity tracking

1995— 2003

B&E Construction

Stoughton, MA

Superintendent

- Over seven years of experience in all aspects of Civil Engineering
- Responsible for supervising company employees
- Scheduling subcontractors to perform their specific duties
- Order materials and equipment for specific projects
- Interact with Engineers to discuss scheduling and the manner to work will be executed
- Compile quantities of work completed so payment requisitions can be performed
- Layout for many aspect of bridges, roadwork and utilities
- Have a vast knowledge of plans and specifications for projects responsible for
- Take off of plans for estimating purposes to provide labor and material costs for projects
- Knowledge of Niche Bid2Win Software for estimating Mass Highway work

1987— 1995

Hackenson Corp.

Mendon, MA

Construction Worker

- Duties included framing construction for residential projects, installation of septic systems, roadway drainage and some asphalt work

Education

Degrees

1988 - 1990

Worcester Industrial Technical School

Worcester, MA

Certificate in Architecture and Construction

1990 - 1993

Wentworth Institute of Technology

Boston, MA

Bachelors of Science in Civil Engineering

R. Wayne Nelson

Professional Experience

S&R Corporation

Lowell, MA

Construction Supervisor

- Managed project field operations. Established field offices and coordinated mobilization of equipment and materials. Responsible for establishing control lines, benchmarks and site layout. Coordinated and reviewed shop drawings and submittals. Developed concrete forming plans and steel erection procedures. Initiated material and equipment orders. Tracked delivery schedules. Worked with foremen to organize and schedule work crews. Coordinated work by subcontractors. Initiated pay requisitions for work completed. Reviewed job costs and reported to the Project Manager any problem areas. Managed on site company safety program. Handled all project related administrative duties.

Equipment Supervisor

- Supervised repair and maintenance program of company equipment including fleet of eight cranes. Coordinated utilization of equipment with project superintendents. Supervised job required special metal fabrications. Purchased project required materials. Organized and scheduled work of mechanics, welders, operators, drivers and clerk. Coordinated material and equipment shipments. Trained new operators in safe operation and proper maintenance. Initiated licensing of cranes and operators. Updated and monitored equipment record keeping system. Reported job requirements of rental equipment. Obtained registration, inspection and permits for all road vehicles. Managed equipment yard and shop safety program. Supervised related administrative duties of equipment yard.

Projects

Cashman/KPA – Quincy, MA

Supply Pier: \$8,000,000 Boston, MA 1999-2000. Owner: Mass Highway Department Central Artery/Tunnel Project. The project was to construct a 270' x 40' concrete pier with a 550' x 40' trestle. The pier was built on Spectacle Island, Boston Harbor. All equipment materials and personnel were brought in by boat or barge. The job required driving 250 – 14" x 14" prestressed, precast concrete pile; cast in place pier caps; double tee precast concrete deck panels; 4" concrete deck overlay, installation of 7 expansion devices; driving of 72-12" wood fender pile; installation of 10-20 ton bollards, ladders, light poled and 800' of utility bay with 6" dry stand pipe & 4" electrical conduit.

Middlesex Corporation – Lowell, MA

Steel Erection, Building Renovation, Pile Driving: \$3,000,000 + 1997-1998. This 18 month period was filled with smaller jobs. First an MBTA project in Newburyport, MA where we erected a steel railroad bridge. The bridge consisted of 2-60' x 9" welded plate girders, W27 x 114# floor beams, welded deck plates and 31 wood pile fender system. Also erected were 2 – 400' precast concrete beam and slab station platforms and we set a 61' x 12' welded steel truss bridge. Next was a 170,000 sq. ft. assembly plant renovation in Littleton, MA. The project required demolition, installation of 3,800 feet of 4'9" gauge linear and switch track modules, construction of inspection pits, installation of 2 overhead cranes, plumbing and gas piping, HVAC, fire protection, electrical, septic system, roofing and siding repairs, access road and parking construction. Next, was a Mass Highway project in Burlington, MA. The job was to install a 24' x 80' precast concrete arch culvert bridge. It required driving 4000+ ft. of 14" x 73 H-pile and installing a 200' sheet pile excavation support system. Next, was a Mass Highway project in Bedford, MA where we installed an excavation support system. The 250" system was comprised of 40' x 14" x 117 augured H-pile, timber lagging, tieback and rock anchors.

Middlesex/Congress – A Joint Venture – Littleton, MA

Demolition, Hazmat Removal & Site Improvements: \$2,900,000, Lowell, MA, 1997. Owner: Massachusetts DCPO for UMass Lowell. The 7.9 acre project required the demolition of a 350,000 sq. ft. multistory concrete building, removal of asbestos and PCB contaminated soil; removal of 8k and 20k underground storage tanks; removal of several copper sludge tanks. A 900+ space parking area was constructed requiring storm drainage, paving, curb and sidewalk, security fencing, lighting, landscaping, construction of a salt shed, installation of bus and guard shelters, striping and signs.

Middlesex Corporation – Chelmsford, MA

Wharf – Demolition and Replacement: \$4,400,000, Gloucester, MA. 1995 – 1996, Owner: Massachusetts Government Land Bank. The project required the demolition and replacement of an 800' x 44' pier. Demolition included the removal of reinforced concrete deck, beams, timber piling and bracing. Construction included installation of 14=5-15" rock socket pipe pile; 148 – 14" concrete filled pipe pile; pile load compressions and tension tests; setting of 243 post tensioned, precast deck beams; cast in place concrete pile caps, seawall modifications and deck overlay; installation of 145 oak fender pile, timber fender system and camels; modifications and improvements to an existing wharf and freezer building.

Reed & Reed, Inc. – Woolwich, ME

Bridge Replacement: \$1,900,000, Ogunquit, ME 1994 – 1995, Owner: Maine Turnpike Authority. The job required the removal and replacement of one existing bridge and the removal, jacking and replacement of two existing bridge superstructures. The bridge replacement was by phase construction and required; maintenance of traffic control; restricted work hours on turnpike mainline; blasting and rock excavation, removal of an existing bridge; installation of cofferdams, erection of 5 – 184' welded girder stringers; construction of structural concrete roadway and barrier curb. One bridge required structural steel repairs by heat straightening of girders.

Reed & Reed Inc. – Woolwich, ME

Bridge Rehabilitation: \$1,500,000, Portland, ME 1992-1993, Owner: Maine Turnpike Authority. Project required wetlands permit and monitoring by Maine DEP. Remove and replace two existing 42' x 300' bridge decks; install sign package, 5,800' temporary concrete barriers and impact attenuators; temporary repairs to southbound bridge deck; installed 8 cofferdams. 2 cofferdams adjacent to active 24" diameter high pressure oil line; dive 1,500' H-pile, widen footings, stems and pier caps on 6 bridge piers; set two 300' W36/182# stringers; modify existing steel beams; extend expansion devices and replace compression seals; install protective shielding; remove existing superstructure; form deck, install reinforcing steel, scuppers and shear connectors; install water-proofing membrane, granite curbing and aluminum bridge railing

Education

Degrees

1974

Ashland University

Ashland, OH

BA. Degree in English

Military

ASPHALT PLANT: 1st Lieutenant, U.S. Army Corps of Engineers, Officer Candidate School Graduate. Designed site plan for asphalt production plant; Supervised the plant erection; established an asphalt mix design; supervised plant's asphalt production, quality testing lab and highway paving

Licenses

Construction Supervisor – Unrestricted License #056576 – Hoisting License
Massachusetts #H# 32710 Connecticut #02108. Class A CDL

Trade Experience

Crane Operator, Equipment Operator, Pile Driver, Rigger, Ironworker, Form Carpenter

Paul Darling

Professional Experience

2005— Present

S&R Corporation

Lowell, MA

Superintendent

- Responsible for all job-site supervision of labor, equipment and subcontractors. Project owners include MHD, AMTRAK, MBTA, DCAM, Local Municipalities and Private Owners
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings

2000— 2005

Testa Corporation

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors
- Responsible for the scheduling of the daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings
- Responsible for operation of many types of heavy equipment including hydraulic excavators, skid-steer loaders, rubber-tired loaders, etc.

1974— 2000

M&T Salvage & Wrecking

Owner

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors

Professional Affiliations

Associated Builders and Contractors Association
National Association of Demolition Contractors

Certification

Massachusetts Construction Supervisors License – Unrestricted
OSHA 10-Hour Contractors Safety and Health Training
40 HAZWOPPER Training
Massachusetts Hydraulics Operators License
C.D.L. Drivers License

Ronald C. Sumner

Qualifications and Skills

Thirty-five years of construction experience in heavy/civil field. First hand knowledge of equipment, materials and construction practices. View cost, schedule, quality and safety as the key components to a successful project. Appreciates the necessity for detailed long term plan. Communicates well with all other parties to a project. Exceptional trouble-shooting and problem solving skills.

Professional Experience

2009— Present

S&R Corporation

Lowell, MA

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for job site safety and safety training
- Scheduling of weekly safety meetings
- Project Values to \$17,000,000.00

2000— 2009

Methuen Construction

Salem, NH

Superintendent

- Responsible for onsite management of field operations including budget and schedule
- Project Values to \$20,000,000.00

1996— 2000

Evrocks Corporation

Winnisquam, NH

Bridge Construction Superintendent

1994— 1996

Wyman & Simpson Inc.

Winthrop, ME

Bridge Construction Superintendent

1993— 1994

*Moores Marine
Construction Co.*

Dover, NH

General and Bridge Construction Superintendent

1991— 1993

Cashman/Interbeton

Quincy, MA

Boston Harbor Cleanup Project

1973— 1991

Shoals Corporation

Eliot, ME

General and Bridge Construction Superintendent

Education

Degrees

Crane and Lifting Safety, Portsmouth, NH
University of Southern Maine, Real Estate Law
NH Vocational Technical College, Portsmouth, NH – Surveying
US Navy, Radar Electronics School
US Navy, 1962- 1966

Licenses

Maine Real Estate Broker's License
Private Pilot's License

Thomas Malvarosa

Professional Experience

1999— Present

S&R Corporation

Lowell, MA

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Awarding authorities include MHD, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings

1990— 1999

*S&R Contracting
Corporation*

Pelham, NH

Superintendent

- Responsible for operation of many types of heavy equipment including hydraulic excavators, skid-steer loaders, rubber-tired loaders, etc.

Professional Affiliations

Associated Builders and Contractors Associates
National Association of Demolition Contractors

Certification

Massachusetts Construction Supervisors License - Unrestricted
OSHA 10-Hour Contractors Safety and Health Training
40 HAZWOPPER Training
City of Lynn Building Contractors License
City of Salem License to Demolish Buildings
Licensed Asbestos Removal Supervisor
Massachusetts Hydraulics Operators License
C.D.L. Driver License

John Parrington

Professional Experience

1999— Present

S&R Corporation

Lowell, MA

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Project owners include MHD, AMTRACK, MBTA, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for the scheduling of the daily labor and equipment operations
- Responsible for jobsite safety and safety training
- Scheduling of equipment maintenance
- Performance of weekly safety meetings

1990— 1999

S&R Contracting Corporation

Pelham, NH

Superintendent

- Responsible for operation of many types of heavy equipment including hydraulic excavators, skid-steer loaders, rubber-tired loaders, etc.

Licenses

Massachusetts Construction Supervisors License, Unrestricted
City of Lynn Building Contractors License
City of Salem License to Demolish Buildings
OSHA 10-Hour Contractors Safety and Health Training
Licensed Asbestos Removal Supervisor
40 HAZWOPPER Training
Massachusetts Hydraulics Operators License
C.D.L. Drivers License

Professional Affiliations

Associated Builders and Contractors Association
National Association of Demolition Construction

Brian J. Dawley

Objective

A construction supervisor position in a solid expanding construction company

Summary

Twenty-five years experience in the construction industry. This includes project supervision, quality control, interpretation and application of plan and contract documents, and other civil related engineering duties. Extensive knowledge and ability to understand construction guidelines and specifications governing the development and implementation of multimillion dollar projects. Proven ability to orchestrate a work schedule by maintaining personnel, securing materials, supplies and equipment to bring the job to a profitable end.

Professional Experience

2006— Present

S&R Corporation

Lowell, MA

Project Superintendent

Methuen, MA – Bridge Replacement Route 28 over Route 213 Loop Connector

Bridgewater, MA – Bridge Replacement Route 18 Bridge over the Taunton River

- Responsible for on-site project management, contract administration and scheduling of contracts for bridge and road construction
- Supervision and scheduling of numerous sub-contractors
- Negotiated change orders, time and material requisitions to secure adequate progression and advancement of the project
-

2003— 2006

Roads Corporation

Billerica, MA

Construction Supervisor

- On-site supervision of bridge and building construction projects
- Negotiated progress payments, change order and time and material requisitions
- Maintained personnel and supervised subcontractors

1997— 2002

MIG Corporation

Acton, MA

Construction Supervisor

- Developed strategic plans during all phases of bridge construction
- Scheduled and maintained labor hours for cost efficiency
- Requisitioned materials and supplies necessary to complete the job
- Troubleshooting systems and rapidly repairing breakdowns to maintain operating efficiency on site
- Established a take action approach to problem solving using a systematic manner to determine potential cause, obtaining relevant information and specifying alternative solutions
- Demonstrated success as a team player circumventing and/or resolving problems ensuring that all company procedures, standards and safety policies are followed
- Consistently completed projects at below cost by adhering to work schedules and cost constraints

1995— 1997

NEL Corporation

Georgetown, MA

Carpenter

- Interpreted all plans and specifications
- Evaluated the scope of projects to develop and preliminary plan and schedule
- Demolished existing structures and prepared work area
- Constructed forms and set in position

1987— 1995

*Brian J. Dawley
Construction*

Revere, MA

Owner

- Responsible for daily operations of commercial and residential construction projects
- Managed all stages of construction, design, planning and scheduling
- Monitored plans and material take-offs for accuracy and necessary change

Education

Degrees

1978— 1980

Fitchburg State College

Fitchburg, MA

Industrial Arts Program

Thomas F. Padula

Professional Experience

2009— Present

S&R Corporation

Lowell, MA

Superintendent

- Responsible for oversight of all jobsite labor, equipment, vendors and subcontractors. Awarding authorities include: MHD, AMTRAK, MBTA, DCAM, Mass Government Land Bank, Local Municipalities and Private Owners
- Responsible for the scheduling of daily labor and equipment operations
- Responsible for job site safety and safety training
- Scheduling of weekly safety meetings
- Performance of weekly safety meetings

Aug. 1992— Feb. 2006

Moores Marine
Construction Corp.

Dover, NH

Superintendent

Projects include:

- I-93/N.H. Route 101 Soundwalls – Manchester, NH
NH DOT 12609-A-2003/2004 - \$1,941,889.00
- Bridge Replacement Kingston Road over Boston & Maine Railroad – Plaistow, NH
NH DOT 10005 – 2003 - \$2,342,130.00
- Repair and Replacement of Shipyard Mooring Fixtures N62472-02-C-6526
Portsmouth Naval Shipyard – Kittery, ME – 2002 - \$399,170.00
- Bridge Rehabilitation Gerrish Road over Spaulding Turnpike – Dover, NH
NH DOT 12102 – 2001 - \$671,694.00
- Bridge Rehabilitation – Edna Proctor Bridge – Henniker, NH
NH DOT 10671 – 2000 - \$3,482,217.94
- Bridge Deck Rehabilitation – I-89/I91 – Lebanon, NH/Hartford, VT
NH DOT 12929 – 1998 - \$639,799.00
- Outfall – Biddeford Waste Water Treatment Plant Upgrade – Biddeford, ME
Subcontract for D&C Construction – Town of Biddeford, ME – 1997/1998 - \$504,573.00
- Depot Bridge Replacement over Saco River – Corish, ME/Baldwin, ME
ME DOT BR-0116(1)X PIN #2833.00 – 1996 - \$1,666,676.00
- Repairs to Berth 3 & 3 ½ N62472-94-C-2012
Portsmouth Naval Shipyard – Kittery, ME – 1995/1996 - \$332,220.00
- Wingwall Repair – Edward MacDowell Dam – Peterborough, NH
USA – Army Corps of Engineers – 1994 - \$65,000.00
- Canal Wall Repair – Boott Hydropower, Inc. – Lowell, MA
Consolidated Hydro, Inc. – 1994 - \$350,000.00

- Leakage Repair – Lower Saranac Hydropower – Plattsburgh, NH
Consolidated Hydro, Inc. - \$1,800,000.00
- Cofferdams & Intake Lines – Mackenzie & Ulbrich Pump Stations – Wallingford, CT
Town of Wallingford, CT - \$430,000.00
- Repair of Overhead Sign Support Structures – Statewide, NH
NH DOT 11471 – 1992 - \$187,000.00
- Edna Proctor Bridge Rehabilitation – Henniker, NH
Installed 63 rock anchors including drilling, grouting, testing and tensioning
- Canal Wall Repair – Broot Hydropower, Inc. – Lowell, MA
Installed 56 rock anchors manufactured by Williams Form Engineering, Inc.,
including drilling, pre-grouting, grouting and tensioning to 190.
- Wingwall Repair – Edward MacDowell Dam – Peterborough – NH
Concrete repair and installation of rock anchors to tieback wingwall

Jan. 1992— June 1992

A&W Artesian Well Company

Woonsocket, RI

Foreman

Scope of Work: Installation of caissons – 24” to 84” diameter, 20’ to 50’ deep, and belled to 12’ for building foundations

Feb. 1991— April 1991

Sac’s Construction Co., Inc.

Labor Foreman

Scope of Work: Installation of sewer pipeline, earth and rock tunneling

July 1987— Feb. 1991

Cayer Construction

Dover, NH

Project Superintendent

Scope of Work: Hazardous waste, sewer, water and drain pipelines, leach ate collection systems, gundle liner systems and road construction

Sept. 1971— July 1987

*Modern Continental
Construction Corp.*

Quincy, MA

Superintendent/Foreman

Scope of Work: Installation of water, sewer and drain lines, bridge deck replacements, seawall construction, road construction and land surcharging.

Licenses

Massachusetts Supervisors License #05396

Jerome Prevost

Professional Experience

2007— Present

S&R Corporation

Lowell, MA

Project Superintendent

- Project: 2 Bridge Reconstructions Route 113/3A over Merrimack River, - Tyngsborough MA
Owner: Massachusetts Department of Transportation
Contract Amount: \$16,394,304
Completion Date: May 25, 2013
- Project: Rte. 62 and 70 Bridge Reconstruction over Nashua River -- Clinton, MA
Owner: Massachusetts Department of Transportation
Contract Amount: \$4,100,000.00
Completion Date: September 2008
- Project: Groton Street Bridge Reconstruction over Nashua River -- Pepperell, MA
Owner: Massachusetts Department of Transportation
Contract Amount: \$7,900,000.00
Completion Date: September 2009

2006— 2007

Bridge LLC

Lawrence, MA

Superintendent

- Project: Route 20 Bridge Reconstruction over Rte 67 & CSX RR -- Palmer, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$5,600,000.00
- Completion Date: April 2007

2003— 2006

Roads Corporation

Billerica, MA

Superintendent

- Project: Bridge Replacement and retaining wall reconstruction -- Wellesley, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$5,200,000.00
- Completion Date: July 2005

2001— 2003

Flatiron Structures

Longmont, CO

Superintendent

- Project: Logan Terminal Area Roadways – Boston, MA
- Owner: Massachusetts Port Authority
- Contract Amount: \$89,000,000.00
- Completion Date: July 2003

1995— 2001

The Middlesex Corporation

Littleton, MA

Superintendent

- Project: Bridge Replacement – East Brookfield, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$2,000,000.00
- Completion Date: December 1995

- Project: Endicott Street Bridge Placement over Rte. 128 – Danvers, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$2,200,000.00
- Completion Date: November 1996

- Project: Reconstruct 25 miles of Rte. I 40 – Franklin, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$6,000,000.00
- Completion Date: August 1997

- Project: Rte. 85 Railroad Bridge – Southboro, MA
- Owner: Massachusetts Bay Transportation Authority
- Contract Amount: \$2,000,000.00
- Completion Date: December 1997

- Project: Old West Main Street Bridge Reconstruction over B&M and Amtrak – Ayer, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$3,600,000.00
- Completion Date: February 1998

- Project: High Street Bridge over Conrail – Ashland, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$2,300,000.00
- Completion Date: September 1998

- Project: Kane Square – Worcester, MA
- Owner: Massachusetts Highway Department
- Contract Amount: \$21,000,000.00
- Completion Date: May 2001

Patrick O'Malley

Professional Experience

2008— Present

S&R Corporation

Lowell, MA

Demolition Superintendent/Asbestos Supervisor

- Responsible for all aspects of environmental remediation activities including preparation of estimates, budgets, schedules, coordinating subcontractors, contract administration, health and safety programs, enforcement of federal, state and local regulations, education/training and payment requisitions. (Asbestos/Mold/PCB/Oil/Lead, etc.) Licensed Asbestos Project Monitor and Inspector, Department of Occupational Safety State of MA. Certified Mold Technician

2007— 2008

*Cardinal Environmental
Services, Inc.*

Epping, NH

Owner

- Environmental Consultant, duties included advising clients, negotiations, budgets, schedules, contract administration, personnel matters, education and training, payment requisitions and collections, insurance requirements. On-site monitoring, Licensed Project Monitor State of MA. (Asbestos/Mold)

2002— 2007

*American Environmental
Consultants Inc.*

Weymouth, MA

Senior Project Manager

- Environmental Consultant, duties included but were not limited to advising clients, negotiations, budgets, schedules, oversight of project managers and field technicians, on-site monitoring, enforcing federal, state and local regulations. Project Monitor State of MA. (Asbestos/Mold/PCB/Lead, etc.)

2001— 2002

*American Environmental
Contractors Inc.*

North Reading, MA

General Manager

- Responsible for all aspects of environmental general contracting company including marketing, preparation of all bids and estimates, budgets, schedules, subcontractors, contract administration and negotiation, personnel issues, health and safety programs, education and training, payment requisitions and collections, insurance requirements. (Asbestos/Demolition/PCB/Oil/Lead, etc.)

1995— 2001

*Colony Floor Services Co.,
Inc.*

North Reading, MA

Owner/Treasurer

- Responsible for all aspects of this unique flooring demolition company including marketing, preparation of all bids and estimates, budgets, operations, schedules, subcontractors, contract administration and negotiation, personnel issues, health and safety programs, education and training, payment requisitions and collections, insurance requirements. (Asbestos/Demolition)

1994— 1995

*Asbestos Control Services
Inc.*

Stoneham, MA

Senior Estimator

- Responsible for preparation of all bids and estimates, project managers, budgets, schedules, contract administration and negotiations, employee hiring/firing, health and safety programs, education and training. (Asbestos/Demolition)

1993— 1994

Falcon Associates

Wakefield, MA

Estimator/Project Manager

- Responsible for preparation of bids and estimates, managing projects, subcontractors, budgets, schedules, contract administration and negotiations. (Asbestos/Demolition)

1991— 1993

J.F. Walton & Co., Inc.

Chelsea, MA

Estimator/Project Manager

- Responsible for preparation of bids and estimates, managing projects, subcontractors, budgets, schedules, contract administration and negotiation. (Asbestos)

1988— 1991

J.F. Walton & Co., Inc.

Chelsea, MA

Supervisor

- Responsible for budgets, schedules, sub-contractors, labor and material procurement on asbestos abatement projects

Education

Degrees

Saint Dominic Savio High School – East Boston, MA
Wentworth Institute of Technology – Boston, MA
Institute of Environmental Education – Wilmington, MA
Vortex Environmental Training – Warwick, RI

Licenses

OSHA 30-Hour Outreach Training for Construction
40-Hour Hazwoper Training
MA Asbestos Supervisor
MA Asbestos Monitor
MA Asbestos Inspector
PA Asbestos Supervisor
PA Asbestos Contractor
NH Asbestos Supervisor
8-Hour Hazwoper Training
Basic First Aid
Adult/Child/Infant CPR Training
Highway Work Zone Safety Traffic Control Technician
Green Awareness Training
Green Zone Training
MA Asbestos Project Designer

Patrick D. O'Connor

Professional Experience

2011— Present

S&R Corporation

Lowell, MA

Site Safety & Health Officer

- Manage and implement Corporate EH&S Program
- Provide Revisions, updates and expansions to site EH&S Program
- Manage on-site Medical Surveillance Program
- Coordinate and conduct environmental monitoring
- Work with superintendents and foremen on the implementation of Project Site Safety
- Conduct site specific safety inspections/audit risk assessments/pre task planning
- Investigate accidents and incidents, develop reports and act as lead contact for field operations
- Manage and work with subcontractors relative to safety
- Report to Sr. Management on the Environmental, Health & Safety Program

2006— 2011

*Semper Diving & Marine
Construction Inc.*

Revere, MA

Safety Manager (Part Time)

- Responsible for safety & compliance programs for marine and heavy construction contractor.
- Conducted safety audits
- Deliver safety talks on company diving, pile driving and offshore projects

1994— Present

Dept. of Homeland Security FEMA

USA&R Mass Task Force 1

- Heavy equipment and rigging specialist; Lead heavy equipment and rigging specialist, safety officer and logistics specialist on FEMA Massachusetts Urban Search and Rescue Task Force.
- Deployments with team include: Summer Olympic Games, Atlanta, GA 1996, Worcester Cold Storage Fire, December 1999, World Trade Center, New York City 2001, Hurricane Katrina, September 2005, Southeast Hurricanes in 2008 and the Springfield Tornadoes in 2011.

1993— 2011

Northeast Rescue Systems Inc.

Boston, MA

Sales & Operations Manager

- Responsibilities included sales, training and service of fire, rescue and life safety equipment to municipal fire departments, rescue squads and E.M.S. providers.

2001— 2004

Modern Continental Construction Co.

Boston, MA

Construction Site Safety Representative

- Responsible for site safety, OSHA compliance and worker training on various shifts of a 24-hour, 7 day a week MBTA tunneling, diving and marine construction project.

1996— 2006

Chelsea Fire Department

Chelsea, MA

Structural Firefighter/ Emergency Medical Technical

- Assigned to Tower Ladder, Ladder and Engine Companies

TRAINING AND EDUCATION

- January 2011; MBCR Contractor Safety Training, Somerville, MA
- November 2010; OSHA Qualified Rigger and Qualified Signaling certification, Ironworker's Training Center, South Boston, MA
- April 2009; OSHA 502 Construction Safety Trainer Upgrade, OSHA Regional Training Center, Manchester NH
- November 2008; FEMA Urban Search and Rescue Safety Officer Certification class, New York City, NY
- February 2008; Federal Highway Administration Underwater Bridge Inspection course, New Bedford, MA
- September 2005; Urban Search and Rescue Planning Officer Training course, FEMA Memphis, TN
- March 2005; Initial Compliance Officer Training Course, OSHA Training Center, Arlington Heights, IL
- January 2005; National Incident Management System, IS100, IS200 and Regional Emergency Management Plan, Occupational Safety and Health Administration Region 1, Boston, MA
- January 2005; National Incident Management System, IS700, Emergency Management Institute, Federal Emergency Management Agency, Beverly, MA
- September 2004; Train-the-Trainer course, Basic and Advanced Rigging Concepts, the Crosby Group, Marlboro, MA
- June 2004; Certified Instructor FEMA Heavy Equipment and Rigging Specialist course. Federal Emergency Management Agency, Beverly, MA
- April 2004; Post Blast, Indoors, Investigative School, F.B.I. Norwich, CT
- Summer 2003; Train-the-Trainer course, Disaster Safety & Health Training, for Construction C.L.S.A., Boston MA
- August 2003; WMD Enhanced Operations Course, FEMA USAR Massachusetts Task Force 1, Beverly MA
- November 2003; Fall Arrest Systems for the Construction Industry, OSHA Regional Training Center, Manchester NH
- March 2003 Managing the Mobile Crane, Train-the-Trainer Construction Safety Council, Randolph MA
- Summer 2002; Fire Suppression 1, North Shore Community College, Danvers, MA
- November 2001; OSHA Trainer Course In Construction Safety, OSHA Regional Training Center, Manchester NH
- March 2001; OSHA 30 Hour Certificate for Construction Supervisors, Associated General Contractors of Massachusetts, Canton MA
- February 2001; Excavation, Trenching and Shoring Competent Person Training, OSHA Regional Training Center, Manchester NH
- October 2000; Heavy Equipment and Rigging Specialist Training Program, FEMA/California Office of Emergency Services, Sacramento CA
- Fall 2000; Managing Hazardous Materials 1, North Shore Community College, Danvers MA
- August 2000; Basic Water Rescue, Awareness Level, Ocean Rescue Systems International, Gloucester MA
- Spring 1999; Emergency Management Principles and Practices, North Shore Community College, Danvers MA
- Summer 1998; Hazardous Materials Decontamination, Massachusetts Fire Academy, Stow MA
- Fall 1997; Fire Cause and Determination, North Shore Community College, Danvers MA
- April 1996; Basic Confined Space Rescue, Massachusetts Fire Academy, Stow MA
- September 1995; Heavy and Tactical Rescue School, Virginia Beach Fire Academy, Virginia Beach VA
- June 1994; Rescue Systems I Academy, Santa Rosa Training Center, Santa Rosa CA
- Summer 1992; Firefighter Recruit Academy, Firefighter II, City of San Jose CA Fire Academy, San Jose CA
- Summer 1991; Firefighter Basic Recruit Academy, Santa Junior College, Santa Rosa CA
- Fall 1990; Massachusetts Emergency Medical Technical Course, Northeastern University, Burlington MA
- September, 1981 to May, 1984; Ironworker Local #7 Apprentice School, Boston MA
- Summer 1981; Class A Tractor Trailer School, Teamsters Local #25, East Boston MA

Callan G. Mintz

Objective

To manage activities related to safety procedures and policies while assisting in the development of safety and incident reduction.

Skills and Accomplishments

EMT-Basic, SCBA, CPR, OSHA 40-Hour Hazardous Waste Operations and Emergency Response, 30-Hour Occupational Health and Safety Training and Construction Safety, Ergonomics, Knowledge of Microsoft Word, HTML, PowerPoint and Excel and Adobe

Professional Experience

Oct. 2010— Present

S&R Corporation

Lowell, MA

Safety Manager

- Manage and Implement Project EH&S Program
- Field Operations: work with Superintendents and Foreman on the implementation of Project Site Safety
- Conduct Site Specific Safety Inspections/Audits
- Investigate Accidents and Incidents, Develop Reports and act as lead contract for field operations
- Develop, manage and implement Safety Training Program for S&R Personnel and project specific safety orientation for all works
- Coordinate Loss Control services of Insurance Broker and Carrier
- Manage and work with Subcontractors relative to Safety
- Reports to Sr. Management on the Environmental, Health and Safety Program
- Develop Risk Assessments

June 2009— Oct. 2010

*Daniel O'Connell & Sons
General Contractors*

Winthrop, MA

Assistant Safety Coordinator

- Monitor and assess hazardous and unsafe situations
- Prepare and perform Job Hazard Analysis as required
- Use proactive measures to communicate with employees to minimize risk
- Conduct weekly toolbox safety meetings
- Arrange and submit occupational injury and illness reports
- Implement and Prepare Site Safety and Health Plans
- Complete Weekly and monthly site inspections
- Monitor Air Quality in permit confined spaces
- Keep on going inventory of safety supplies
- Maintain compliance and lockout/tag out duties

Dec. 2008— June 2009

*Trident Environmental
Group, LLC*

Marlboro, MA

Environmental Field Technician

- Handle hazardous materials and pack for disposal
- Participate in emergency response teams
- Perform inspections of facilities and laboratories

May 2008— Nov. 2008

*All-Star Staffing (Boston
Medical Center)*

Boston, MA

Administrative Assistant

- Perform administrative and office support activities for multiple supervisors
- Use a variety of internet research functions such as Microsoft Word, Excel and Adobe
- Assist with completion of necessary reports as requested

Education

Degrees

GPA: 3.31

Keene State College

Keene, NH

Bachelor of Science, Occupational Health and Safety

Skills/Certificates

Safety Awareness
Ergonomics
Introduction to Fire Science
Industrial Safety
Hazardous Materials
Behavioral Based Safety
Legal Aspects of Safety
Safety & Health Standards
Health Hazard Identification
Industrial Hygiene
Construction Safety
Innovative Safety Leadership

Leadership and Activities:

Keene State College Men's Soccer Team

Fall 04 – Spring 08

- Second Team All Little East Conference
- Earned Eastern College Athletic Conference Player of the week on four separate occasions
- Accomplished two Little East Conference Championships

Key Results:

- Successfully procured numerous contracts for large scale projects ranging from \$100K to \$1M
- Catered to the needs of smaller, general contractors and secured contracts ranging from \$1K to \$80K
- Developed and implemented a computerized estimating package based out of Excel, which imports/exports data to and from the computerized screen take-off software and led to the promotion of best practices, increased productivity and streamlined budgetary analyses.
- Initiated estimating process improvements, which increased annual revenue from \$2.4M to \$3.6M within the first two years of employment
- Provided accurate and realistic expense criteria, allowing the company to complete jobs on or ahead of schedule and within the allotted budget, thus reducing financial waste

1987— 2000

The Middlesex Corporation

Littleton, MA

“A leader in the civil construction and paving industries throughout the Northeast US and Florida”

Senior Estimator: 1997 – 2000

Project Manager: 1990 – 1997

Project Superintendent: 1987 - 1990

Promoted to fulfill a broad range of Engineering functions, including estimating, quoting project costs and managing teams. Overall responsibility to oversee successful project completion, ensuring all milestone dates and budgetary requirements were met. Granted final approval of shop drawing submissions, procured all building materials, supervised subcontractor buyout and drafted monthly payment requisitions and change order work

Key Results:

- Managed and oversaw completion of more than 20 successful projects
- Worked closely with the federal, state and municipal departments in MA and CT, including Department of the Navy (Groton Sub Base), Metro North Commuter Railroad, Connecticut DOT, Mass Highway, MBTA, MDC, National Park Service, Amtrak, Mass Turnpike and the Central Artery
- Formulated bids and procured contracts for projects ranging from \$1M to 15M
- Specially selected to manage and oversee all projects carried out in the state of Connecticut between 1990 and 1993, which were valued at over \$20M
- Elected as sole employee with the necessary advanced knowledge and skill set to manage the Central Artery Project beginning in 1993, which was valued at \$7M

Education

Degrees

Northeastern University

Boston, MA

Bachelor of Science (BS) in Civil Engineering

Additional Training

Completed CPM coursework for Primavera Project Planner

Experienced in designing Quality Control & Assurance and Health & Safety Plan. Site specific to the Central Artery Project

Computer Skills

Microsoft Office Suite

HCSS Estimating Software

Planswift Software

Alan J. Haggan

Summary

Survey Crew Chief with 20 years of heavy civil experience on some of the most demanding and technologically advanced projects in the country.

Professional Experience

October 2010— Present

S&R Corporation

Lowell, MA

Surveyor

- Work with contract in residential and commercial site development. Perform topographical surveys, layout of road, lots, utilities, structures, construction as-builts and researched deeds.

2009— 2010

L.M Civil Construction

Westford, MA

Surveyor/Engineering

- Covering projects, company wide of initial survey as well as as-built conditions.

2006— 2009

Jay Cashman Inc.

Quincy, MA

Survey Crew Chief

- Track, Signal and Station Layout/As-Builts
- Marine work consisting of Pier and Seawall Layout

1990— 2006

*Modern Continental
Construction Company*

Cambridge, MA

Survey Crew Chief/Superintendent

- Survey Crew Chief on a multitude of Central Artery and MBTA Projects
- Superintendent on various Road, Bridges and Site Development

1985— 1990

John McCourt Company

Quincy, MA

Superintendent

- Superintendent for Utility and Site Work
- Assistant Superintendent for Road and Bridge Contracts

Education

Degrees

1996

*Wentworth Institute of
Technology*

Boston, MA

Bachelor of Science in Civil Engineering Technology

Community Service

East Braintree Civic Association – Active Member

Braintree Youth Sports – Manager and Coach

Michael R. Keegan P.L.S.

Professional Experience

Feb. 2008— Present

S&R Corporation

Lowell, MA

Surveyor

Work with contractor in residential and commercial site development. Perform topographical surveys, layout of road, lots, utilities, structures, construction as-builts and research deeds

1996— Feb. 2008

J2M Consulting, LLC

President and Directory of Survey

Mr. Keegan was Survey Manager at Modern Continental Construction Company, with the primary assignment being supervision of the Central Artery Project C17A6 construction contract, located between Causeway Street and Kneeland Street. The combined construction cost of this assignment as well as C17A9 and C17A1 project recently completed was \$1.4B. The scope of this assignment involved the quality control of all engineering layout and the processing of as-built data for the follow-on fabrication of most permanent structural elements, including tunnel inverts, tunnel roofs, roof girders, support of excavation steel, temporary roof decking, and the underpinning of the existing Central Artery. Related duties include the supervision of geotechnical monitoring layout, reports and the continuous monitoring of deformation monitoring points along the alignment. In conjunction with the work on the Central Artery it was necessary to design and assist in the construction of the main rail spur into Modern's steel lay down yard in Everett, Massachusetts.

Mr. Keegan was also the Surveyor in Charge at the Brightman Street Bridge Replacement Project in Somerset/Fall River, Massachusetts, which involved the layout and survey/engineering of two large bascule piers in the middle of the Taunton River. Some engineering work on the intricate structural bracing of the cofferdam (contractor designed) was also performed.

1993— 1996

*Consulting Engineers &
Scientists*

Vice President, Chief Surveyor and Senior Engineer

Mr. Keegan was also the Vice President, Chief Surveyor and a Senior Engineer at Consulting Engineers & Scientists, Inc. He had major involvement on projects throughout Massachusetts and New England, ranging in scope from Superfund Sites and multimillion dollar commercial development projects to individual lot survey. Projects required property line determination, photogrammetric control, G.P.S. control, extensive on-ground topographical field and office work, computer generated digital terrain modeling and quantity determinations. Other types of experience include large scale route survey and mapping for sewerage projects, waterline design and roadway reconstruction, land court surveys and petition plans, DPW taking plans, commercial construction layout and land fill construction layout. Mr. Keegan has surveyed hazardous/contaminated sites and is certified to participate as a supervisor in hazard waste operations under OSHA Requirement Regulations CRF 1910.12.

Mr. Keegan was the Survey Supervisor and Principal in Charge of the engineering survey services contract with the Massachusetts Highway Department. This required automated data accumulation and base plan preparation delivered digitally, compatible with AutoCAD and other CAD formats. Also required was the survey of numerous bridges over rail and roadways for the use of replacement and rehabilitation bridge designers. Similar private sector projects included bridge abutment deformation and settlement monitoring and a survey engineering report of the in place position of the retaining bolts of the flexible covers over the main sludge storage vessels at the MWRA Deer Island Treatment Facility.

As the Senior Engineer/Surveyor, Mr. Keegan supervised the daily operation of the field crews, CAD operations, and the design drafting of all projects. His engineering experience includes on-site redesign of facilities, sewerage pump stations, civil engineering site inspection and regulatory reporting at five wastewater treatment plants, has been operator in charge at two industrial WWTP's and conducted training of replacement operators and operators at new facilities. He is experienced in groundwater and wastewater sampling and site field work and research. Included as a major part of his experience is proficiency with many engineering calculation and computer aided drafting software applications. Assignments have also included performing liaison functions and quality control/quality assure on many projects involving the use of subcontracting of photogrammetry and the use of the global positioning system (G.P.S.) for accurate photogrammetric and route survey control.

April 1990— 1993

*SAIC Engineering/Science
Applications International
Corp.*

Survey Section Leader

As Survey Section Leader of the Land Survey and Mapping Services Division, Mr. Keegan performed services on Chapter 91 License Applications Plans with final submittal to the Massachusetts Department of Environmental Protection and the Army Corps of Engineers. Commercial clients' services involved management and the preparation of ALTA/ACSM land title insurance plans, Property Survey Plans, RI/FS survey service consulting at hazardous site.

Directory of Survey

As Directory of Survey, Mr. Keegan was responsible for overseeing the flow of field investigation, computations and plan preparations of all aspects of GHR Engineering's involvement with land and engineering surveys. Included in this are large scale control surveys for route survey and photogrammetric mapping, hydrographic surveys, construction control surveys, remedial investigation and feasibility studies survey, roadway and bridge detailing and property line surveys.

Education

Degrees

1997

University of Lowell

Lowell, MA

Bachelor of Science in Civil Engineering Technology

Professional Licenses

Professional Land Surveyor, Massachusetts #33939

Engineering in Training, Massachusetts

Massachusetts Soil Evaluators License #12676

Recent Projects 2008 - 2010

Route 24 and Route 23 MHD Bridge – Brockton, MA

Mass Turnpike and Harvard Street Bridge – Newton, MA

Town of Rowley Bridges/culvert (2) – Rowley, MA

Town of Arlington Bridge/culvert (2) – Arlington, MA

MHD Bridge at Water Street – Clinton, MA

DCR Bridge at River Street – Hyde Park, MA

MHD Bridge at Chapaquoit Road – Falmouth, MA

MBTA Orient Heights, Railyard – East Boston, MA

MBTA Blueline Platforms – East Boston and Revere, MA

Town of Mansfield Dam – Mansfield, MA

MHD Bridge Hampshire Street – Lawrence, MA

Dam at Lake Marie – Spencer, MA

Lowe's Home Centers – N. Providence and Quincy

Walmart Supercenter Expansion – N. Attleboro, MA

Current Liabilities (e.g., accounts payable, notes payable, accrued expenses, provision for income taxes, advances, accrued salaries and accrued payroll taxes);

Other Liabilities (e.g., capital, capital stock, authorized and outstanding shares par values, earned surplus and retained earnings).

§ 5.1.2 Name and address of firm preparing attached financial statement, and date thereof:

Edward C. David & Company CPA's PLLC
3 West Road, PO Box 925, Hampstead, NH

§ 5.1.3 Is the attached financial statement for the identical organization named on page one?

Yes

§ 5.1.4 If not, explain the relationship and financial responsibility of the organization whose financial statement is provided (e.g., parent-subsidiary).

NA

§ 5.2 Will the organization whose financial statement is attached act as guarantor of the contract for construction?

Yes

§ 6. SIGNATURE

§ 6.1 Dated at this 4th day of April 2012

Name of Organization: S&R CORPORATION

By:

Title:


Roger R. Ploof, Jr.
President

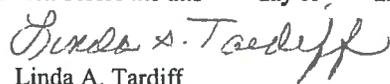
§ 6.2

Roger R. Ploof, Jr.

Me being duly sworn deposes and says that the information provided herein is true and sufficiently complete so as not to be misleading.

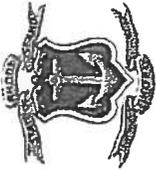
Subscribed and sworn before me this 4th day of ~~XX~~ April 2012

Notary Public:


Linda A. Tardiff

My Commission Expires:

December 7, 2012



State of Rhode Island and Providence Plantations
DEPARTMENT OF HEALTH
HEALTHY ENVIRONMENT TEAM – ASBESTOS PROGRAM
ASBESTOS ABATEMENT CONTRACTOR LICENSE

Pursuant to Title 23, Chapter 24.5 of the General Laws of Rhode Island (the Act) and the Rhode Island Rules and Regulations for Asbestos Control and in reliance on statements and representations heretofore made by the licensee, a license is hereby issued authorizing the licensee to act as an Asbestos Abatement Contractor. This license is subject to all applicable provisions of the Act and all applicable rules, regulations and orders of the Rhode Island Department of Health-Office of Occupational and Radiological Health now or hereafter in effect and to any conditions specified below.

Licensee: S AND R CORPORATION
Address: 706 BROADWAY STREET
LOWELL MA 01854
License Number: LAC-275
Expiration Date: 12/13/2012

Asbestos Abatement Activities Authorized: Removal, encapsulation or enclosure of asbestos containing material in accordance with Part B of the Rhode Island Rules and Regulations

For a listing of site supervisors that are associated with this license please visit our website at the following web address:

<http://www.health.ri.gov/hsr/professions/license.php>

At least one Asbestos Abatement Site Supervisors must be physically present whenever any on-site work is being performed in conjunction with an approved asbestos abatement project. The photo ID issued by the Agency must be clearly displayed by an Asbestos Abatement Site Supervisor at all times while supervising an approved asbestos abatement project. Except as specifically provided otherwise in this license, the licensee shall conduct his program in accordance with statements, procedures and representations contained in the documents, including any enclosures. The Rhode Island Rules and Regulations for Asbestos Control shall govern unless the statements, representations and procedures in the licensee's application and correspondence are more restrictive than the regulations.



Rosemary Sheets
Supervising Industrial Hygienist
Health Professionals Regulation